

Board Meeting Agenda

March 12, 2018

6:00 p.m.

Encore Education Corporation Phone: (760) 949-2036 Fax (760) 956-3338 www.encorehighschool.com

Sites:

16955 Lemon Street, Hesperia, CA 92345 - **MEETING**

AT: CLASSROOM F 29

3800 Main Street, 3rd Floor, Riverside, CA 92501

MEETING AT: 3460 ORANGE STREET, CLASSROOM

H2

Board Members:

Lenny Esposito, Board President Kelly Ahmed, Board Secretary/Treasurer Suzanne Cherry, Member Kathy Nielson, Member Rob Gabler, Member

<u>The Order of Business may be changed without notice:</u> Notice is hereby given that the order of consideration of matters on this agenda may be changed without prior notice.

<u>Reasonable Limitations May be placed on public testimony</u>: The Governing Board's presiding officer reserves the right to impose reasonable time limits on public testimony to ensure that the agenda is completed. For any person requiring a translator, this time will be doubled to account for translation time.

<u>Special Presentation may be made:</u> Notice is hereby given that, consistent with the requirements of the Bagley-Keene Open Meeting Act, special presentations not mentioned in the agenda may be made at this meeting. However, any such presentation will be for information only.

<u>Reasonable Accommodation for any individual with a Disability</u>: Pursuant to the Rehabilitation Act of 1973, any individual with a disability who requires reasonable accommodation to attend or to participate in this meeting of the Governing board may request assistance by contacting the EEC (760) 949-2036.

Public Documents relating to Open Session Agenda items are available for review by the public at the Reception Desk at Encore Education Corporation's Executive office or on the internet at www.encorehighschool.com. For more information concerning this agenda, please contact EEC (760) 949-2036.

2.0	OPEN GENERAL SESS ROLL CALL Lenny Esposito Kelly Ahmed Suzanne Cherry Kathy Nielsen Rob Gabler		resent A	bsent 		
3.0	APPROVAL OF THE MOTION:		econd:	Vote:		
	ROLL CALL	AYE	NAY	ABSTENTION	 ABSENT	
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	Kelly Ahmed					
	Suzanne Cherry					
	Kathy Nielsen					
	Rob Gabler					
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7.0 ACTION ITEMS.

7.1 Vote for Approval – FORMAL DATA COLLECTION PLAN. (Exhibit 7.1)

Data Collection Calendar. This calendar is recommended for approval to insure formalized data collection throughout the school year. The results from these monthly data pieces will be added to all board meetings. This data will be collected by a variety of executive and administrative staff and will be calibrated by an Executive Manager. The data will reported to the board as either a consent item or an information item within 60 days of the data being disaggregated. The person collecting and compiling all of the reports is the Food/Transportation/Data Executive Manager. Data will be presented each month through the end of the school year, but this Data Collection Plan will commence in the fall of 2018.

MOTION:		Second:	Vote:	
ROLL CALL	AYE	NAY	ABSTENTION	ABSENT
Lenny Esposito				
Kelly Ahmed				
Suzanne Cherry				
Kathy Nielsen				
Rob Gabler				
				
	lules are i			R. (Exhibit 7.2) res were made to the timesheet
MOTION:		Second:	Vote:	
ROLL CALL	AYE	NAY	ABSTENTION	ABSENT
Lenny Esposito				
Kelly Ahmed				
Suzanne Cherry				
Kathy Nielsen				
Rob Gabler				
nob cable.				
7.3 Vote for Approval	– SCHO	OL CALENDARS FOR T	HE 18/19 SCHOOL YEA	AR. (Exhibit 7.3)
MOTION:		Second:	Vote:	_
ROLL CALL	 AYE	Second:	Vote: ABSTENTION	 ABSENT
ROLL CALL Lenny Esposito	AYE			ABSENT
ROLL CALL Lenny Esposito Kelly Ahmed	AYE			ABSENT ——
ROLL CALL Lenny Esposito Kelly Ahmed Suzanne Cherry	AYE			ABSENT
ROLL CALL Lenny Esposito Kelly Ahmed Suzanne Cherry Kathy Nielsen	AYE			ABSENT
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7.5 VOLE IOI APPIOVAI – BOARD CALENDAR AGENDA HEIVIS. (EXIIIDIL 7.	7.5	Vote f	or Approva	- BOARD CALENDAR AGENDA ITEMS.	(Exhibit 7	. 5
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To make sure that we are covering all facets of the organization and providing pertinent information to the Board

MOTION:		econd:	Vote:	_
ROLL CALL	AYE	NAY	ABSTENTION	ABSENT
Lenny Esposito				
Kelly Ahmed				
Suzanne Cherry				
Kathy Nielsen				
Rob Gabler				
7.6 Discussion Item	n – RUSD NOTIC	CE OF VIOLATION.	(Exhibit 7.6)	
			-	has been issued a notice of violation to
		_		ction plan that was board approved in
				ation. Encore has also employed the use
				e appropriate remediation plan is
created and i	implemented fo	r RUSD within tim	eframes supplied.	
MOTION:	Se	econd:	Vote:	
ROLL CALL	AYE	NAY	ABSTENTION	 ABSENT
Lenny Esposito				
Kelly Ahmed				
Suzanne Cherry				
Kathy Nielsen				
Rob Gabler				
NOD Gabiei				
7.7 Vote for Appro	val – CHARTER	IMPACT THIRD PA	ARTY REVIEW CONTRACT. (Exhibit 7.7)
MOTION:	Se	econd:	Vote:	
ROLL CALL	AYE	NAY	ABSTENTION	 ABSENT
Lenny Esposito				
Kelly Ahmed				
Suzanne Cherry				
Kathy Nielsen				
Rob Gabler				
NOD Gabiei				
79 Vote for Appro	val – TPOV AI	ADM CONTRACT	FOR RIVERSIDE CAMPU	S (Evhihit 7.9)
• •				re for the Riverside campus. Encore's
				·
		roval of this action	on. Encore has used thes	e services since the Riverside Campu
was opened	1.			
MOTION:		econd:	Vote:	_
ROLL CALL	AYE	NAY	ABSTENTION	ABSENT
Lenny Esposito				
Kelly Ahmed				
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•				
Suzanne Cherry				
Suzanne Cherry Kathy Nielsen Rob Gabler				

7.9 Vote for Approval – RUSD FOOD SERVICES. (Exhibit 7.9)

This contract is the routine annual contract for the food services provided for the Riverside campus by Riverside Unified School District. The District handles all of the disbursement, paperwork for NSLP, and ordering for the cafeteria services for both breakfast and lunch. Encore has used these services since the Riverside Campus was opened.

MOTION:	Se	econd:	Vote:	
ROLL CALL	AYE	NAY	ABSTENTION	ABSENT
Lenny Esposito				
Kelly Ahmed				
Suzanne Cherry				
Kathy Nielsen				
Rob Gabler				

8.0 BOARD COMMENTS / REPORTS. The Governing Board will take comments/updates from fellow board members, and the EEC Executive Administration for future agenda issues.

9.0 ADJOURN TO CLOSED SESSION

Pursuant to Government code section 54957, the Board may adjourn to closed session at any time during the meeting to discuss staff/student personnel matters, negotiations, litigation, and/or acquisition of land or facilities. The board will adjourn to closed session in a private area for discussion and may take action on the following closed session items.

A. Student Discipline appeals. Due to the confidential nature of discipline appeals, all student discipline appeals take place in closed session.

There are no student discipline appeals scheduled for this meeting.

B. Pending Litigation. Due to the confidential nature of any litigation that may come against the corporation, issues relating specifically to pending legal issues are orders of closed session.

There are no pending litigation discussions scheduled for this meeting.

C. Real Estate Negotiation. In the intent of fair and legal bargaining power, issues related to real estate negotiations are discussed in closed session.

Discussions regarding progress of purchase of potential Riverside campus property will take place.

D. Employee Actions. Any actions that may take place in regards to employees including disciplinary and corrective actions are discussed within closed session.

Discussions about specific employees laid off in the reduction of workforce will take place.

10.0 RECONVENE AFTER CLOSED SESSION.

At the conclusion of closed session, the Board will reconvene in open session for the purposes of disclosing in public session any actions taken during closed session regarding the outlined scope of closed session.

11.0 ADJOURNMENT

MOTION:	Second:	V	ote:	
ROLL CALL	AYE	NAY	ABSTENTION	ABSENT
Lenny Esposito				
Kelly Ahmed				
Suzanne Cherry				
Kathy Nielsen				
Rob Gabler				

T	he meeting adjourned	l a	t



Exhibit 5.1

March 12, 2018

Encore Education Corporation Phone: (760) 949-2036

Fax (760) 956-3338 www.encorehighschool.com

Sites:

16955 Lemon Street, Hesperia, CA 92345 3800 Main Street, 3rd Floor, Riverside, CA 92501

Meeting Site Location:

16955 Lemon Street, Hesperia, CA 92345 -

Meeting at: Classroom F29

3800 Main Street, 3rd Floor, Riverside, CA 92501

Meeting at: 3460 Orange Street Riverside, CA 92501, Classroom H2

Board Members:

Lenny Esposito, Board President Suzanne Cherry, Board Vice President Kelly Ahmed, Board Secretary/Treasurer Kathy Nielsen, Board Member Rob Gabler, Board Member

INFO:

Payments made to STRS, PERS, 403b

Hesperia									regular			
Payroll	STRS/PERS	Payment	PERS Ck Date		STRS CK Date	Date	Max Days	403B Check	Max Days 403B Check rules, not Payment	Payment	Date	Max Days
Month	Payment Due Date Date		Number Cleared	Cleared	Number Cleared	Cleared	Past Due	number	safe harbor Date	Date	Cleared	Past Due
February	3/7/2018	3/7/2018 Pending	Pending						3/15/2018			
January	2/7/2018	2/7/2018 2/9/2018	63692		63685		2		2/15/2018			
December	1/5/2018	1/5/2018 1/8/2018	63491		63490		3		1/15/2018			
November	12/7/2017	71/2017 12/7/2017	63353		63333		On Time		12/15/2017			
October	11/7/2017	7/2017 11/7/2017	63188		63189		On Time	63095	63095 11/15/2017 11/3/2017	11/3/2017		
September	10/6/2017	.0/6/2017 11/6/2017 ACH	ACH	11/6/2017	63184		31	61810	61810 10/16/2017 10/10/2017 10/19/2017 On Time	10/10/2017	10/19/2017	On Time
August	9/8/2017	9/8/2017 10/6/2017 ACH	ACH	10/6/2017	61793	61793 10/12/2017	28	61809	61809 9/15/2017 10/10/2017 10/18/2017	10/10/2017	10/18/2017	25
ylnr	8/7/2017	8/8/2017	61510	61510 8/11/2017	61509	8/11/2017	1	61808		8/15/2017 10/10/2017 10/19/2017	10/19/2017	52
June	7/10/2017	7/12/2017	61469	61469 7/18/2017	61403	7/17/2017	2	61462	7/14/2017	7/13/2017	7/18/2017 On Time	On Time
May	6/7/2017	5/7/2017 6/7/2017	61300	61300 6/9/2017	61296	6/9/2017 On Time	On Time	61305	6/15/2017	6/7/2017	6/12/2017 On Time	On Time

Due Date based on

Hesperia Contributions to PERS & STRS: Due date is the 5th business date of the month

Contributions to 403b

The DOL rule is somewhat gray. It states that:

An employer is required to deposit your money into your retirement account as soon as the employee assets can be reasonably segregated from employer assets, but Based on fact patterns in DOL plan audits and other published commentary, some considerations are as follows:

- For plans with fewer than 100 participants, the DOL finalized regulations on January 14, 2010 which establishes a "safe harbor" of 7 business days following the payroll
- No safe harbor time period exists for plans with 100 or more employee-participants. Commentary does exist that suggests funding the retirement plan by the due date



Exhibit 5.2

March 12, 2018

Encore Education Corporation

Phone: (760) 949-2036 Fax (760) 956-3338

www.encorehighschool.com

Sites:

16955 Lemon Street, Hesperia, CA 92345 3800 Main Street, 3rd Floor, Riverside, CA 92501

Meeting Site Location:

16955 Lemon Street, Hesperia, CA 92345 -

Meeting at: Classroom F29

3800 Main Street, 3rd Floor, Riverside, CA 92501

Meeting at: 3460 Orange Street Riverside, CA 92501, Classroom H2

Board Members:

Lenny Esposito, Board President Suzanne Cherry, Board Vice President Kelly Ahmed, Board Secretary/Treasurer Kathy Nielsen, Board Member

Rob Gabler, Board Member

INFO:

Monthly Fiscal Report

Encore Education Corp. - (COMBINED)

Monthly Financial Update (Actuals through January 31, 2018)



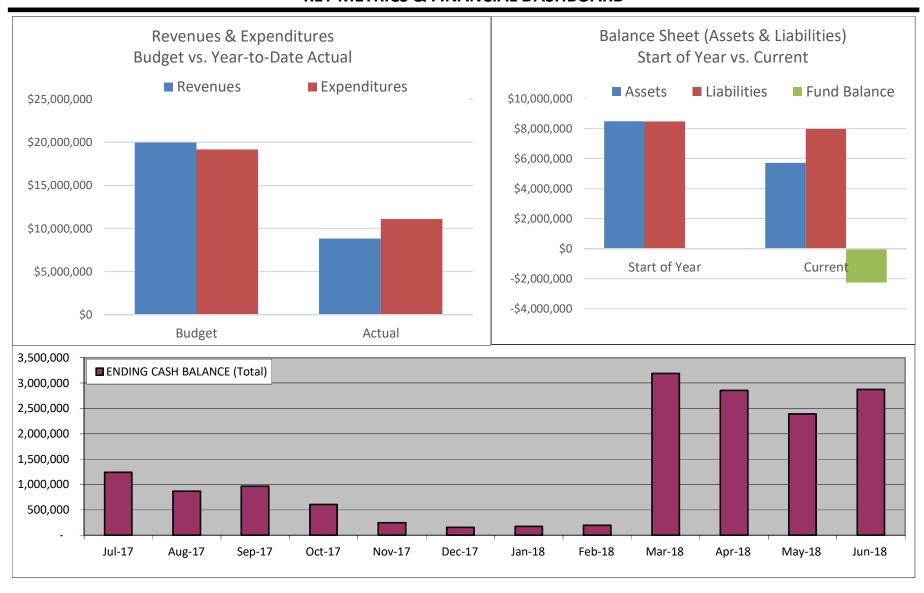
Encore Education Corp. Monthly Financial Update (Actuals through January 31, 2018) SUMMARY NARRATIVE

The DMS Monthly Update (DMU) presented herein is structured as follows:

- 1. Each charter is a stand-alone report, with its own narrative summary and reporting pages. This makes it easy to separate out each charter for reporting to authorizers, etc. as well as allowing Board members to see the performance of each charter individually.
- 2. A combined summary, including Dashboard, Budget vs. Actuals, Balance Sheet, and Cash Flows is also included separately from the individual charter reports, to give the Board an overall consolidated view of the Encore organization as a whole. The combined summary is simply both individual charters added together there are no additional entities within Encore Education Corp. other than the two charters. Some of the reports in the individual charter sections, such as the Narrative, Revenue Adjustments and Statewide Comparisons, are not included in the Combined summary as these are better suited to each charter individually.
- 3. As with all DMS reporting, our goal is to ensure a report that is clear and concise enough to give Board members a snapshot of current fiscal condition, without overwhelming members with too much detail. However, if more or less detail is desired in any area of this report, or additional custom pages are desired, please let us know what you would like shown differently in future months and we will make every effort to customize our reporting to match.

Encore Education Corp. (COMBINED)

Monthly Financial Update (Actuals through January 31, 2018) KEY METRICS & FINANCIAL DASHBOARD



Encore Education Corp. (COMBINED) Monthly Financial Update (Actuals through January 31, 2018) Year-to-Date Budget vs. Actuals

			YTD Actuals as		Adju	sted Variance
	Budget	Actuals	% of Budget		·	(in \$)
Revenues						
LCFF Main Funding	15,509,203	7,116,812	45.9%		\$	-
Federal	845,866	418,266	49.4%			-
Other State	3,363,999	1,151,188	34.2%			-
Other Local	231,116	137,441	59.5%			-
Revenues Total	19,950,184	8,823,707	44.2%		\$	-
Expenditures						
Certificated Salaries	4,837,741	2,643,429	54.6%		\$	-
Classified Salaries	4,610,984	2,666,778	57.8%			-
Benefits	3,218,359	1,749,699	54.4%			-
Books & Supplies	567,321	407,753	71.9%			-
Services & Operations	5,724,611	3,625,389	63.3%			-
Capital Outlay	184,191	0	-			-
Other Outgo	0	0	-			-
Expenditures Total	19,143,208	11,093,047	57.9%		\$	-
NET REVENUES	\$806,976	(\$2,269,339)		Variance From Latest Approved Budget:	\$	-
NOTES & KEY POINTS:					0	ver budget
NOTES & REFT SHVIST				Surplus in Latest Board-Approved Budget:	\$	806,976
				Current Projected Variance from Latest Budget:		-
				Current Projected Surplus (Loss) This Year:	\$	806,976
				Plus: Beginning Balance This Year:		10,957
				New Projected Ending Balance This Year:	\$	817,933
				Ending Balance as % of Expenditures:		4.27%

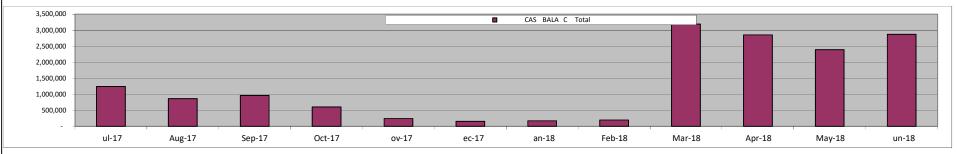
Encore Education Corp. (COMBINED)

Monthly Financial Update (Actuals through January 31, 2018) Year-To-Date Balance Sheet

	Balance	Current	Change Since
<u>ASSETS</u>	 on 7 1 17	 Balance	 Start Of Year
CURRENT ASSETS			
Cash & Cash uivalents	\$ 609,885	\$ 173,522	\$ 436,363
Accounts eceivable	2,906,652	166,834	2,739,818
Other Current Assets	 2,876,021	2,630,409	 245,612
TTL CURRENT ASSETS	\$ 6,392,558	\$ 2,970,765	\$ (3,421,793)
OT ER ASSETS			
Property & uipment	\$ 2,091,099	\$ 2,364,210	\$ 273,110
eposits	 <u>-</u>	 375,000	 375,000
TTL OT ER ASSETS	\$ 2,091,099	\$ 2,739,210	\$ 648,110
TTL ASSETS	\$ 8,483,657	\$ 5,709,974	\$ (2,773,683)
LIABILITIES			
CURRENT LIABILITIES			
Accounts Payable	\$ 1,278,902	\$ 1,741,276	\$ 462,374
Short-Term ebt A s Loans	 -	 <u>-</u>	 <u>-</u>
TTL CURRENT LIABILITIES	\$ 1,278,902	\$ 1,741,276	\$ 462,374
LON -TERM LIABILITIES			
Other Long-Term Liabilities	 7,193,798	 6,227,081	\$ 966,717
TTL LON -TERM LIABILITIES	\$ 7,193,798	\$ 6,227,081	\$ (966,717)
TTL LIABILITIES	\$ 8,472,700	\$ 7,968,357	\$ (504,343)
ENDIN NET ASSET BALANCE	\$ 10,957	\$ (2,258,383)	\$ (2,269,339)

Encore Education Corp. (COMBINED) Monthly Financial Update (Actuals through January 31, 2018) Monthly Cash Flow Statement

		ACT ALS	ACT ALS	ACT ALS	ACT ALS	ACT ALS	ACT ALS	ACT ALS	в т	в т	в т	в т	в т		
	Most Recent														
Description	Approved Budget	Jul-17	Aug-17	Sep-17	Oct-17	Nov-17	Dec-17	Jan-18	Fe -18	Mar-18	Apr-18	May-18	Jun-18	Accruals	TOTAL
BE INNIN CAS		609,885	1,242,268	866,941	963,529	605,749	244,142	155,453	173,522	197,504	3,192,284	2,854,470	2,391,291	2,871,320	609,885
CAS INFLO S															
REVENUES															
State Aid	12,354,662	-	578,755	802,330	1,041,758	1,041,758	1,033,371	1,090,358	1,003,772	1,197,037	1,197,037	1,197,037	1,693,117	478,331	12,354,662
EPA	1,481,312	-	-	380,179	-	-	-	380,179	-	339,985	-	-	380,970	0	1,481,312
In-Lieu Of Property Taxes	1,673,228	-	73,434	134,696	189,888	143,085	86,235	139,534	115,970	261,405	130,703	130,703	130,703	136,873	1,673,228
Prior Year Corrections	-	-	-	5	1,247	-	-	-	(1,247)	-	-	-	-	(5)	-
Federal	845,866	-	-	78,365	86,653	56,710	31,231	165,308	-	101,025	89,118	25,753	36,589	175,114	845,866
Other State	3,363,999	-	-	75,960	17,130	744,231	136,836	177,031	340,341	350,298	350,298	350,298	374,870	446,707	3,363,999
Other Local	231,116	29,571	13,855	8,804	56,908	4,040	2,170	22,093	10,500	11,500	11,500	9,500	9,500	41,175	231,116
TTL REVENUES	19,950,184	29,571	666,044	1,480,339	1,393,584	1,989,825	1,289,843	1,974,503	1,469,335	2,261,250	1,778,656	1,713,291	2,625,748	1,278,196	19,950,184
E PENDITURES															
Certificated Salaries	4,837,741	265,171	135,750	429,919	456,656	438,344	448,352	469,237	403,122	403,122	403,122	403,122	403,122	178,704	4,837,741
Classified Salaries	4,610,984	128,620	211,863	432,439	464,986	606,809	427,674	394,386	377,000	377,000	377,000	377,000	377,000	59,206	4,610,984
Benefits	3,218,359	77,458	113,021	291,546	302,069	369,701	428,871	208,570	246,419	246,419	246,419	246,419	185,669	255,781	3,218,359
Boo s & Supplies	567,321	21,218	20,286	58,915	162,263	76,445	58,026	10,599	23,700	23,700	23,700	23,700	23,700	41,069	567,321
Services & Operations	5,724,611	377,213	712,158	575,189	471,854	573,025	335,228	388,636	386,730	396,230	396,230	396,230	396,230	319,658	5,724,611
Capital Outlay	184,191	-	-	-	-	-	-	-	-	-	-	-	-	184,191	184,191
Other Outgo	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TTL E PENSES	19,143,208	869,681	1,193,079	1,788,008	1,857,827	2,064,324	1,698,151	1,471,428	1,436,970	1,446,470	1,446,470	1,446,470	1,385,720	1,038,609	19,143,208
	806,976														
OT ER CAS INFLO S OUTFL	.o s														
Accounts Receiva le (net chan	nge)	1,624,056	60,135	215,879	756,384	32,012	-	51,353	-	-	-	-	-		2,739,818
Loan Proceeds		-	3,300,000				-		(2,450,000)	3,500,000	-	-	-		4,350,000
Loan Repayment (Principal On	ily)	-	(2,462,625)	(1,156,000)	(478,333)	(508,384)	-		(8,384)	(860,000)	(670,000)	(730,000)	(760,000)		(7,633,726
Net Change in Paya les		(110,969)	(630,149)	1,272,136	(382,568)	241,683	382,587	(473,863)	-	(460,000)	-	-	-		(161,143
Fixed Asset Ac uisitions		(61,206)	(65,652)	(66,383)	(39,019)	(2,419)	(12,969)	(12,494)	-	-	-	-	-		(260,141
Other Cash Inflows Outflows		20,613	(50,000)	138,625	250,000	(50,000)	(50,000)	(50,000)	2,450,000	-	-	-	-		2,659,238
TTL OT ER INFLO S C	OUTFLO S	1,472,494	151,709	404,257	106,464	(287,108)	319,618	(485,004)	(8,384)	2,180,000	(670,000)	(730,000)	(760,000)		1,694,045
		, , ,	, ,	, ,		, , ,	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	(= , = ,	(-,,	,,	(= =,===,	(,,	, ,,,,,,,,	l	,,,
ENDIN CAS BALANC	F (Total)	1,242,268	866,941	963,529	605.749	244,142	155,453	173,522	197,504	3,192,284	2,854,470	2,391,291	2,871,320		
LITERIT CAS DALANC	_ ()	1,242,200	000,541	303,323	003,743	277,142	133,733	113,322	137,304	3,132,284	2,034,470	_,351,231	2,071,320		
I															



Encore Education Corp. - Hesperia

Monthly Financial Update (Actuals through January 31, 2018)



Encore Education Corp. - Hesperia Monthly Financial Update (Actuals through January 31, 2018) SUMMARY NARRATIVE

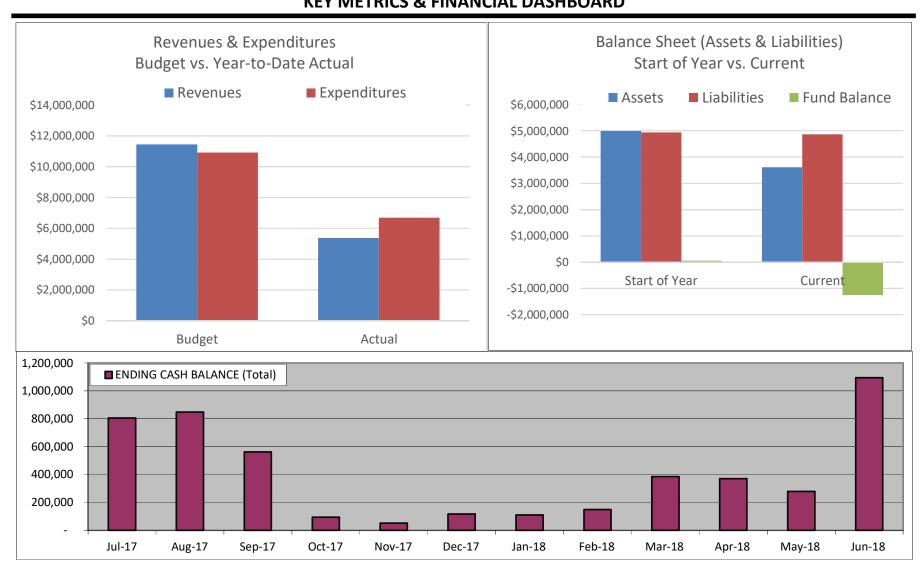
This DMS Monthly Update (DMU) includes the current Second Interim Budget (SIB), and year-to-date actuals through January. Since the SIB was updated using these same year-to-date actuals, there is no variance this month. Starting next month, the DMU will show any changes in anticipated ADA, revenues, and or expenditures, and their impact on overall fiscal year results, including bond covenants.

hile the School makes every effort to avoid midyear staffing cuts, the reduction in enrollment re uires that corresponding cuts be made to expenses in order to maintain fiscal solvency and ade uate cash flow.

Cash flow remains tight, but Encore-Hesperia is projected to meet all obligations for the remainder of the 2017-18 year. Cash flow borrowing may be needed in Fall 2018 for the 2018-1 year, however.

Going forward, the Monthly Financial Update will be provided for each month in which an overall budget update is not scheduled. In those months, the budget update will contain year-to-date actuals and will replace this Update. The next DMU will be in March 2018, with year-to-date actuals through February 2018.

Encore Education Corp. (Hesperia Only) Monthly Financial Update (Actuals through January 31, 2018) KEY METRICS & FINANCIAL DASHBOARD



Encore Education Corp. (esperia Only)

Monthly Financial Update (Actuals through January 31, 2018) Revenue Adjustments

Because changes in per-student funding are not evenly spread out over the year and do not often sho up until the end of the year, comparing year-to-date percentages of revenues received ill generally not capture a difference in overall funding in the same ay that comparisons of year-to-date spending against historical averages does. To ensure funding differences are being correctly reflected in the budget vs. actual calculations, this page sho s the fiscal impact of changes in "Average aily Attendance" A A on overall annual revenues. This difference is then sho n in the "Adjustments" column of the Budget Vs. Actuals page.

Budgeted ADA (from most recent udget)	Current Projected ADA:	Excess (Shortfall) in Total ADA
P-1:		
967.60	967.60	-
P-2:		
968.64	968.64	-

Revenue Funding Type	Adjustment to Revenues
LCFF Funding	-
Federal evenues	-
Other State Funding	-
Other Local evenues	-
Revenue Variance from Current Budget:	\$ -

Encore Education Corp. (esperia Only) Monthly Financial Update (Actuals through January 31, 2018) Year-to-Date Budget vs. Actuals

				Portion of			Adjusted		
			YTD Actuals as	Year	Variance		Variance (in % of	Adjust	ed Variance
	Budget	Actuals	% of Budget	Complete	(in %)	Adjustments	Budget)		(in \$)
Revenues									
LCFF Main Funding	8,705,311	4,170,629	47.9%					\$	-
Federal	647,562	418,266	64.6%						-
Other State	1,888,082	662,569	35.1%						-
Other Local	209,116	121,274	58.0%						-
Revenues Total	11,450,071	5,372,738	46.9%					\$	-
Expenditures			_						
Certificated Salaries	2,480,134	1,413,881	57.0%	58.3%	-1.3%	1.3%	0.0%	\$	-
Classified Salaries	2,677,361	1,649,134	61.6%	58.3%	3.3%	-3.3%	0.0%		-
Benefits	1,714,439	1,014,076	59.1%	58.3%	0.8%	-0.8%	0.0%		-
Books & Supplies	386,216	241,571	62.5%	58.3%	4.2%	-4.2%	0.0%		-
Services & Operations	3,521,949	2,364,888	67.1%	58.3%	8.8%	-8.8%	0.0%		-
Capital Outlay	125,000	0	-	58.3%	-58.3%	58.3%	0.0%		-
Other Outgo	0	0	-	58.3%	-58.3%	58.3%	0.0%		-
Expenditures Total	10,905,100	6,683,550	61.3%	58.3%	3.0%			\$	-
NET REVENUES	\$544,971	(\$1,310,812)			Variance	From Latest Ap	proved Budget :	\$	-
								ove	r budget

NOTES & KEY POINTS:

Starting with the March Update, any projected variances from the Second Interim Budget will e shown in the rightmost column.

Updating expenditures uic ly in response to any changes must e a priority in 2018.

Ending Balance as % of Expenditures:	5.53%
New Projected Ending Balance This Year:	\$ 603,511
Plus: Beginning Balance This Year:	58,539
Current Projected Surplus (Loss) This Year:	\$ 544,971
Current Projected Variance from Latest Budget:	
Surplus in Latest Board-Approved Budget:	\$ 544,971

Encore Education Corp. (esperia Only)

Monthly Financial Update (Actuals through January 31, 2018) Year-To-Date Balance Sheet

		Balance		Current	Change Since			
<u>ASSETS</u>	_	on 7 1 17	_	Balance	Start Of Year			
CURRENT ASSETS								
Cash & Cash uivalents	\$	262,804	\$	111,197	\$	151,607		
Accounts eceivable		1,241,559		114,569		1,126,991		
Other Current Assets	_	2,731,513		2,544,500		187,013		
TTL CURRENT ASSETS	\$	4,235,876	\$	2,770,266	\$	(1,465,610)		
OT ER ASSETS								
Property & uipment	\$	761,693	\$	841,427	\$	79,734		
eposits TTL OT ER ASSETS	\$		Ś		Ś			
	•	,	•	- 12 , 121	•			
TTL ASSETS	\$	4,997,569	\$	3,611,693	\$	(1,385,876)		
<u>LIABILITIES</u>								
CURRENT LIABILITIES								
Accounts Payable Other Current Liabilities	\$	762,752 -	\$	1,387,688 -	\$	624,936 -		
TTL CURRENT LIABILITIES	\$	762,752	\$	1,387,688	\$	624,936		
LON -TERM LIABILITIES								
Other Long-Term Liabilities		4,176,278		3,476,278	\$	700,000		
TTL LON -TERM LIABILITIES	\$	4,176,278	\$	3,476,278	\$	(700,000)		
TTL LIABILITIES	\$	4,939,030	\$	4,863,965	\$	(75,064)		
ENDIN NET ACCET DALANCE	Ċ	F0 F20	Ċ	/1 252 272\	ć	(1 210 912)		
ENDIN NET ASSET BALANCE	\$	58,539	\$	(1,252,272)	<u> </u>	(1,310,812)		

OT: \$2,450,000 in Other Current Assets and in Other Long-Term Liabilities ill be eroed out in February, representing iverside s \$2,450,000 portion of the \$3.3MM 2017 evenue Anticipation otes.

From February on, iverside s portion of the 2017 A s ill be sho n only on iverside s balance sheet.

Encore Education Corp. (esperia Only) Monthly Financial Update (Actuals through January 31, 2018) **Monthly Cash Flow Statement** ACT ALS В Т Т Т В Т В В Т В Most Recent Description Jul-17 Aug-17 Sep-17 Oct-17 Nov-17 Dec-17 Jan-18 Fe -18 Mar-18 Apr-18 May-18 TOTAL BE INNIN CAS 262,804 805,403 847,696 562,271 94,879 51,617 117,680 111,197 148,772 385,786 371,498 278,091 1,094,191 262,804 CAS INFLO S REVENUES State Aid 359,774 647,592 620,179 657,347 657,347 657,347 1,153,427 7,055,563 7,055,563 359,774 647,592 647,592 647,592 EPA 1,322,592 347,091 306,896 1,322,592 347,090 321,515 In-Lieu Of Property Taxes 327,155 59,950 53,288 53,288 26,172 45,133 22,567 22,567 22,567 21,623 327,155 Federal 647,562 78,365 86,653 56,710 31,231 165,308 55,957 89.118 36.589 47,631 647,562 Other State 330,423 1,888,082 43,352 19,283 436,633 88,048 75,253 166,138 176,095 176,095 176,095 200,667 1,888,082 Other Local 28,571 9,545 2,753 40,342 209,116 6,789 55,528 1,338 16,751 9,500 9,500 9,500 9,500 9,500 209,116 TTL REVENUES 28,571 835,375 768,209 11,450,071 11,450,071 369,319 869,005 1,196,977 1,305,283 821,990 1,250,929 954,627 865,509 1,744,265 440,015 PENDITURES Certificated Salaries 2,480,134 147,913 80,297 222,179 258,034 219,827 238,573 247,059 204,500 204,500 204,500 204,500 204,500 43,753 2,480,134 Classified Salaries 2,677,361 140,710 273,784 292,090 364,648 254,693 244,800 211,600 211,600 211,600 211,600 211,600 (29,772) 2,677,361 78,409 67,536 Benefits 1,714,439 44,944 72,712 166,966 184,050 223,812 295,593 128,400 128,400 128,400 128,400 67,650 77,576 1,714,439 Boo s & Supplies 386,216 11,921 16,827 27,813 97,183 40,613 38,684 8,529 22,500 22,500 22,500 22,500 22,500 32,145 386,216 Services & Operations 272,030 217,415 226,915 3,521,949 230,128 564,791 335,744 302,539 375,344 228,532 226,915 226,915 226,915 87,766 3,521,949 **Capital Outlay** 125,000 125,000 125,000 Other Outgo TTLE PENSES 10.905.100 513.314 875.337 1.026.486 1.133.896 1.224.244 1.056.075 839.954 784.415 793.915 793.915 793.915 733.165 336.468 10.905.100 544,971 OT ER CAS INFLO S OUTFLO S 891,607 60,135 155,651 1,126,991 Accounts Receiva le (net change) 19,598 Loan Proceeds 3,300,000 (2,450,000 850,000 Loan Repayment (Principal Only) (2.462.625) (1.156.000) (220.000) (500.000) (220.000) (175.000) (165.000) (195.000) (5.093.625) Net Change in Paya les 123 436 (346,484) 594,375 (244,317) 434,005 211,711 (264,316 508,411 Fixed Asset Ac uisitions (19,214 (2,715)(26,964) (7,781) (7,781 (7,496) (71,953) Other Cash Inflows Outflows 31,513 338.625 250.000 50.000 150.000 (200,000) 2.450.000 3,070,138 TTL OT ER INFLO S OUTFLO S 1,027,342 548,311 (94,313) (202,501) (15,995) 353,930 (471,812) (220,000) (175,000) (165,000) 389,962 (195,000) ENDIN CAS BALANCE (Total) 805,403 847,696 562,271 94,879 51,617 117,680 111,197 148,772 385,786 371,498 278,091 1,094,191 37 1,200,000 CAS BALA C Total 1,000,000 800,000 600,000 400,000 200,000 ul-17 ov-17 Sep-17 Oct-17 ec-17 an-18 Feb-18 Mar-18 un-18 Aug-17 Apr-18 May-18

Monthly Financial Update (Actuals through January 31, 2018) Base Rent Coverage Ratio Test

\$15,305,000 California School Finance Authority Charter School Revenue Bonds (Encore Education O ligated roup) Series 2016A

\$2,135,000 California School Finance Authority Charter School Revenue Bonds (Encore Education O ligated roup) Series 2016B (Taxa le)

Lease Agreement, Appendi , Section 7. Base ent Coverage atio. Lessee covenants and agrees to calculate for each Fiscal Year its Base ent Coverage atio for this Lease based on its audited financial statements for such Fiscal Year, and to provide a copy of such calculation for such period to the applicable Lessor and the Master Trustee annually commencing ith the Fiscal Year ending une 30, 2017. The Lessee also covenants to maintain its et Operating School evenue so that its Base ent Coverage atio at the end of each Fiscal Year is not less than 1.10 to 1.00.

	FY 2017-18 2nd Interim	FY 2017-18 Current	
	<u>Budget</u>	Projection	<u>Variance</u>
1. ross School evenue	\$ 11,450,071	\$ 11,450,071	\$ -
2. Less: ross Operating penses	10,905,100	10,905,100	0
3. Add Back: epreciation pense:	125,000	125,000	-
4. Add Back: Base ent:	1,267,425	1,267,425	
Net Operating School Revenue	\$ 1,937,396	\$ 1,937,396	\$ (0)
Base Rent during Year:	1,267,425	1,267,425	-
Base ent Coverage atio:	1.529	1.529	
Minimum Coverage atio	1.10	1.10	
Test Passed Yes o:	YES	YES	

Monthly Financial Update (Actuals through January 31, 2018) Days Cash On and Test

\$15,305,000 California School Finance Authority Charter School Revenue Bonds
(Encore Education O ligated roup) Series 2016A
\$2,135,000 California School Finance Authority Charter School Revenue Bonds (Encore Education O ligated roup) Series 2016B (Taxa le)

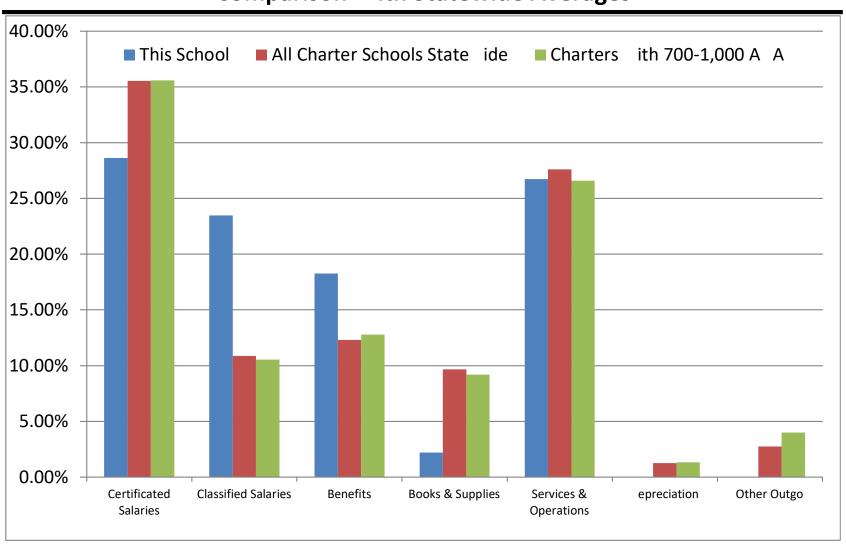
Master Trust indenture Section 3.08 b - Li uidity Covenant: The Lessee ill calculate Consolidated ays Cash on and for the Obligated roup Schools as of the last day of each Fiscal Year, commencing ith the Fiscal Year ending une 30, 2017, based upon its audited financial statements for such Fiscal Year and file such reports ith Master Trustee. For each calculation date, the Lessee, on behalf of the Obligated roup Schools, ill maintain Consolidated ays Cash on and as of the last day of each Fiscal Year e ual to or greater than 45 days.

	FY 2017-18 2nd Interim Budget	<u>Variance</u>	
1. Gross Operating Expenses:	\$ 10,905,100	\$ 10,905,100	\$ 0
2. Less: Depreciation Expense:	125,000	125,000	-
3. Less: Base Rent paid during year:	1,267,425	1,267,425	-
4. Plus: Maximum Base Rent in any year:	1,305,863	1,305,863	
Total Annual Expenses	\$ 10,818,537	\$ 10,818,537	\$ 0
Divided by 365:	365	365	365
Average Daily Expenses	\$ 29,640	\$ 29,640	\$ 0
Cash on and	\$ 1,094,191	\$ 1,094,191	\$ -
5. Consolidated Days Cash on and:	36.9	36.9	(0.0)
Minimum Re uired DCO:	45.0	45.0	
Test Passed (Yes/No):	NO	NO	

OT: 45 C CO projected for 2018-19.

Encore Education Corp. (esperia Only)

Monthly Financial Update (Actuals through January 31, 2018) Comparison ith Statewide Averages



Encore Education Corp. - Ri erside

Monthly Financial Update (Actuals through January 31, 2018)



Encore Education Corp. - Ri erside Monthly Financial Update (Actuals through January 31, 2018) SUMMARY NARRATIVE

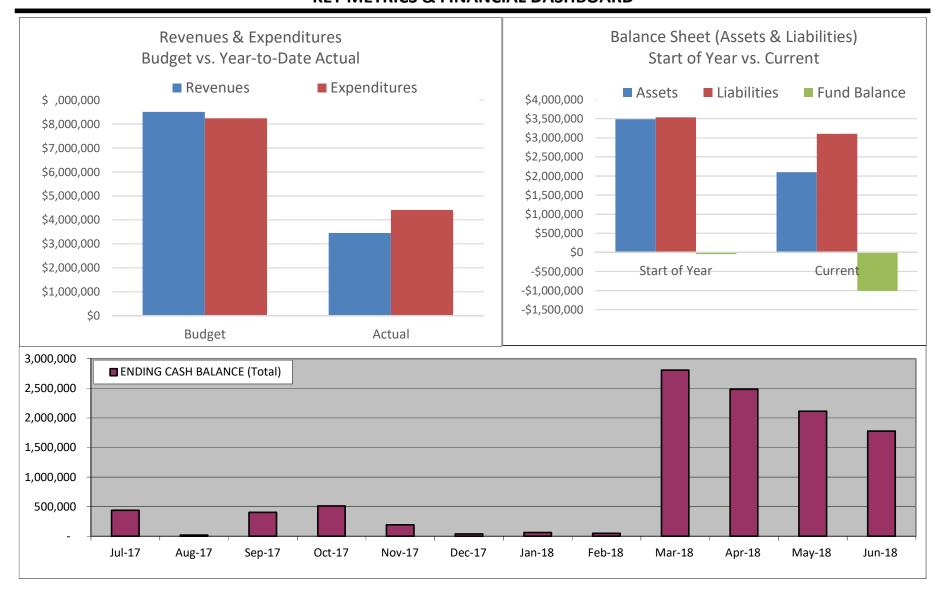
This DMS Monthly Update (DMU) includes the current Second Interim Budget (SIB), and year-to-date actuals through January. Since the SIB was updated using this same year-to-date actuals, there is no variance this month. Starting next month, the DMU will show any changes in anticipated ADA, revenues, and or expenditures, and their impact on overall fiscal year results, including 2016 Bond covenants.

hile the School makes every effort to avoid midyear staffing cuts, the reduction in enrollment re uires that corresponding cuts be made to expenses in order to maintain fiscal solvency and ade uate cash flow.

Cash flow remains tight, and Encore-Riverside will re uire cash flow borrowing by March to ensure ade uate cash flow to meet operational expenses.

Going forward, the Monthly Financial Update will be provided for each month in which an overall budget update is not scheduled. In those months, the budget update will contain year-to-date actuals and will replace this Update. The next DMU will be in March 2018, with year-to-date actuals through February 2018.

Encore Education Corp. (Rierside Only) Monthly Financial Update (Actuals through January 31, 2018) KEY METRICS & FINANCIAL DASHBOARD



Encore Education Corp. (Riverside Only)

Monthly Financial Update (Actuals through January 31, 2018) Revenue Adjustments

Because changes in per-student funding are not evenly spread out over the year and do not often sho up until the end of the year, comparing year-to-date percentages of revenues received ill generally not capture a difference in overall funding in the same ay that comparisons of year-to-date spending against historical averages does. To ensure funding differences are being correctly reflected in the budget vs. actual calculations, this page sho s the fiscal impact of changes in "Average aily Attendance" A A on overall annual revenues. This difference is then sho n in the "Adjustments" column of the Budget Vs. Actuals page.

Budgeted AD most recent	•	Current Projected ADA:	Excess (Shortfall) in Total ADA
P-1:			
	786.60	786.60	-
P-2:		•	_
	781.28	781.28	-

Revenue Funding Type	Adjustment to Revenues
LCFF Funding	-
Federal evenues	-
Other State Funding	-
Other Local evenues	-
Revenue Variance from Current Budget:	\$ -

Encore Education Corp. (Riverside Only) Monthly Financial Update (Actuals through January 31, 2018) Year-to-Date Budget vs. Actuals

			YTD Actuals as	Portion of Year	Variance	-	Adjusted Variance (in % of	Adju	sted Variance
	Budget	Actuals	% of Budget	Complete	(in %)	Adjustments ²	Budget)		(in \$)
Revenues									
LCFF Main Funding	6,803,892	2,946,184	43.3%					\$	-
Federal	198,304	0	0.0%						-
Other State	1,475,916	488,619	33.1%						-
Other Local	22,000	16,166	73.5%						-
Revenues Total	8,500,113	3,450,969	40.6%					\$	-
Expenditures									
Certificated Salaries	2,357,607	1,229,548	52.2%	58.3%	-6.2%	6.2%	0.0%	\$	-
Classified Salaries	1,933,623	1,017,644	52.6%	58.3%	-5.7%	5.7%	0.0%		_
Benefits	1,503,920	735,622	48.9%	58.3%	-9.4%	9.4%	0.0%		_
Books & Supplies	181,105	166,182	91.8%	58.3%	33.4%	-33.4%	0.0%		_
Services & Operations	2,202,662	1,260,501	57.2%	58.3%	-1.1%	1.1%	0.0%		-
Capital Outlay	59,191	0	-	58.3%	-58.3%	58.3%	0.0%		_
Other Outgo	0	0	-	58.3%	-58.3%	58.3%	0.0%		-
Expenditures Total	8,238,108	4,409,497	53.5%	58.3%	-4.8%			\$	-
NET REVENUES	\$262,005	(\$958,528)			Variance	From Latest App	proved Budget :	\$	-
								0	ver budget

NOTES & KEY POINTS:

Starting with the March Update, any projected variances from the Second Interim Budget will e shown in the rightmost column.

Updating expenditures uic ly in response to any changes must e a priority in 2018.

Surplus in Latest Board-Approved Budget:	\$ 262,005
Current Projected Variance from Latest Budget:	-
Current Projected Surplus (Loss) This Year:	\$ 262,005
Plus: Beginning Balance This Year:	47,583
New Projected Ending Balance This Year:	\$ 214,422
Ending Balance as % of Expenditures:	2.60%

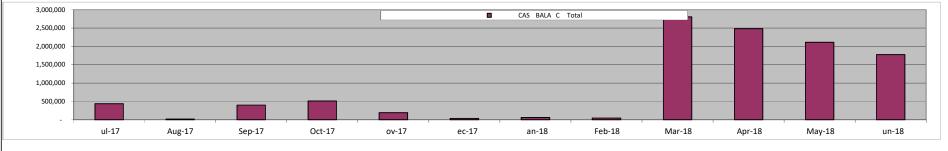
Encore Education Corp. (Riverside Only)

Monthly Financial Update (Actuals through January 31, 2018) Year-To-Date Balance Sheet

	Balance	Current	Change Since			
<u>ASSETS</u>	on 7 1 17	Balance	Start Of Year			
CURRENT ASSETS						
Cash & Cash uivalents	\$ 347,081	\$ 62,325	\$	284,756		
Accounts eceivable	1,665,093	52,265		1,612,828		
Other Current Assets	 144,508	 <u>85,908</u>		58,600		
TTL CURRENT ASSETS	\$ 2,156,682	\$ 200,499	\$	(1,956,183)		
OT ER ASSETS						
Property & uipment	\$ 1,329,406	\$ 1,522,783	\$	193,376		
eposits	 <u>-</u>	 375,000		375,000		
TTL OT ER ASSETS	\$ 1,329,406	\$ 1,897,783	\$	568,376		
TTL ASSETS	\$ 3,486,088	\$ 2,098,281	\$	(1,387,807)		
LIABILITIES						
CURRENT LIABILITIES						
Accounts Payable Other Current Liabilities	\$ 516,150 -	\$ 353,588 <u>-</u>	\$	162,562 <u>-</u>		
TTL CURRENT LIABILITIES	\$ 516,150	\$ 353,588	\$	(162,562)		
LON -TERM LIABILITIES						
Other Long-Term Liabilities	 3,017,520	 2,750,803	\$	266,717		
TTL LON -TERM LIABILITIES	\$ 3,017,520	\$ 2,750,803	\$	(266,717)		
TTL LIABILITIES	\$ 3,533,671	\$ 3,104,392	\$	(429,279)		
ENDIN NET ASSET BALANCE	\$ (47,583)	\$ (1,006,110)	\$	(958,528)		

Encore Education Corp. (Riverside Only) Monthly Financial Update (Actuals through January 31, 2018) Monthly Cash Flow Statement

·															
		ACT ALS	в т	в т	в т	в т	В Т								
Description	Most Recent Approved Budget	Jul-17	Aug-17	Sep-17	Oct-17	Nov-17	Dec-17	Jan-18	Fe -18	Mar-18	Apr-18	May-18	Jun-18	Accruals	TOTAL
BE INNIN CAS		347,081	436,865	19,246	401,258	510,870	192,526	37,772	62,325	48,732	2,806,499	2,482,973	2,113,200	1,777,129	347,08
CAS INFLO S															
REVENUES															
State Aid	5,299,099	-	218,981	442,556	394,166	394,166	385,779	442,766	383,593	539,690	539,690	539,690	539,690	478,331	5,299,09
EPA	158,720	-	-	33,089	-	-	-	33,088	-	33,089	-	-	59,455	-	158,7
In-Lieu Of Property Taxes	1,346,073	-	73,434	134,696	129,938	89,797	86,235	86,245	89,797	216,272	108,136	108,136	108,136	115,250	1,346,0
Prior Year Corrections	-	-	-	-	1,247	-	-	-	(1,247)	-	-	-	-	-	-
Federal	198,304	-	-	-	-	-	-	-	-	45,068	-	25,753	-	127,483	198,30
Other State	1,475,916	-	-	32,608	(2,153)	307,598	48,788	101,778	174,203	174,203	174,203	174,203	174,203	116,283	1,475,91
Other Local	22,000	1,000	4,310	2,015	1,381	1,287	832	5,343	1,000	2,000	2,000	-	-	834	22,00
TTL REVENUES	8,500,113	1,000	296,725	644,964	524,579	792,848	521,634	669,220	647,346	1,010,321	824,029	847,782	881,484	838,181	8,500,11
E PENDITURES															
Certificated Salaries	2,357,607	117,259	55,453	207,740	198,622	218,517	209,780	222,178	198,622	198,622	198,622	198,622	198,622	134,951	2,357,60
Classified Salaries	1,933,623	50,211	71,153	158,655	172,897	242,161	172,981	149,586	165,400	165,400	165,400	165,400	165,400	88,979	1,933,62
Benefits	1,503,920	32,514	40,310	124,580	118,019	145,889	133,278	141,033	118,019	118,019	118,019	118,019	118,019	178,205	1,503,92
Boo s & Supplies	181,105	9,297	3,459	31,102	65,080	35,832	19,342	2,070	1,200	1,200	1,200	1,200	1,200	8,923	181,10
Services & Operations	2,202,662	147,085	147,367	239,445	169,315	197,681	106,696	116,606	169,315	169,315	169,315	169,315	169,315	231,892	2,202,66
Capital Outlay	59,191	-	-	-	-	-	-	-	-	-	-	-	-	59,191	59,19
Other Outgo	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TTL E PENSES	8,238,108	356,366	317,742	761,522	723,932	840,079	642,076	631,474	652,555	652,555	652,555	652,555	652,555	702,141	8,238,108
	262,005														
OT ER CAS INFLO S OUTFLO	<u>s</u>														
Accounts Receiva le (net chang	ge)	732,449	-	60,228	736,786	32,012	-	51,353	-	-	-	-	-		1,612,82
Loan Proceeds		-	-	-	-	-	-	-	-	3,500,000	-	-	-		3,500,00
Loan Repayment (Principal Onl	y)	-	-	-	(258,333)	(8,384)	-	-	(8,384)	(640,000)	(495,000)	(565,000)	(565,000)		(2,540,10
Net Change in Paya les		(234,405)	(283,665)	677,760	(138,251)	(192,322)	170,876	(209,548)	-	(460,000)	-	-	-		(669,55
Fixed Asset Ac uisitions		(41,992)	(62,937)	(39,418)	(31,238)	(2,419)	(5,188)	(4,998)	-	-	-	-	-		(188,18
Other Cash Inflows Outflows		(10,900)	(50,000)	(200,000)	-	(100,000)	(200,000)	150,000	-						(410,90
TTL OT ER INFLO S O	UTFLO S	445,151	(396,602)	498,570	308,964	(271,113)	(34,311)	(13,192)	(8,384)	2,400,000	(495,000)	(565,000)	(565,000)		1,304,08
														'	
ENDIN CAS BALANCE	E (Total)	436,865	19,246	401,258	510,870	192,526	37,772	62,325	48,732	2,806,499	2,482,973	2,113,200	1,777,129		



Encore Education Corp. (Riverside Only)

Monthly Financial Update (Actuals through January 31, 2018) Comparison ith Statewide Averages

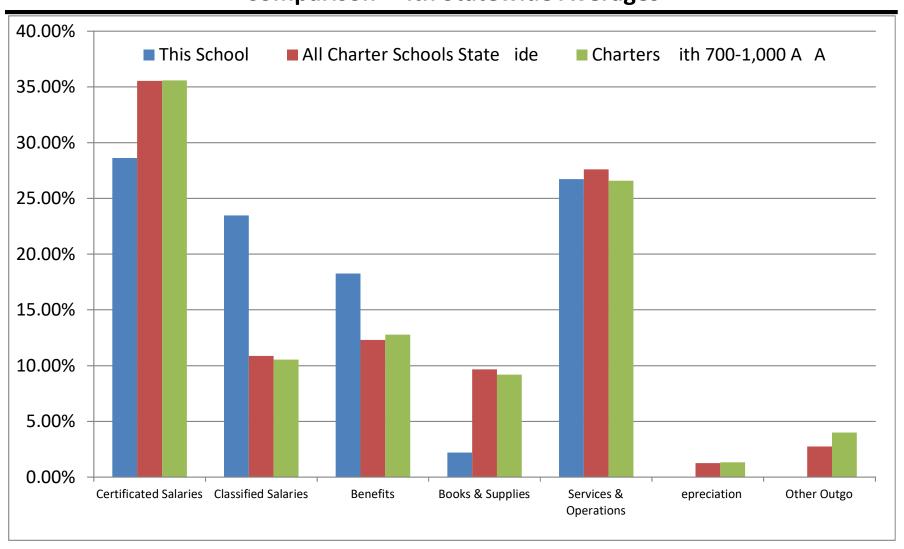




Exhibit 5.3

March 12, 2018

Encore Education Corporation

Phone: (760) 949-2036 Fax (760) 956-3338 www.encorehighschool.com

Sites:

16955 Lemon Street, Hesperia, CA 92345 3800 Main Street, 3rd Floor, Riverside, CA 92501

Meeting Site Location:

16955 Lemon Street, Hesperia, CA 92345 -

Meeting at: Classroom F29

3800 Main Street, 3rd Floor, Riverside, CA 92501

Meeting at: 3460 Orange Street Riverside, CA 92501, Classroom H2

Board Members:

Lenny Esposito, Board President Suzanne Cherry, Board Vice President Kelly Ahmed, Board Secretary/Treasurer Kathy Nielsen, Board Member Rob Gabler, Board Member

INFO:

Monthly Attendance Report – Hesperia and Riverside

Encore High School

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MONTHLY ATTENDANCE SUMMARY TOTALS

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Month 6-7 (1/1/2018 - 2/23/2018)

Regular Program

2017-2018

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	Tchg	Enroll-	Gains	Total Enroll-	Losses	Ending Enroll-	Days	Days Non-	Total	Total A.D.A.	Max Days Possible	Percent Attend
	ofpo	Carried		ment		ment	Enroll	Apport	Attend	(I/A)	(A*D) - G	(I/K)
Month Grade Level		Fwd		(B+C)		(D-E)		Attend	(A*D) - G-H			
8-2 9	14	333	00	341	2	336	110	230	4434	316.71	4664	95.07%
6 9-12	14	571	9	222	18	529	152	496	7430	530.71	7926	93.74%
Month 6 Total	14	904	14	918	23	895	262	726	11864	847.43	12590	94.23%
7 7-8	18	336	9	342	9	336	132	459	2929	309.17	6024	92.38%
7 9-12	18	559	2	564	11	553	144	626	9029	501.61	10008	90.22%
Month 7 Total	18	895	11	906	17	888	276	1438	14594	810.78	16032	91.03%
Months 6-7 Cumulative 7-8	32		14		11		242	689	6666	312.47	10688	93.55%
Months 6-7 Cumulative 9-12	32		11		59		296	1475	16459	514.34	17934	91.78%
Months 6-7 Cumulative Total	32		25		40		538	2164	26458	826.81	28622	92.44%
							THE REAL PROPERTY AND ADDRESS OF THE PERSON NAMED IN COLUMN TWO IS NOT THE PERSON NAMED IN COLUMN TWO IS N		SENSON SELECTION OF STREET, ST			

Encore High School

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MONTHLY ATTENDANCE SUMMARY TOTALS

Month 6-7 (1/1/2018 - 2/23/2018)

Page 2

Out of District(X)

2017-2018

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	Tchg	Enroll-	Gains	Total	Losses	Ending	Days	Days	Total	Total	Max Days	Percent
	Days	ment		Enroll- ment		Enroll- ment	Not Enroll	Non- Apport	Apport Attend	A.D.A. (I/A)	Possible (A*D) - G	Attend (I/K)
Month Grade Level		Fwd		(B+C)		(D-E)		Attend	(A*D) - G-H			
6 9-12	14	_	0	-	0	-	0	-	13	0.93	14	92.86%
Month 6 Total	14	-	0	-	0	-	0	1	13	0.93	14	95.86%
7 9-12	18	-	0	-	0	-	0	0	18	1.00	18	100.00%
Month 7 Total	18	1	0	1	0	1	0	0	18	1.00	18	100.00%
Months 6-7 Cumulative 9-12	32		0		0		0	1	31	0.97	32	%88.96
Months 6-7 Cumulative Total	32		0		0		0	1	31	0.97	32	%88.96
										Annual Section Control of the Contro		Contract of the last of the la

Encore High School

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MONTHLY ATTENDANCE SUMMARY TOTALS Month 6-7 (1/1/2018 - 2/23/2018)

Program 5 504

2017-2018

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	Tchg	Enroll- ment	Gains	Total Enroll-	Losses	Ending Enroll-	Days	Days Non-	Total	Total A.D.A.	Max Days Possible	Percent Attend
	2	Carried		ment		ment	Enroll	Apport	Attend	(I/A)	(A*D) - G	(<u>K</u>)
Month Grade		Fwd		(B+C)		(D-E)		Attend	(A*D) -			
Level									5			
6 7-8	14	6	0	6	0	6	0	11	115	8.21	126	91.27%
6 9-12	14	9	0	9	0	9	0	12	72	5.14	84	85.71%
Month 6 Total	14	15	0	15	0	15	0	23	187	13.36	210	89.05%
7 7-8	18	6	0	6	0	6	0	16	146	8.11	162	90.12%
7 9-12	18	9	0	9	0	9	0	15	63	5.17	108	86.11%
Month 7 Total	18	15	0	15	0	15	0	31	239	13.28	270	88.52%
Months 6-7 Cumulative 7-8	32		0		0		0	27	261	8.16	288	%69.06
Months 6-7 Cumulative 9-12	32		0		0		0	27	165	5.16	192	85.94%
Months 6-7 Cumulative Total	32		0		0		0	54	426	13.32	480	88.75%
							-	The same of the sa	ACCOUNTS OF THE PROPERTY OF THE PROPERTY OF THE PERSON OF	THE RESERVE AND THE PERSON NAMED IN COLUMN NAM		

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Encore High School

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MONTHLY ATTENDANCE SUMMARY TOTALS

Month 6-7 (1/1/2018 - 2/23/2018)

Program S SAI

2017-2018

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	Tchg	Enroll- ment	Gains	Total Enroll-	Losses	Ending Enroll-	Days Not	Days Non-	Total Apport	Total A.D.A.	Max Days Possible	Percent Attend	
		Carried		ment		ment	Enroll	Apport	Attend	(I/A)	(A*D) - G	(J/K)	
		Fwd		(B+C)		(D-E)		Attend	(A*D) -				
									5				
4	14	30	2	32	0	32	14	34	400	28.57	434	92.17%	,
-	14	71	-	72	-	71	14	61	933	66.64	994	93.86%	
┡	14	101	3	104	-	103	28	95	1333	95.21	1428	93.35%	
1	18	32	0	32	0	32	0	51	525	29.17	929	91.15%	
-	18	7.1	-	72	-	71	11	86	1187	65.94	1285	92.37%	
	18	103	-	104	-	103	11	149	1712	95.11	1861	91.99%	
-	32		2		0		14	85	925	28.91	1010	91.58%	
\vdash	32		2		2		25	159	2120	66.25	2279	93.02%	
\vdash	32		4		2		39	244	3045	95.16	3289	92.58%	
			-							THE REAL PROPERTY AND PERSONS ASSESSED.	PROPERTY OF THE PERSON NAMED IN COLUMN 2 IS NOT THE OWNER, THE PERSON NAMED IN COLUMN 2 IS NOT THE OWNER, THE PERSON NAMED IN COLUMN 2 IS NOT THE OWNER, THE PERSON NAMED IN COLUMN 2 IS NOT THE OWNER, THE PERSON NAMED IN COLUMN 2 IS NOT THE OWNER, THE OW	The same of the sa	

Encore High School Riverside

MONTHLY ATTENDANCE SUMMARY TOTALS

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Month 5-6 (12/4/2017 - 2/2/2018)

Regular Program

2017-2018

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	Tchg Days	Enroll- ment Carried	Gains	Total Enroll- ment	Losses	Ending Enroll- ment	Days Not Enroll	Days Non- Apport	Total Apport Attend	Total A.D.A. (I/A)	Max Days Possible (A*D) - G	Percent Attend (I/K)
Month Grade Level		Fwd		(B+C)		(D-E)		Attend	(A*D) - G-H			
5 7-8	10	317	-	318	က	315	9	206	2968	296.80	3174	93.51%
5 9-12	10	391	2	393	7	386	24	321	3585	358.50	3906	91.78%
Month 5 Total	10	708	က	711	10	701	30	527	6553	655.30	7080	92.56%
6 7-8	19	315	7	322	2	320	122	458	5538	291.47	2996	92.36%
6 9-12	19	386	10	396	10	386	192	629	6673	351.21	7332	91.01%
Month 6 Total	19	701	17	718	12	902	314	1117	12211	642.68	13328	91.62%
Months 5-6 Cumulative 7-8	29		∞		2		128	664	8506	293.31	9170	92.76%
Months 5-6 Cumulative 9-12	29		12		17		216	980	10258	353.72	11238	91.28%
Months 5-6 Cumulative Total	29		20		22		344	1644	18764	647.03	20408	91.94%

Encore High School Riverside

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MONTHLY ATTENDANCE SUMMARY TOTALS Month 5-6 (12/4/2017 - 2/2/2018)

Program 5 504

2017-2018

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	Tchg Days	Enroll- ment	Gains	Total Enroll-	Losses	Ending Enroll-	Days	Days Non-	Total	Total A.D.A.	Max Days Possible	Percent Attend
Month Grade		Carried Fwd		ment (B+C)		ment (D-E)	Enroll	Apport	Attend (A*D) -	(N/)	(A*D) - G	(<u>Y</u>
Level									5			37
5 7-8	9	4	0	4	0	4	0	0	40	4.00	40	100.00%
5 9-12	10	12	0	12	0	12	0	13	107	10.70	120	89.17%
Month 5 Total	10	16	0	16	0	16	0	13	147	14.70	160	91.88%
6 7-8	19	4	0	4	0	4	0	0	92	4.00	9/	100.00%
6 9-12	19	12	0	12	-	11	0	33	195	10.26	228	85.53%
Month 6 Total	19	16	0	16	1	15	0	33	271	14.26	304	89.14%
Months 5-6 Cumulative 7-8	29		0		0		0	0	116	4.00	116	100.00%
Months 5-6 Cumulative 9-12	29		0		-		0	46	302	10.41	348	86.78%
Months 5-6 Cumulative Total	29		0		1		0	46	418	14.41	464	%60.06

Encore High School Riverside

2017-2018

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Page 3

MONTHLY ATTENDANCE SUMMARY TOTALS Month 5-6 (12/4/2017 - 2/2/2018)

Program S SAI

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	Tchg	Enroll-	Gains	Total Enroll-	Losses	Ending Enroll-	Days	Days Non-	Total	Total A.D.A.	Max Days Possible	Percent Attend
	2	Carried		ment		ment	Enroll	Apport	Attend	(I/A)	(A*D) - G	(J/K)
Month Grade		Fwd		(B+C)		(D-E)		Attend	(A*D) - G-H			
Level												
5 7-8	10	39	0	39	0	39	0	34	356	35.60	390	91.28%
5 9-12	10	61	-	62	2	09	11	38	571	57.10	609	93.76%
Month 5 Total	10	100	-	101	2	66	11	72	927	92.70	666	92.79%
9 2-8	19	39	2	41	0	41	19	06	029	35.26	092	88.16%
6 9-12	19	09	4	64	-	63	99	106	1054	55.47	1160	%98.06
Month 6 Total	19	66	9	105	-	104	75	196	1724	90.74	1920	89.79%
Months 5-6 Cumulative 7-8	29		2		0		19	124	1026	35.38	1150	89.22%
Months 5-6 Cumulative 9-12	29		5		8		67	144	1625	56.03	1769	91.86%
Months 5-6 Cumulative Total	29		7		3		98	268	2651	91.41	2919	90.82%



Exhibit 5.4

March 12, 2018

Encore Education Corporation Phone: (760) 949-2036 Fax (760) 956-3338 www.encorehighschool.com

Sites:

16955 Lemon Street, Hesperia, CA 92345 3800 Main Street, 3rd Floor, Riverside, CA 92501

Meeting Site Location:

16955 Lemon Street, Hesperia, CA 92345 -

Meeting at: Classroom F29

3800 Main Street, 3rd Floor, Riverside, CA 92501

Meeting at: 3460 Orange Street Riverside, CA 92501, Classroom H2

Board Members:

Lenny Esposito, Board President Suzanne Cherry, Board Vice

President

Kelly Ahmed, Board Secretary/Treasurer

Kathy Nielsen, Board Member

Rob Gabler, Board Member

INFO:

Discipline Reports – Hesperia and Riverside

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38 Behavior, Disruptive (S) 48900	18900	_	·	~		,	,			<u></u>	1	•	•	ï	•	1	<u></u>	
39 Behavior, Inappropriate (S) 489	S) 486	2	•	~	_	1	က	,	7	က	က	_	1	1	•	_ 1		
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49 Dress, Gang Related		-	1	~	٠	,	,	1	•	_	-	•	•	ï	1	1		
50 Dress, Inappropriate		_	1	_	•	,		ı	ı	~	ı	1	1	1	1	1		
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52 Fighting (S) 48900 (a)		2	1	3	1	2		ī.	-	4	4	1		•	1		-	
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					Grade	ge P			Sex	Ţ	Hispanic/Latino?		Rac	Race (Not Hispanic)	Hispa	nic)		
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85	Threats to Students (S) 48900	4	1	<u></u>	2	1	_		2	2	1	~		1	ı	5	, —	
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Exhibit 5.5

March 12, 2018

Encore Education Corporation Phone: (760) 949-2036

Fax (760) 956-3338 www.encorehighschool.com

Sites

16955 Lemon Street, Hesperia, CA 92345 3800 Main Street, 3rd Floor, Riverside, CA 92501

Meeting Site Location:

16955 Lemon Street, Hesperia, CA 92345 -

Meeting at: Classroom F29

3800 Main Street, 3rd Floor, Riverside, CA 92501

Meeting at: 3460 Orange Street Riverside, CA 92501, Classroom H2

Board Members:

Lenny Esposito, Board President Suzanne Cherry, Board Vice President Kelly Ahmed, Board Secretary/Treasurer Kathy Nielsen, Board Member

Rob Gabler, Board Member

INFO:

Chief Officer Expense Reports

CHIEF OFFICER EXPENSES

Name	Denise Griffin	Department	CEO
Email	ceo@officertem.com	Approved by	Board Approval Pending March 12
Date	March 2018	Comment	Thank you

EXPENSES

Vendor	Dates	Details	Amount
Wordpress	1/24/2018	Professional Plan for website hosting	99.00
Wordpress	2/24/2018	Professional Plan for website hosting	99.00
Madrooster.com	2/19/2018	Domain Name Registration	41.47
Orchard Supply	2/9/2018	SPED – Locking Caribiners for Riverside student	13.53
99 cents only	2/13/2018	50/50 – Student Incentives	239.12
Tamale Factory	11/17/2017	STAGE MEETING	50.3
smart&final	12/1/2017	class Supplies	329.4
Fran Vollenwela	1/4/2017		2,900.0
Amazon	1/9/2018	class supplies	230.9
Home Depot	12/7/2017	class supplies	474.3
tome Depot	10/20/2017	maintenance	815.3
Shell	11/20/17	Transportation	54.23
Shell	12/10/17	Transportation	57.72
		Subtotal	5,404.
		Less amount paid by company Total amount owing to employee	0.00

			and the same
Signature		Date	



mployee	Requesting Reimbursement: Demse (1944)	<u> </u>
	HESPERIA / RIVERSIDE	Date
Date	Description	Total Amount
2/24 (UP Engine WEB HOSTING	99.00
1/24 1	UP Engine WEB HOSTING	99.00
	Grand Total	\$ 198.00
Name (ma	ake check payable to):	
	Address: City, State, Zip: (Check will be mailed to this address if the total and	
hereby certify Corporation, a	y that the above is an accurate accounting of my expenses incurred on behalf of Encount I have attached copies of receipts on the receipt form and/or proof of payment.	ore Education
Employee'	s Signature:	
	OFFICE USE ONLY	
Approval:	Yes / No	
Administra	tor Signature:	Date:
16955 Lemon	Street, Hesperia CA 92345. 760-949-2036. www.encorehighschool.com	 odated August 201



Invoice

Invoice #: Invoice Date: INV01051073 Feb 24, 2018

Account #: Account Name: 222513 sepschool

Billed From:

WP Engine, Inc. 504 Lavaca Street Suite 1000 Austin TX 78701 United States Tax ID #: 27-3155665 Billed To:

Encore Education Corporation Denise Griffin 13610 Sea Gull Drive 8142 SVL Box Victorville, CA 92395 **United States**

Terms	Due Date
On Receipt	Feb 24, 2018

Description	Туре	Serv. Start	Serv. End	Qty	Amount (USD)
Professional Plan - Up to 10 Installs and 100,000 visits per month	Service	2/24/2018	3/23/2018	1	\$99.00

Total Charges:

Total Sales Tax:

Total Credits Applied:

Total Payments Received:

\$99.00 \$0.00

\$0.00

(\$99.00)

\$0.00

Balance Due:

For inquiries regarding this transaction, please email billing@wpengine.com.

MARCH ZOIS

BOARD MEETING

50/50

WEB HOSTING

Invoice Aging Summary

Current Due	30 Days Past Due	60 Days Past Due	90 Days Past Due	120+ Days Past Due	Total Aging
\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00



Invoice

Invoice #: Invoice Date: INV00997540

Account #:

Jan 24, 2018 222513

Account Name:

sepschool

Billed From:

WP Engine, Inc. 504 Lavaca Street Suite 1000 Austin TX 78701 United States Tax ID #: 27-3155665 Billed To:

Encore Education Corporation Denise Griffin 13610 Sea Gull Drive 8142 SVL Box Victorville, CA 92395 United States

Terms	Due Date			
On Receipt	Jan 24, 2018			

Description	Туре	Serv. Start	Serv. End	Qty	Amount (USD)
Professional Plan - Up to 10 Installs and 100,000 visits per month	Service	1/24/2018	2/23/2018	1	\$99.00

Total Charges:

Total Sales Tax:

Total Credits Applied:

Total Payments Received:

\$99.00

\$0.00 \$0.00 (\$99.00)

\$0.00

Balance Due:

For inquiries regarding this transaction, please email billing@wpengine.com.

MARCH 2018 BOARD MEETING 50% /50% WEB HOSTING

Invoice Aging Summary

Current Due	30 Days Past Due	60 Days Past Due	90 Days Past Due	120+ Days Past Due	Total Aging
\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00



Employe	ee Requesting Reimbursement: Delise Guffi	Date
_ocatior	n: HESPERIA / RIVERSIDE	
Date	Description	Total Amount
1/20	Mad Rooster Websites	8-294
	Grand T	otal \$ 82.94
Name (Address: City, State, Zip: (Check will be mailed to this address if the to	
hereby ce Corporation	rtify that the above is an accurate accounting of my expenses incurred on behalf on, and I have attached copies of receipts on the receipt form and/or proof of payment.	of Encore Education ent.
Employe	ee's Signature:	
	OFFICE USE ONLY	
Approva	I: Yes / No	
Adminis	trator Signature:	Date:
16055 1 2 20	non Street Hesperia CA 92345-760-949-2036 www.encorehighschool.com	



Store:

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Mae	Pooster
	Date:
{	Amount: 2-94 Reimbursed To:
ADMIN A	APPROVAL ONLY
	ATTROVILLE CT.
	Location:
	Location:

PAID



901 Broadway Suite #23103 Nashville, TN 37203

Invoice #375250

Invoice Date: 01/20/2018 Due Date: 02/19/2018

Invoiced To

Denise Griffin 13610 Sea Gull Drive 8142 SVL Victorville, CA, 92395 United States MARCH 2018 BOARD MTG.

Description	Total
Domain Renewal 4 1 Year/s (02/20/2018 - 02/19/2019) + DNS Management + Email Forwarding	6239153
Domain Renewal - encorehighschool.net - 1 Year/s (02/20/2018 - 02/19/2019) + DNS Management + Email Forwarding	\$12.49 USD
Domain Renewal - encorehighschool.org - 1 Year/s (02/20/2018 - 02/19/2019) + DNS Management + Email Forwarding	\$16.49 USD
Domain Renewal - encoretheatrics.com - 1 Year/s (02/20/2018 - 02/19/2019) + DNS Management + Email Forwarding	\$12.49 USD
Domain Renewal - Year/s (02/20/2018 - 02/19/2019) + DNS Management + Email Forwarding	
Domain Renewal - 1 Year/s (02/20/2018 - 02/19/2019) + DNS Management + Email Forwarding	
Sub Total	\$82.94 USD
Credit	\$0.00 USD
Total	\$82.94 USD

WEB SITES 50/50 \$41.47



cation: HESPERIA / RIVERSIDE	Total Amount
Date Description	239.12
413 991 Stone 109 Ordhard Supply Stone	13 .53
Grand To	otal \$ 252,65
Name (make check payable to):Address:	
Address.	
City, State, Zip:(Check will be mailed to this address if the to	tal amount is over \$100
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St: 254 Apple Valley

APPLE VALLEY ROAD 19201 Bear Valley Road Apple Valley CA 92308

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Expense:
Approval:

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PalmerWorkOfArtChoceCandy/2oz 2	,999	22.3377	
RectangularFoodContainCombo5p	1.99	1.9900	
HeartLollipopCndyBouqt8ct2.26	.9999	23.9976	
HeartLollipopCndyBouqt8ct2.	.9999	23.9976	
HeartLollipopCndyBouqt8ct2.26	.9993	23.9976	
HeartLollipopCndyBouqt8ct2.26 24 9	.9999	23.9976	
		\$238.97	
SUBTOTAL		\$0.15	
TAX		\$239.12	
TOTAL		+000.10	

The state of the control of the cont

Exchange or Store Credit Bithin 9 days of purchase by 60 9 Items with receipt Laconal items are final sale Thanks for Shopping! 994 Store:

Date:

2/13/18

Amount:

\$ 239.12

Reimbursed To:

Devise CHRIPTIN

ADMIN APPROVAL ONLY

Location:

Expense:

Approval:



Rev. 8/15



Store:

Date:

Amount:

Location:

Expense:

Approval:

PLACE RECEIPT HERE TAPE RECEIPT FLAT - NO STAPLES

ITEMS TO 238 Monica 02-13-2013 03:39FM 02-4 33 8353 or us how we're doing! V. W. TELL99. COM and Reimbursed To: complete a maick survey for a chance to was a \$100 gift card Thanks for Thopping! ADMIN APPROVAL ONLY



PLACE RECEIPT HERE

Orchard SUPPLY HARDWARE

> Orchard Supply Hardware 16824 Main Street Hesperia, CA 92345 **760-947-1742

0521 015 311 2933 02/09/18 08:26:13

BURPLY HARDWARE

NORMAL SALE

0000038613262485 QUICK LINK SS 3/16

1@ 3.49 3.49 T

0000038613262485 QUICK LINK SS 3/16

10 3.49 rc3.49 T

0000038613171602 QUICK LINK ZN 174-1

2.79 T 10 2.79

0000038613171602 QUICK LINK ZN 1/4-

Stelemented in 10 / 2.79 / 2.79 T

SUBTOTAL 12.56

TAX @ 7.750% 0.97

TOTAL 13.53

M/C_NO:XXXXXXXXXXXXX5900 13.53

CTR9UT9: 51456 Result: APPROVAL

Card entry mode: Chip Read

AID: A000000041010

MASTERCARD

ARC: 00

TVR: 0400008000 hard

TSI: E800 SUPPLY HARDWARE

IAD: 01106010012200000000000000000000000FF

Mode: ISSUER CVM: SIGNATURE

AUTH NO: 09154Z

CHANGE

Orchard

0.00

This purchase has been credited to Club Orchard account XXXXXXX3386

Store: Hardware

Date:

Amount:

Reimbursed To:

CIRIPGIN

ADMIN APPROVAL ONLY

Location:

Expense:

Approval:



Ovchard Suppli Hardware

Store:

PLACE RECEIPT HERE TAPE RECEIPT FLAT - NO STAPLES

	Date:
For fast and easy returns, place responsive receipt. A receipt dated with process of sale (before 05/10/18) is required for a full refund. * * * * * * * * * Not a Club Orchard Member yet? Visit cluborchard osh.com & earn rewards Shop online at osh.com Or call 1 888 SHOP OSH * * * * * * * * *** *** *** ***	Amount: # 13.53 Reimbursed To: Denise Griffing
survey within 7 days of your visit at OSHLISTENS.COM or by calling 888-SHOPOSH	ADMIN APPROVAL ONLY
* * Orchård * * * *	Location:
Your Receipt Number 15	Expense:
	Expense:



ocation: HESP	ERIA / RIVERSIDE	
Date	Description	Total Amount
11/17/17	Tamale Factory	50.35
		. 50.05
	Grand Total	Ψ σ σ ι σ σ
Name (make chec		
Name (make chec	Address:	
	ck payable to):	
City	Address:	nount is over \$100)
City hereby certify that the Corporation, and I have	Address: (Check will be mailed to this address if the total and above is an accurate accounting of my expenses incurred on behalf of Encounting of my expenses incurred on the Encounting of Encounting of the Encounting Only expenses incurred on the Encounting Only expenses in Encounting Only expen	nount is over \$100) ore Education
City I hereby certify that the Corporation, and I have	Address: (Check will be mailed to this address if the total ame above is an accurate accounting of my expenses incurred on behalf of Encode attached copies of receipts on the receipt form and/or proof of payment.	nount is over \$100) ore Education
City hereby certify that the Corporation, and I have Employee's Signa	Address: (Check will be mailed to this address if the total and above is an accurate accounting of my expenses incurred on behalf of Encode attached copies of receipts on the receipt form and/or proof of payment. ature:	nount is over \$100) ore Education



PLACE RECEIPT HERE

TAPLANCED

THE TAMALE FACTORY

3663 MAIN ST RIVERSIDE, CA 92501 9513423023

Cashier: NAOMI AVILA 17-Nov-2017 11:57:49A

Transaction 123317 1 Fwo Tamales Beans & Rice 1 Two Tamales Beans & Rice 1 Carnitas Plate - Julapeños 1 Fountain Drinks 1 Fountain Drinks 1 Fountain Drinks	\$11.95 \$11.95 \$11.95 \$2.95 \$2.50 \$2.50 \$2.50
Subtotal Tax	\$4.05
	\$50.35
Total CREDIT CARD AUTH MASTERCARD 7903	\$50.35
Гір	The state of the s
Total	-

Retain this copy for statement validation

17-Nov-2017 11:58:27A \$50.35 | Method: SWIPED

MASTERCARD XXXXXXXXXXXX7903 Ref #: 732100639190 | Auth #: 261962

MID: ******4880

AthNtwkNm: MASTERCARD SIGNATURE VERIFIED

Order SFFMENK4HB74E



DROPTHOUGHT



How was your experience today?

-- Scan QR code to leave feedback

TAMALE FACTORY
Store:

Date:

11/17/17

Amount:

\$ 50.35

Reimbursed To:

DENISE GRIFFIN

ADMIN APPROVAL ONLY

Location:

RIVENSIDE

Expense:

STAFF MEETING

Approval:

DENISE GKILFIN, CEO

APPROVED



ocation: HESPERIA / RIVERSIDE	Total Amo
Date Description	
2/1/17 Smart&Fi	nal 329.43
Address:	
Address:	nailed to this address if the total amount is over \$1 y expenses incurred on behalf of Encore Education ceipt form and/or proof of payment.
Address: City, State, Zip:(Check will be not be composed to the composed of the	nailed to this address if the total amount is over \$1 y expenses incurred on behalf of Encore Education ceipt form and/or proof of payment.
City, State, Zip:(Check will be not be received that the above is an accurate accounting of motorporation, and I have attached copies of receipts on the received the copies of receipts on the received that the above is an accurate accounting of motorporation, and I have attached copies of receipts on the received that the above is an accurate accounting of motorporation, and I have attached copies of receipts on the received that the above is an accurate accounting of motorporation.	nailed to this address if the total amount is over \$1 y expenses incurred on behalf of Encore Education ceipt form and/or proof of payment.
Address: City, State, Zip: (Check will be note thereby certify that the above is an accurate accounting of motorporation, and I have attached copies of receipts on the receipts on the receipts on the receipts of the receipts on the receipts of receipts of the receipts	nailed to this address if the total amount is over \$1 y expenses incurred on behalf of Encore Education ceipt form and/or proof of payment.

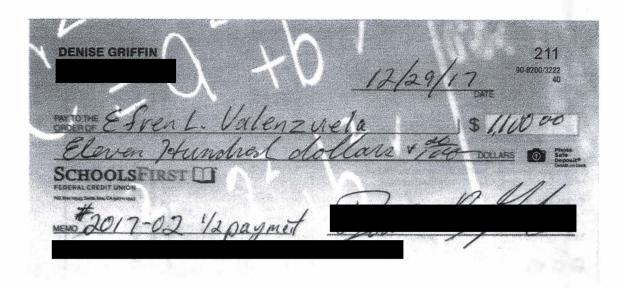


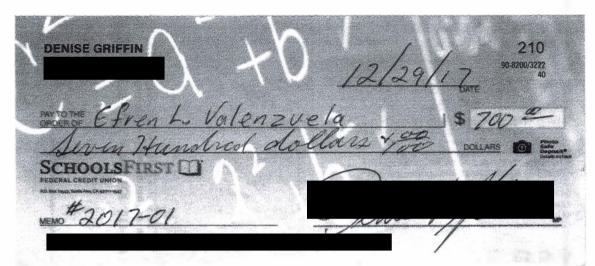


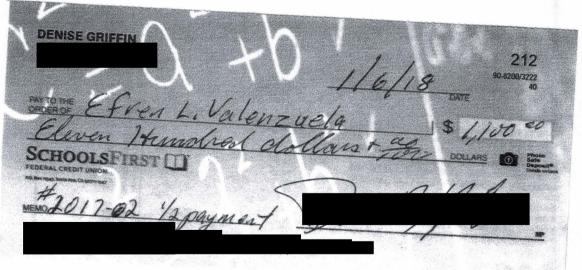
** Welcome To Our Hesper Store #354				
See Us On WEB www.smarta		PLES	13 2 2 2	
Cashier: zack				Store:
DATE 12/01/17	TIME 14:55:44		DMG.	tinal
SH Garden Salad SH Garden Salad SH Santa Barbara SH Santa Barbara SH Garden Salad Cntry Time Lemonad Cntry Time Lemonad Dr Heavy Whip Crea DP Heavy Whip Crea DR Butter Pats Ambc Iced Tea Bags Ambc Iced Tea Bags Wishbone Lt Italia FS Chkn Meatballs Was \$6.99 / YOU SAVED FS Chkn Meatballs Was \$6.99 / YOU SAVED Ckn/Bf Hmstyl Mtbl	2.49 F 2.49 F 7.49 F 7.49 F 7.49 F 2.49 F 6.99 F 6.99 F 8.99 F 8.99 F 8.99 F 11.99 F 5.49 F 11.99 F 5.49 F 11.50 F 5.49 F 11.50 F 11.5	### ### Entry Method: XXXXXXX APPROVED #### #### AND APPROVED #### AND APPROVED #### AND ADD APPROVED ##### AND ADD APPROVED ###################################	14:59:14 SD\$ 329.43 Chip (XXXXXX3532 Issuer 0000980840 0080048000 6800 00 05914104F9 062480 ty **** 12/01/17 ore # 354 IG FINAL	Date: OI 17 Amount: 329.43 Reimbursed To: Denise Gylfin PPROVAL ONLY Location: Expense: Class Supplies Approval:
S1 R/S P1n Dnr Rol De Cecco Spaghetti De Cecco Spaghetti De Cecco Spaghetti	4.59 F 7.99 F 7.99 F 7.99 F			APPROVED
SI R/S PIn Dnr Rol SI R/S PIn Dnr Rol SUBTOTAL Sales Tax	4.59 F 4.59 F 329.43 .00		FRO	M THE DESK OF SE GRIFFIN, CEO
TOTAL Dedott FEMER CONTO CHANGE	329.43 129.42		Sund Zono S N 1	Rev. 8/15



	e Requesting Reimbursement: Denise Grimin : HESPERIA / RIVERSIDE	Date
Date	Description	Total Amount
01/6/2017	Efran Valenzuela	2,900.00
		\$2,900.00
Name (Address:	
	City, State, Zip:(Check will be mailed to this address if the total an	
l hereby ce Corporation	rtify that the above is an accurate accounting of my expenses incurred on behalf of Enco n, and I have attached copies of receipts on the receipt form and/or proof of payment.	ore Education
Employe	ee's Signature:	
	OFFICE USE ONLY	
Approva	I: Yes / No	
Adminis	trator Signature:	Date:
100551	con Street Hesperia CA 92345-760-949-2036, www.encorehighschool.com	And the second s







Hesperia - See & Electrical invoices in aging AP. Work completed in October



Location: HESPERIA / RIVERSIDE	Date
Date Description	Total Amount
01/9/18 Amazon.com	230.97
Grand Total	. 000 07
Address: City, State, Zip: (Check will be mailed to this address if the total and thereby certify that the above is an accurate accounting of my expenses incurred on behalf of Encorporation, and I have attached copies of receipts on the receipt form and/or proof of payment.	nount is over \$100)
Employee's Signature:	
OFFICE USE ONLY	
Approval: Yes / No	
Administrator Signature:	Date:
6955 Lemon Street, Hesperia CA 92345. 760-949-2036. www.encorehighschool.com	dated August 20



Denise Griffin <ceo@officerteam.com>

Your Amazon.com order of "3" x 24" Metal Frame Tolix....

1 message

Amazon.com <auto-confirm@amazon.com>

Reply-To: no-reply@amazon.com

To: ceo@officerteam.com

Tue. Jan 9, 2018 at 5:33 PM

Your Account | Amazon.com

Order Confirmation

Order #112-5025876-0012253

PO# Hesperia

amazonbusiness

We'll send

Hello Denise Griffin,

Thank you for shopping with us. We'll send a confirmation once your items have shipped. Your order details are indicated below. The payment details of your transaction can be found on the order invoice. If you would like to view the status of your order or make any changes to it, please visit Your Orders on Amazon.com.

This order is placed on behalf of Encore Education Corporation.

Your estimated delivery date is:

Thursday, January 18 -Tuesday, January 23

Your shipping speed: Standard Shipping

Order Details

Your order will be sent to:

Denise Griffin 16955 LEMON ST HESPERIA, CA 92345-5139 **United States**

Order Details

Order #112-5025876-0012253 Placed on Tuesday, January 9, 2018



3 x 24" Metal Frame Tolix Style Bar Stools Industrial Chair with Back, Set of 4 Sold by Mr Direct Condition: New

\$76.99

Item Subtotal:

\$230.97 \$0.00

Shipping & Handling:

\$230.97

Total Before Tax:

Estimated Tax:

\$0.00

Order Total:

\$230.97

To learn more about ordering, go to Ordering from Amazon.com. If you want more information or need more assistance, go to Help.

Thank you for shopping with us.

Amazon.com

Buy It Again



Kaytee Ferret Diet with Chicken, 4-lb bag \$10.99 /prime



Diamond Naturals Dry Food for Adult Dog, Beef... \$31.99 Iprime



Quiko Lori - Complete Food for Nectar Eating... \$14.19 \prime

The payment for your invoice is processed by Amazon Payments, Inc. P.O. Box 81226 Seattle, Washington 98108-1226. If you need more information, please contact (866) 216-1075

By placing your order, you agree to Amazon.com's Privacy Notice and Conditions of Use. Unless otherwise noted, items sold by Amazon.com are subject to sales tax in select states in accordance with the applicable laws of that state. If your order contains one or more items from a seller other than Amazon.com, it may be subject to state and local sales tax, depending upon the seller's business policies and the location of their operations. Learn more about tax and seller information.

Items in this order may be subject to California's Electronic Waste Recycling Act. If any items in this order are subject to that Act, the seller of that item has elected to pay any fees due on your behalf.

This email was sent from a notification-only address that cannot accept incoming email. Please do not reply to this message.



Date Description	Total Amount
12/7/17 Home Depot	474.32
Grand Tota	\$474.32
City, State, Zip:(Check will be mailed to this address if the total a	amount is over \$100)
hereby certify that the above is an accurate accounting of my expenses incurred on behalf of Er Corporation, and I have attached copies of receipts on the receipt form and/or proof of payment.	core Education
Employee's Signature:	
Approval: Ves / No	
OFFICE USE ONLY	Date:



PLACE RECEPTION

TARE RECE



STORE MANAGER CHAD_COX2@HOMEDEPOT.COM 12218 APPLE VALLEY RD, APPLE VALLEY CA

6834 00056 83347 12/07/17 02:29 PM SELF CHECK OUT

875333001990 AIR MOVER <A> 59.88 AIR MOVER 033656581609 DUCT TAPE <A> 8.28

NASHUA 398 RED TAPE 731161038204 50 GAL JB BX <A> HUSKY 50-GAL MOBILE JOB BOX PLSTC 2049.00 98 98.00

NLP Savings \$30.00 341101006665 4FT FOLD TBL <A> LIFETIME 4FT FIH ADJ. HEIGHT TABLE

2037.98 75.96 071641126336 SHARPIE 2-PK <A> SHARPIE PERMANENT MARKER-BLACK 2PK

3.94 201.97 071798804026 HDXDUSTPAN <A> 3.97

HDX DUST PAN AND BRUSH SET 49.97

646072301524 CONV TRUCK <A> 49
JR. CONVERTIBLE HAND TRUCK
076174756685 TS ON WHEELS <A> 59
DEWALT DS450 TOUGH SYSTEM WHEELS 59.00

NLP Savings \$10.97 076174703221 TOOLBOX <A> DEWALT TOUGH SYSTEM DS 300

2039.00

NLP Savings \$11.94 0000-215-434 SAND BAGS <A>

14"X25" POLYPROPYLENE SAND BAG 1000.32 3.20

SUBTOTAL 440.20 SALES TAX 34.12

78.00

TOTAL \$474.32 474.32 XXXXXXXXXXXXX7903 DEBIT AUTH CODE 561439

NEW LOWER PRICE (NLP)SAVINGS \$52.91



6834 56 83347 12/07/2017 2156

RETURN POLICY DEFINITIONS POLICY ID DAYS POLICY EXPIRES ON 90 03/07/2018 THE HOME DEPOT RESERVES THE RIGHT TO LIMIT / DENY RETURNS, PLEASE SEE THE RETURN POLICY SIGN IN STORES FOR DETAILS

Store: Date: Amount: Reimbursed To: ADMIN APPROVAL ONLY Location: Expense:

Approval:

APPROVED

FROM THE DESK OF DENISE GRIFFIN, CEO



Employee i	Requesting Reimbursement: Denise Griffin	10/20/17
	HESPERIA / RIVERSIDE	Date
Date	Description	Total Amount
10/20/17	Home Depot	815.37
	Grand Total	\$815.37
Name (mal	ke check payable to):	
	City, State, Zip:(Check will be mailed to this address if the total an	nount is over \$100)
I hereby certify Corporation, a	that the above is an accurate accounting of my expenses incurred on behalf of Encount I have attached copies of receipts on the receipt form and/or proof of payment.	ore Education
Employee's	s Signature:	
Approval:	OFFICE USE ONLY	
Administra	itor Signature: Allo Brulill	Date: 0 20 107
16955 Lemon	Street, Hesperia CA 92345. 760-949-2036. www.encorehighschool.com	odated August 2015



P

T



More saving. More doing."

STORE MANAGER CHAD COX2@HOMEDEPOT.COM 12218 APPLE VALLEY RD, APPLE VALLEY CA

6834 00002 87557 10/20/17 06:02 PM CASHIER XENA

091111020032 EMT 1.00 10' <A> 807.10

56.80 89.97 897.10 89.97 077680279231 WIRE <A> 89.97 1"X50' STEEL FLEX RWS CONDUIT 784567206555 SPA PANEL <A> 84.00 GE MDWST 125A 4/8 ML 50A GFCI SPA LC 051411261535 EMT STRAP <A> 1" EMT ONE HOLE STRAP 4/BAG

401.65 051411586102 1 LB <A> 1IN LB CONDUIT BODY W/COVER&GASKET 2@7.95 15.

15.90 051411625115 1" CONNECTOR <A> EMT RAINTITE CONN 1" STEEL 202.03

051411626105 1" COUPLING AS EMT RAINTITE COUP 1" STEEL EA 801.73

13.84 0000-866-180 4 STRTHHN500 <A> 400.0 4 STRANDED THHN BLACK ROLL- 500 FT 0000-799-637 8 STR THHN 1 <A> 8 STRANDED THHN GREEN - 1 FT 400.05

15000.57

756.72 58.65 SUBTOTAL SALES TAX \$815.37 TOTAL

XXXXXXXXXXXXX2005 AMEX

USD\$ 815.37

6.60

4.06

85.50

AUTH CODE 825688/0022235 Chip Read

AID A000000025010801 TVR 0000008000 AMERICAN EXPRESS

IAD 064A0103602002

TSI F800 ARC 00



RETURN POLICY DEFINITIONS
POLICY ID DAYS POLICY EXPIRES ON
1 90 01/18/2018
THE HOME DEPOT RESERVES THE RIGHT TO
TIMIT / DENY RETURNS PLEASE SEE THE
RETURN POLICY STAR IN STORES FOR

Store:

Date:

Amount:

Reimbursed To:

ADMIN APPROVAL ONLY

Location:

Expense:

Approval:

APPROVED

FROM THE DESK OF DENISE GRIFFIN, CEO



	e Requesting Reimbursement: <u>Denise Griπin</u> : HESPERIA / RIVERSIDE	Date
Date	Description	Total Amount
11/10/17	Shell	54.23
	Grand Total	\$ 54.23
Corporation,	Address: City, State, Zip: (Check will be mailed to this address if the total amount of the company of the co	nount is over \$100) ore Education
	OFFICE USE ONLY	
Approval:	Yes / No	
Administr	ator Signature:	Date:
16955 Lemo	on Street, Hesperia CA 92345. 760-949-2036. www.encorehighschool.com	



PLACE RECEI

TAPE RECEIP

Welcome to Shell
SHELLFUELS 68634
VICTORVILLE CA
760-241-2290
57442722203
Bear Valley Shell
17918 BEAR VALLEY RD
VICTORVILLE CA
92395

DATE 11/10/17 10:17 TRAN# 9040746 PUMP# 04 SERVICE LEVEL: SELF PRODUCT: UNLD GALLONS: 16.639 PRICE/G: \$ 3.259 FUEL SALE \$ 54.23

\$54.23

XXXXXXXXXXXX2816 Debit Swiped

DEBIT

APPROVED AUTH # 208910 INV # 331629 Verified by PIN

Bonus Savings
Don't miss out on
INSTANT GOLD STATUS!
Join Fuel Rewards
and save at least
\$0.05/gal on every
fuel purchase.
Pick up a FREE card
and register at
fuelrewards.com/gold
or download the Fuel
Rewards app to join!

Please come again THANK YOU FOR CHOOSING SHELLFUELS Shell Store:

11 10 17 Date:

Amount:

54.23

Reimbursed To:

Denise Griffin

ADMIN APPROVAL ONLY

Location:

50/50

Expense:

Wansportation Fuel

Approval:

APPROVED

FROM THE DESK OF DENISE GRIFFIN, CEO



Employee Reimbursement

ocation: HESPE	RIA / RIVERSIDE	
Date	Description	Total Amoun
12/10/17	Shell	57.72
	Grand Total	\$57.72
Name (make check	payable to):	
City, Thereby certify that the a Corporation, and I have	Address: State, Zip: (Check will be mailed to this address if the total and above is an accurate accounting of my expenses incurred on behalf of Encounting attached copies of receipts on the receipt form and/or proof of payment.	nount is over \$100) ore Education
City, I hereby certify that the a Corporation, and I have	Address: State, Zip: (Check will be mailed to this address if the total and address is an accurate accounting of my expenses incurred on behalf of Encounting of my expenses incurred on the Encounting of the Encounting of the Encounting of the Encounting Only expenses in the Encountin	nount is over \$100) ore Education
City, I hereby certify that the a Corporation, and I have Employee's Signa	Address:	nount is over \$100) ore Education
City, hereby certify that the a Corporation, and I have Employee's Signa	Address:	nount is over \$100) ore Education



PLACE RECEIVED SHOW

TAPE I

Walcome to Shell
SHELLFUELS 68634
VICTORVILLE CA
760-241-2290
57442722203
Bear Valley Shell
17918 BEAR VALLEY RD
VICTORVILLE CA
92395

TRAN# 9058732
PUMP# 05
SERVICE LEVEL: SELF
PRODUCT: UNLD
GALLONS: 17.011
PRICE/G: \$ 3.099
FUEL SALE \$ 52.72

\$52.72

CREDIT

DATE 12/10/17 00:58

XXXX XXXX XXXX 0436 VISA Swiped APPROVED AUTH # 06236A INV # 737346

Bonus Savings
Don't miss out on
INSTANT GOLD STATUS!
Join Fuel Rewards
and save at least
\$0.05/gal on every
fuel purchase.
Pick up a FREE card
and register at
fuelrewards.com/gold
or download the Fuel
Rewards app to join!

Please come again THANK YOU FOR CHOOSING SHELLFUELS Shell Store:

Date:

Amount: 52.72

Reimbursed To:

Denise Griffin

ADMIN APPROVAL ONLY

Location:

Expense:

Transportation fuel

Approval:

APPROVED

FROM THE DESK OF DENISE GRIFFIN, CEO



Exhibit 5.6

March 12, 2018

Encore Education Corporation Phone: (760) 949-2036 Fax (760) 956-3338

www.encorehighschool.com

Sites:

16955 Lemon Street, Hesperia, CA 92345 3800 Main Street, 3rd Floor, Riverside, CA 92501

Meeting Site Location:

16955 Lemon Street, Hesperia, CA 92345 -

Meeting at: Classroom F29

3800 Main Street, 3rd Floor, Riverside, CA 92501

Meeting at: 3460 Orange Street Riverside, CA 92501, Classroom H2

Board Members:

Lenny Esposito, Board President Suzanne Cherry, Board Vice

President

Kelly Ahmed, Board

Secretary/Treasurer

Kathy Nielsen, Board Member

Rob Gabler, Board Member

INFO:

Data Reports

FEMALE ENGLISH LANGUAGE

	7th Grade	8th Grade	11th Grade	All
# of Students Enrolled	140	159	108	407
# of Students Tested	137	156	106	399
# of Students With Scores	137	156	106	399
	7th Grade	8th Grade	11th Grade	All
Standard Exceeded: Level 4	8.76%	1.92%	33.96%	12.78%
Standard Met: Level 3	31.39%	32.69%	35.85%	33.08%
Standard Nearly Met: Level 2	30.66%	37.18%	22.64%	31.08%
Standard Not Met: Level 1	29.20%	28.21%	7.55%	23.06%

MALE

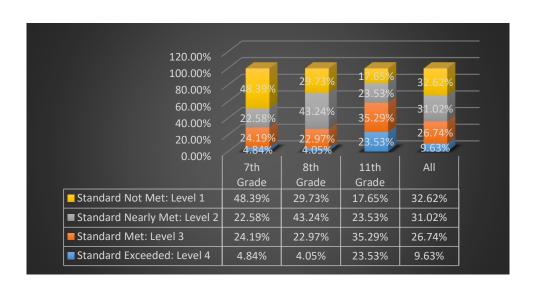
	7th Grade	8th Grade	11th Grade	All
# of Students Enrolled	62	76	51	189
# of Students Tested	62	74	51	187
# of Students With Scores	62	74	51	187
	7th Grade	8th Grade	11th Grade	All
Standard Exceeded: Level 4	4.84%	4.05%	23.53%	9.63%
Standard Met: Level 3	24.19%	22.97%	35.29%	26.74%
Standard Nearly Met: Level 2	22.58%	43.24%	23.53%	31.02%
Standard Not Met: Level 1	48.39%	29.73%	17.65%	32.62%

100% 90%	2 <mark>9.20%</mark>	2 <mark>8.21%</mark>	7.55% 22.64%	2 <mark>3.06%</mark>
80% 70% 60% 50%	30.66% -	37.18%	3 <mark>5.85%</mark>	31.08%
40% 30% 20%	31.39%	32.69%	33.96%	33.08%
10% 0%	8.76%	1.92%		1 <mark>2.78%</mark>
5,0	7th Grade	8th Grade	11th Grade	All
Standard Not Met: Level 1	29.20%	28.21%	7.55%	23.06%
■ Standard Nearly Met: Level 2	30.66%	37.18%	22.64%	31.08%
Standard Met: Level 3	31.39%	32.69%	35.85%	33.08%
■ Standard Exceeded: Level 4	8.76%	1.92%	33.96%	12.78%

FEMALE

of Stude # of Stude # of Stude

Standard Standard Standard



MALE

of Stude # of Stude # of Stude

Standard Standard Standard Standard

MATHEMATICS

	7th Grade	8th Grade	11th Grade	All
ents Enrolled	140	159	107	406
ents Tested	136	157	107	400
ents With Scores	136	157	107	400
	7th	8th	11th	AII
	Grade	Grade	Grade	AII
Exceeded: Level 4	4.41%	0.64%	0.93%	2.00%
Met: Level 3	11.03%	9.55%	9.35%	10.00%
Nearly Met: Level 2	31.62%	34.39%	34.58%	33.50%
Not Met: Level 1	52.94%	55.41%	55.14%	54.50%



MATHEMATICS

	7th Grade	8th Grade	11th Grade	All
ents Enrolled	62	77	51	190
ents Tested	61	75	51	187
ents With Scores	61	75	51	187
	7th	8th	11th	All
	Grade	Grade	Grade	All
Exceeded: Level 4	3.28%	1.33%	5.88%	3.21%
Met: Level 3	4.92%	12.00%	9.80%	9.09%
Nearly Met: Level 2	32.79%	30.67%	19.61%	28.34%
Not Met: Level 1	59.02%	56.00%	64.71%	59.36%



100% 90% 80% 70%	52.94%	55.41%	55.14%	54.50%	
60% / 50% / 40% / 30% /	31.62% -	34.39%	34.58%	33.50%	
20% - 10% - 0% -	1 <mark>1.03%</mark> 4.41%	8:55%	8:35%	1 <mark>0.00%</mark> 2.00%	
	7th Grade	8th Grade	11th Grade	All	
t Met: Level 1	52.94%	55.41%	55.14%	54.50%	
arly Met: Level 2	31.62%	34.39%	34.58%	33.50%	
et: Level 3	11.03%	9.55%	9.35%	10.00%	
eeded: Level 4	4.41%	0.64%	0.93%	2.00%	

100% 90% 80% 70% 60% 50% 40% 30.67% 19.61% 28.34% 20% 10% 3.28% 12.00% 13.33% 7th Grade 8th Grade 11th Grade t Met: Level 1 59.02% 56.00% 64.71% 59.36% arly Met: Level 2 32.79% 30.67% 19.61% 28.34% t: Level 3 4.92% 12.00% 9.80% 9.09% eeded: Level 4 3.28% 1.33% 5.88% 3.21%					
40% 30% 20% 10% 20% 10% 3.28% 12.00% 15.88% 3.21% 7th Grade t Met: Level 1 59.02% 56.00% 56.00% 59.80% 59.36% arly Met: Level 2 32.79% 30.67% 19.61% 28.34% 4.92% 12.00% 9.80% 9.09%	90% 80% 70% 60%	59.02%	56.00%	64.71%	59.36%
7th Grade 8th Grade 11th Grade t Met: Level 1 59.02% 56.00% 64.71% 59.36% arly Met: Level 2 32.79% 30.67% 19.61% 28.34% t: Level 3 4.92% 12.00% 9.80% 9.09%	40% 30% 20% 10%			9.80%	
arly Met: Level 2 32.79% 30.67% 19.61% 28.34% t: Level 3 4.92% 12.00% 9.80% 9.09%		7th Grade	8th Grade		All
t: Level 3 4.92% 12.00% 9.80% 9.09%	t Met: Level 1	59.02%	56.00%	64.71%	59.36%
	arly Met: Level 2	32.79%	30.67%	19.61%	28.34%
reeded: Level 4 3.28% 1.33% 5.88% 3.21%	t: Level 3	4.92%	12.00%	9.80%	9.09%
	eeded: Level 4	3.28%	1.33%	5.88%	3.21%



ENCORE HIGHSCHOOL FOR THE ARTS-HESPERIA

SMARTER BALANCED ASSESSMENT TEST RESULTS

2016/2017 SCHOOL YEAR

NUMBER OF STUDENTS ENROLLED:

▶ 7TH GRADE : 202

▶ 8TH GRADE : 235

▶ 11TH GRADE: 159

▶ ALL: 596

► NUMBER OF STUDENTS TESTED:

▶ 7TH GRADE: 199

▶ 8TH GRADE : 230

▶ 11TH GRADE: 157

▶ NUMBER OF STUDENTS WITH SCORES:

▶ 7TH GRADE: 199

▶ 8TH GRADE : 230

▶ 11TH GRADE : 157

► LEVEL 1: STANDARD NOT MET

- ▶ 7TH GRADE 35.18%
- ▶ 8TH GRADE 28.70%
- ▶ 11 GRADE 10.83%
- ► ALL 26.11%

► LEVEL 2: STANDARD NEARLY MET

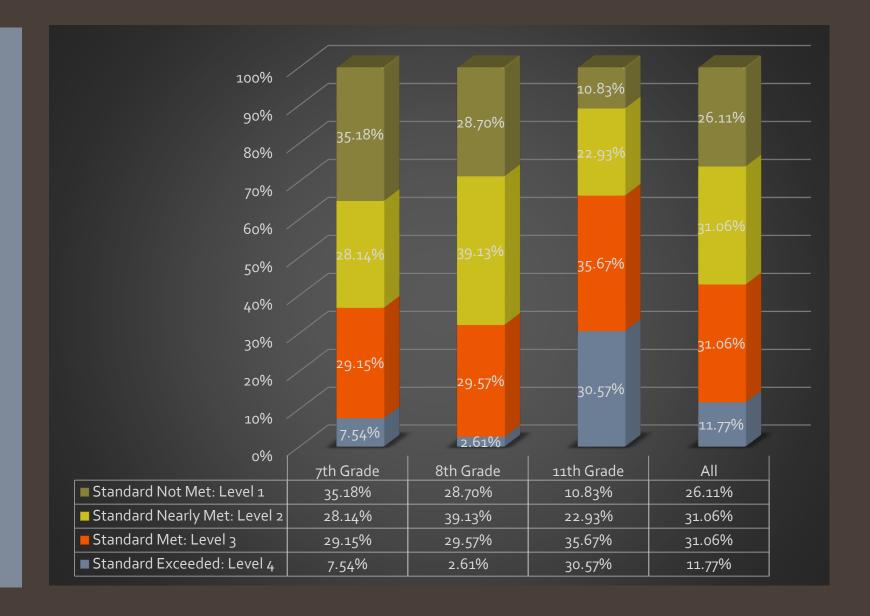
- ▶ 7TH GRADE 28.14%
- ► 8TH GRADE 39.13%
- ► 11 GRADE 22.93%
- ► ALL 31.06%

► LEVEL 3: STANDARD MET

- ▶ 7TH GRADE 29.15%
- ▶ 8TH GRADE 29.57%
- ▶ 11 GRADE 35.67%
- ► ALL 31.06%

► LEVEL 4: STANDARD EXCEEDED

- ▶ 7TH GRADE 7.54%
- ▶ 8TH GRADE 2.61%
- ▶ 11 GRADE 30.57%
- ► ALL 11.77%



► NUMBER OF STUDENTS ENROLLED:

▶ 7TH GRADE: 202

▶ 8TH GRADE : 236

▶ 11TH GRADE: 158

▶ ALL: 596

NUMBER OF STUDENTS TESTED:

▶ 7TH GRADE: 197

▶ 8TH GRADE: 232

▶ 11TH GRADE: 158

► NUMBER OF STUDENTS WITH SCORES:

▶ 7TH GRADE: 197

▶ 8TH GRADE : 232

▶ 11TH GRADE : 158

► LEVEL 1: STANDARD NOT MET

- ▶ 7TH GRADE 54.82%
- ▶ 8TH GRADE 55.60%
- ▶ 11 GRADE 58.23%
- ► ALL 56.05%

► LEVEL 2: STANDARD NEARLY MET

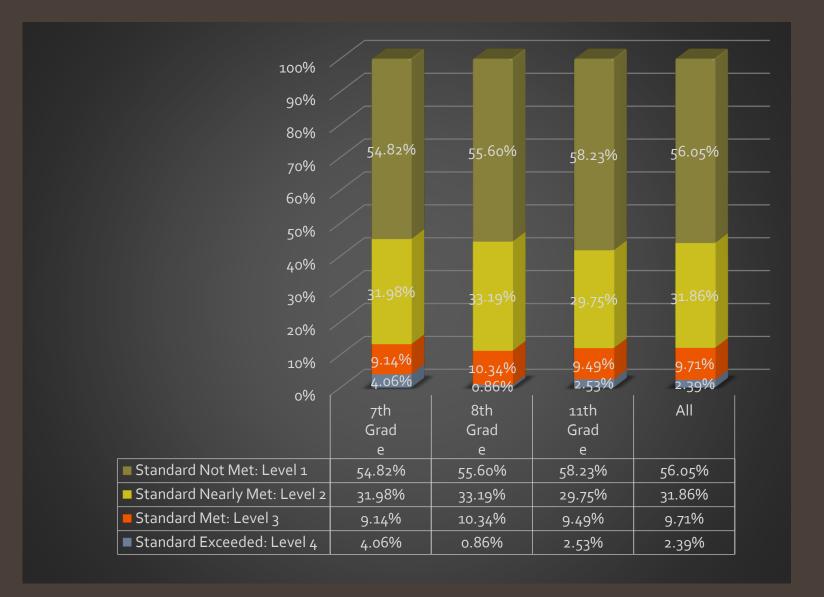
- ▶ 7TH GRADE 31.98%
- ► 8TH GRADE 33.19%
- ▶ 11 GRADE 29.75%
- ► ALL 31.86%

► LEVEL 3: STANDARD MET

- ▶ 7TH GRADE 9.14%
- ▶ 8TH GRADE 10.34%
- ▶ 11 GRADE 9.49%
- ► ALL 9.71%

► LEVEL 4: STANDARD EXCEEDED

- ▶ 7^{TH} GRADE 4.06%
- ▶ 8TH GRADE 0.86%
- ▶ 11 GRADE 2.53%
- ► ALL 2.39%



► NUMBER OF STUDENTS ENROLLED:

▶ 7TH GRADE: 511

▶ 8TH GRADE: 467

► ALL: 978

► NUMBER OF STUDENTS TESTED:

▶ 7TH GRADE : 493

▶ 8TH GRADE : 452

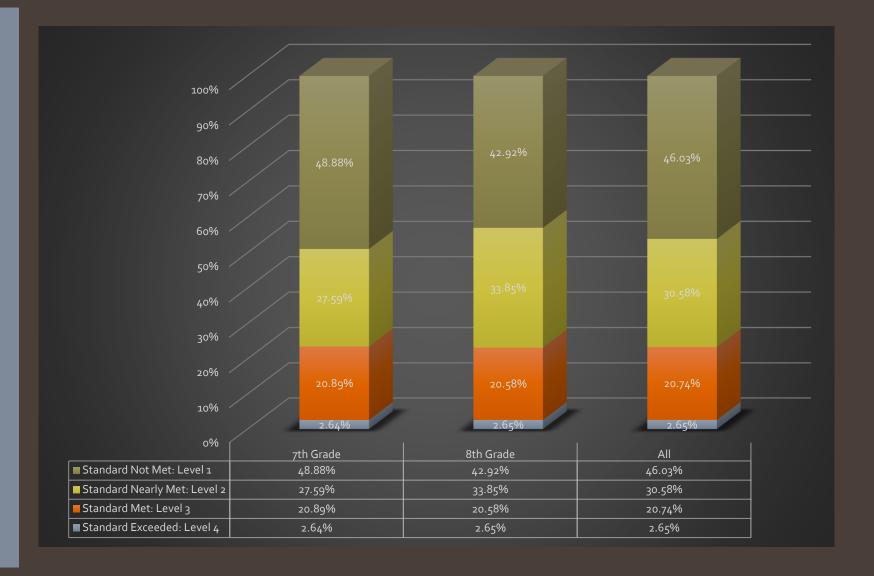
▶ NUMBER OF STUDENTS WITH SCORES:

▶ 7TH GRADE : 493

▶ 8TH GRADE : 452

- ► LEVEL 1: STANDARD NOT MET
 - ▶ 7TH GRADE 48.88%
 - ▶ 8TH GRADE 42.92%
 - ► ALL 46.03%
- ► LEVEL 2: STANDARD NEARLY MET
 - ▶ 7^{TH} GRADE -27.59%
 - ► 8TH GRADE 33.82%
 - ► ALL 30.58%

- ► LEVEL 3: STANDARD MET
 - ▶ 7TH GRADE 20.89%
 - ▶ 8TH GRADE 20.58%
 - ► ALL 20.74%
- ► LEVEL 4: STANDARD EXCEEDED
 - ▶ 7^{TH} GRADE 2.64%
 - ▶ 8TH GRADE 2.65%
 - ► ALL 2.65%



NUMBER OF STUDENTS ENROLLED:

▶ 7TH GRADE: 513

▶ 8TH GRADE : 468

► ALL: 981

NUMBER OF STUDENTS TESTED:

▶ 7TH GRADE: 498

▶ 8TH GRADE : 455

▶ ALL: 953

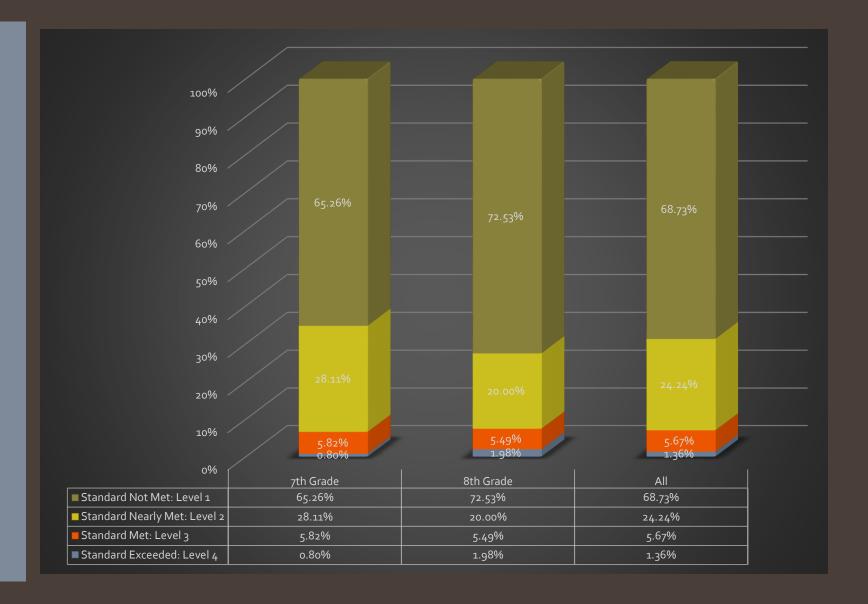
► NUMBER OF STUDENTS WITH SCORES:

▶ 7TH GRADE : 498

▶ 8TH GRADE : 455

- ► LEVEL 1: STANDARD NOT MET
 - ▶ 7TH GRADE 65.26%
 - ▶ 8^{TH} GRADE -72.53%
 - ► ALL 68.73%
- ► LEVEL 2: STANDARD NEARLY MET
 - ▶ 7TH GRADE 28.11%
 - ▶ 8TH GRADE 20.00%
 - ► ALL 24.24%

- ► LEVEL 3: STANDARD MET
 - $ightharpoonup 7^{TH}$ GRADE 5.82%
 - ▶ 8TH GRADE 5.49%
 - ► ALL 5.67%
- ► LEVEL 4: STANDARD EXCEEDED
 - ▶ 7TH GRADE 0.80%
 - ► 8TH GRADE 1.98%
 - ► ALL 1.36%



SULTANA HIGH SCHOOL STUDENT DATA

NUMBER OF STUDENTS ENROLLED:

▶ 11TH GRADE: 394

► ALL: 394

NUMBER OF STUDENTS TESTED:

▶ 11TH GRADE: 377

SULTANA HIGH SCHOOL STUDENT DATA

► NUMBER OF STUDENTS WITH SCORES:

▶ 11TH GRADE: 376

SULTANA HIGH SCHOOL STUDENT DATA FOR ENGLISH LANGUAGE

- ► LEVEL 1: STANDARD NOT MET
 - ▶ 11TH GRADE 16.76%
 - ► ALL 16.76%

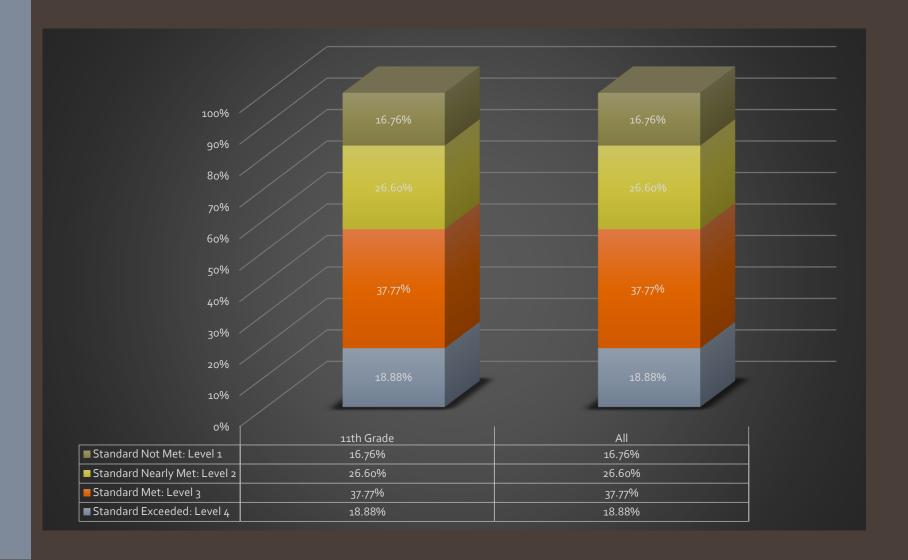
- ► LEVEL 2: STANDARD NEARLY MET
 - ▶ 11 GRADE 26.60%
 - ► ALL 236.60%

SULTANA HIGH SCHOOL STUDENT DATA FOR ENGLISH LANGUAGE

- LEVEL 3: STANDARD MET
 - ▶ 11 GRADE 37.77%
 - ► ALL 37.77%

- ► LEVEL 4: STANDARD EXCEEDED
 - ▶ 11 GRADE 18.88%
 - ► ALL 18.88%

SULTANA HIGH SCHOOL STUDENT DATA FOR ENGLISH LANGUAGE



SULTANA HIGH SCHOOL STUDENT DATA MATHEMATICS

NUMBER OF STUDENTS ENROLLED:

▶ 11TH GRADE: 394

► ALL: 394

► NUMBER OF STUDENTS TESTED:

▶ 11TH GRADE: 384

SULTANA HIGH SCHOOL STUDENT DATA MATHEMATICS

NUMBER OF STUDENTS WITH SCORES:

▶ 11TH GRADE : 384

SULTANA HIGH SCHOOL STUDENT DATA MATHEMATICS

- ► LEVEL 1: STANDARD NOT MET
 - ▶ 11TH GRADE 50.52%
 - ► ALL 50.52 \(\infty \)

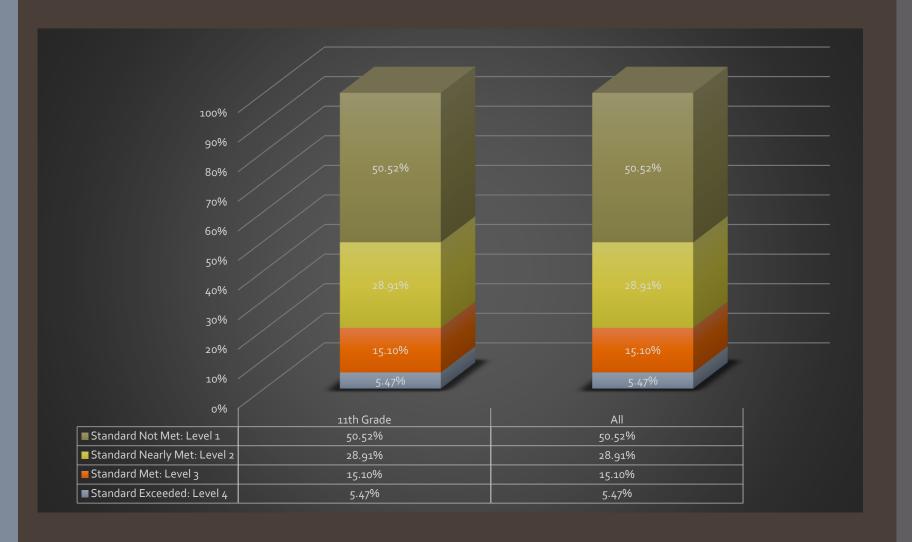
- ► LEVEL 2: STANDARD NEARLY MET
 - ▶ 11 GRADE 28.91%
 - ► ALL 28.91%

SULTANA HIGH SCHOOL STUDENT DATA MATHEMATICS

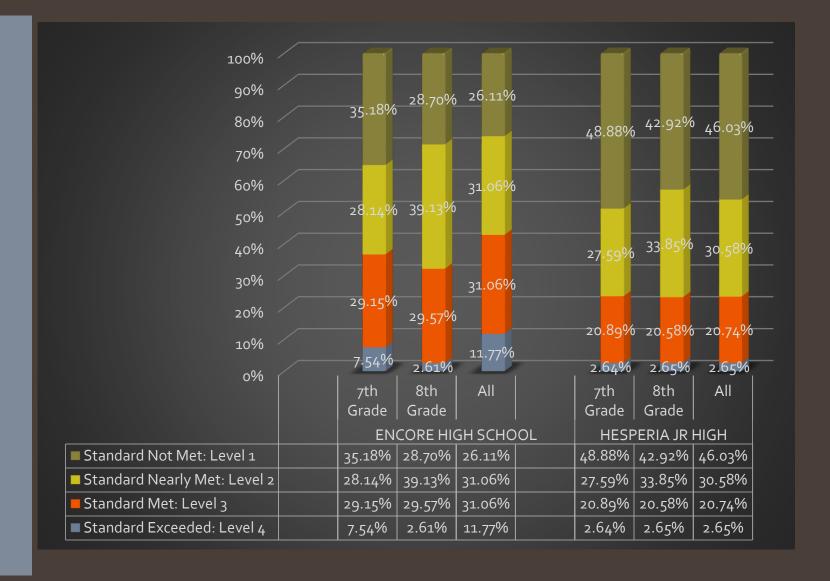
- ► LEVEL 3: STANDARD MET
 - ▶ 11 GRADE 15.10%
 - ► ALL 15.10%

- ► LEVEL 4: STANDARD EXCEEDED
 - ▶ 11 GRADE 5.47%
 - ► ALL 5.47%

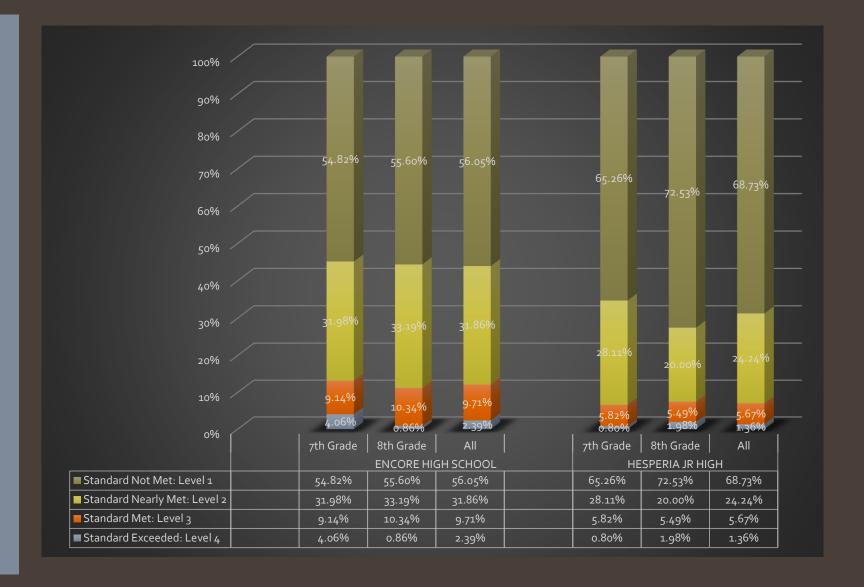
SULTANA HIGH SCHOOL STUDENT DATA MATHEMATICS



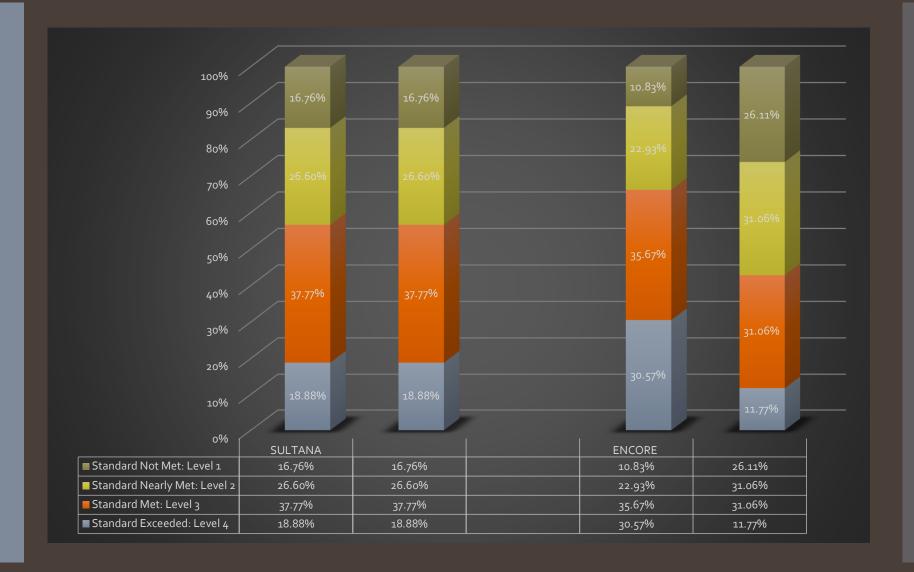
TEST SCORE
RESULTS
COMPARISON
ENCORE HIGH
SCHOOL &
HESPERIA JR.
HIGH ENGLISH
LANGUAGE



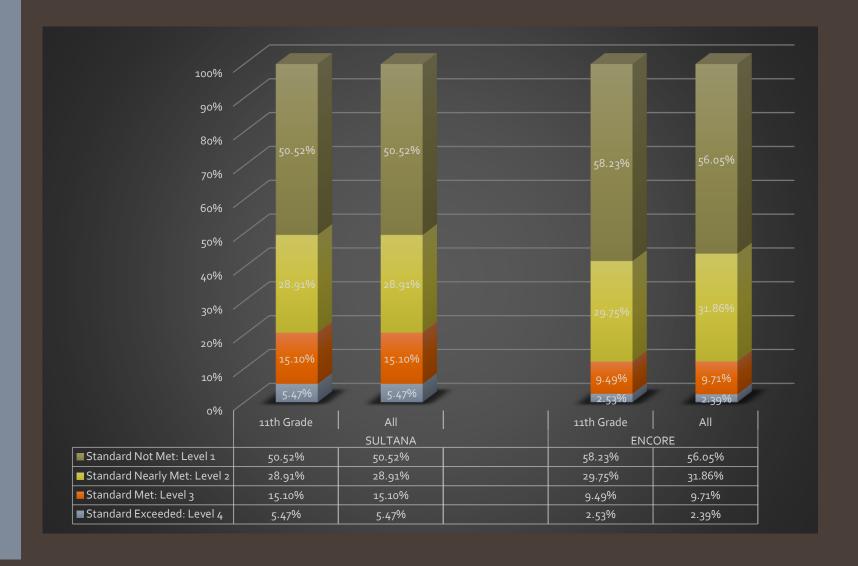
TEST SCORE
RESULTS
COMPARISON
ENCORE HIGH
SCHOOL &
HESPERIA JR.
HIGH ENGLISH
LANGUAGE



TEST SCORE
RESULTS
COMPARISON
ENCORE HIGH
SCHOOL &
SULTANA HIGH
SCHOOL
ENGLISH
LANGUAGE



TEST SCORE
RESULTS
COMPARISON
ENCORE HIGH
SCHOOL &
SULTANA HIGH
SCHOOL
MATHEMATICS



► ETHNICITY GROUPS

- BLACK OR AFRICAN AMERICAN
- ► AMERICAN INDIAN OR ALASKA NATIVE –NO DATA
- ASIAN
- ▶ PHILIPINO NO DATA
- HISPANIC OR LATINO
- ► NATICE HAWAIIAN OR PACIFIC ISLANDER NO DATA
- ▶ WHITE
- ► ETHNICITY TWO OR MORE RACES

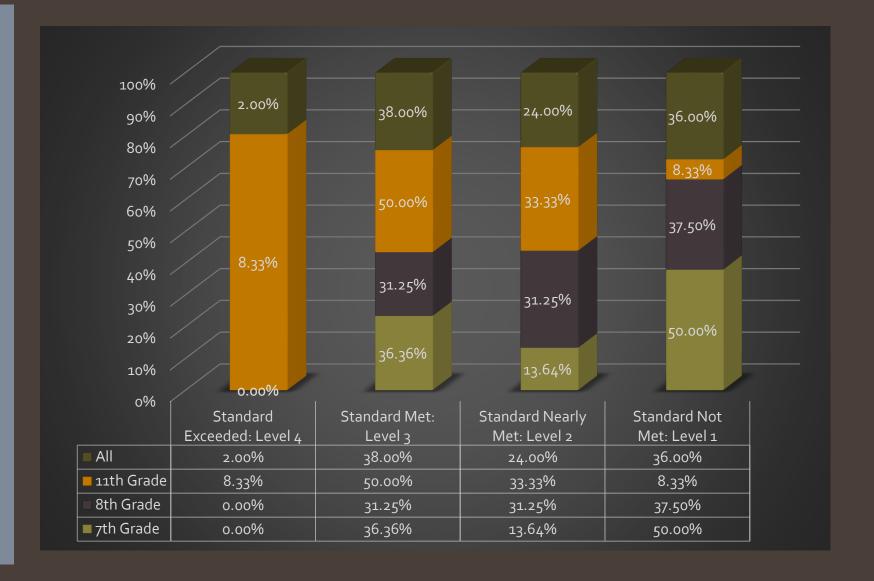
- ► NUMBER OF STUDENTS ENROLLED:
 - ▶ 7TH GRADE : 23
 - ▶ 8th GRADE : 17
 - ▶ 11TH GRADE: 12
 - ▶ ALL:52
- ► NUMBER OF STUDENTS TESTED:
 - ▶ 7TH GRADE : 22
 - ▶ 8TH GRADE: 16
 - ▶ 11TH GRADE: 12
 - ▶ ALL:50

- ► NUMBER OF STUDENTS WITH SCORES:
 - ▶ 7TH GRADE : 22
 - ▶ 8TH GRADE : 16
 - ▶ 11TH GRADE : 12
 - ▶ ALL:50

- ► LEVEL 1: STANDARD NOT MET
 - ▶ 7TH GRADE 50.00%
 - ▶ 8TH GRADE 37.50%
 - ▶ 11 GRADE 8.33%
 - ► ALL 36.00%
- ► LEVEL 2: STANDARD NEARLY MET
 - ▶ 7TH GRADE 13.64%
 - ▶ 8TH GRADE 31.25%
 - ▶ 11 GRADE 33.33%
 - ► ALL 24.00%

► BLACK OR AFRICAON

- ► LEVEL 3: STANDARD MET
 - ▶ 7TH GRADE 36.36%
 - ▶ 8TH GRADE 31.25%
 - ▶ 11 GRADE 50.00%
 - ► ALL 38.00%
- ► LEVEL 4: STANDARD EXCEEDED
 - ▶ 7th Grade 0.00%
 - ▶ 8TH GRADE 0.00%
 - ▶ 11 GRADE 8.33%
 - ► ALL 2.00%



- NUMBER OF STUDENTS ENROLLED:
 - ▶ 7TH GRADE: 23
 - ▶ 8th GRADE : 17
 - ▶ 11TH GRADE: 12
 - ▶ ALL:52
- NUMBER OF STUDENTS TESTED:
 - ▶ 7TH GRADE : 22
 - ▶ 8TH GRADE: 16
 - ▶ 11TH GRADE: 12
 - ▶ ALL:50

- ► NUMBER OF STUDENTS WITH SCORES:
 - ▶ 7TH GRADE : 22
 - ▶ 8TH GRADE: 16
 - ▶ 11TH GRADE : 12
 - ▶ ALL:50

- ► LEVEL 1: STANDARD NOT MET
 - ▶ 7TH GRADE 77.27%
 - ▶ 8TH GRADE 75.00%
 - ▶ 11 GRADE 66.67%
 - ► ALL 74.00%
- LEVEL 2: STANDARD NEARLY MET
 - ▶ 7^{TH} GRADE 22.73%
 - ► 8TH GRADE 18.75%
 - ▶ 11 GRADE 25.00%
 - ► ALL 22.00%

- ► LEVEL 3: STANDARD MET
 - ▶ 7TH GRADE 0.00%
 - ▶ 8TH GRADE 6.25%
 - ▶ 11 GRADE 8.33%
 - ▶ ALL 4.00%
- ► LEVEL 4: STANDARD EXCEEDED
 - ▶ 7th Grade 0.00%
 - ▶ 8TH GRADE 0.00%
 - ▶ 11 GRADE 0.00%
 - ► ALL 0.00%



ASIAN

- Number of students enrolled:
 - ▶ ALL: 14

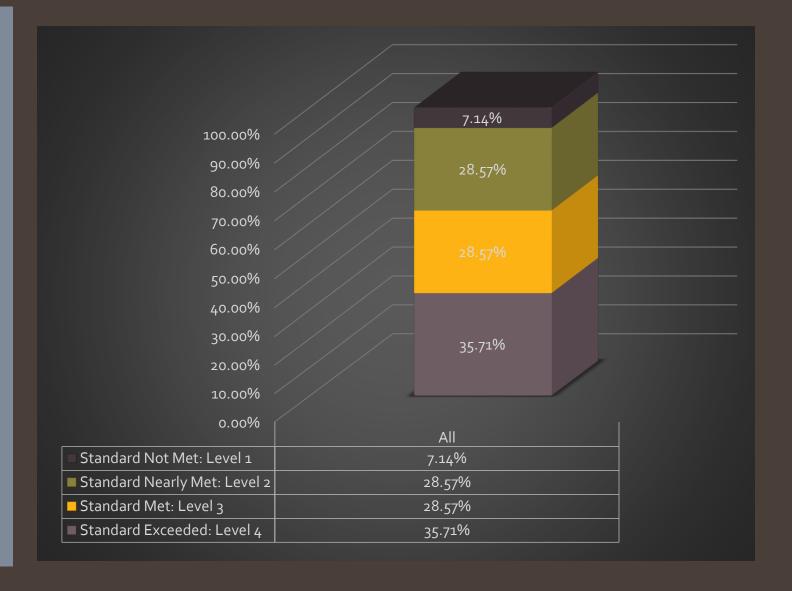
- ► NUMBER OF STUDENTS TESTED:
 - ► ALL: 14

ASIAN

- NUMBER OF STUDENTS WITH SCORES:
 - ▶ ALL: 14

- ▶ ASIAN
 - ► LEVEL 1: STANDARD NOT MET
 - ► ALL 7.14%
 - ► LEVEL 2: STANDARD NEARLY MET
 - ► ALL 28.57%

- ▶ ASIAN
 - ► LEVEL 3: STANDARD MET
 - ► ALL 28.57%
 - ► LEVEL 4: STANDARD EXCEEDED
 - ► ALL 35.71%



ASIAN

- Number of students enrolled:
 - ▶ ALL: 14

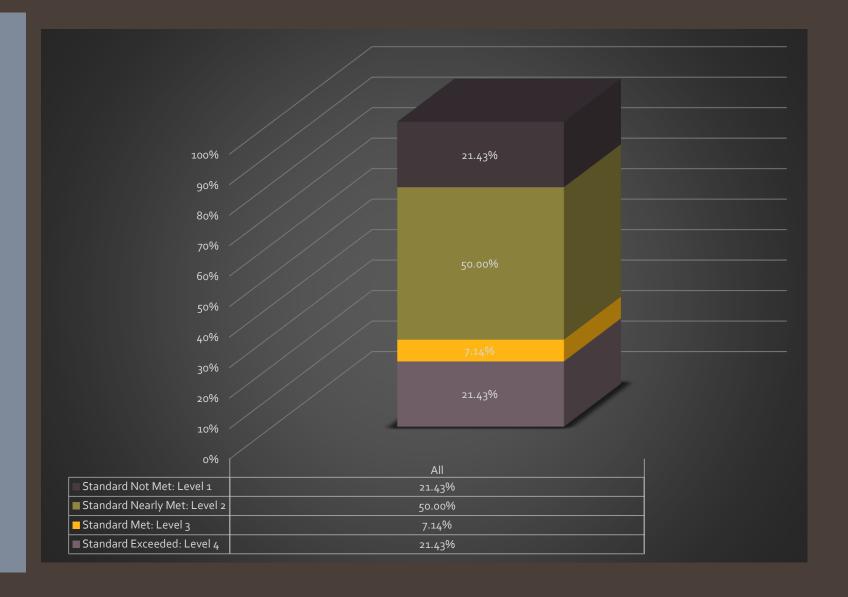
- NUMBER OF STUDENTS TESTED:
 - ► ALL: 14

ASIAN

- ► NUMBER OF STUDENTS WITH SCORES:
 - ► ALL: 14

- ▶ ASIAN
 - ► LEVEL 1: STANDARD NOT MET
 - ► ALL 21.43%
 - ► LEVEL 2: STANDARD NEARLY MET
 - ► ALL 50.00%

- ▶ ASIAN
 - ► LEVEL 3: STANDARD MET
 - ► ALL 7.14%
 - ► LEVEL 4: STANDARD EXCEEDED
 - ► ALL 21.43%

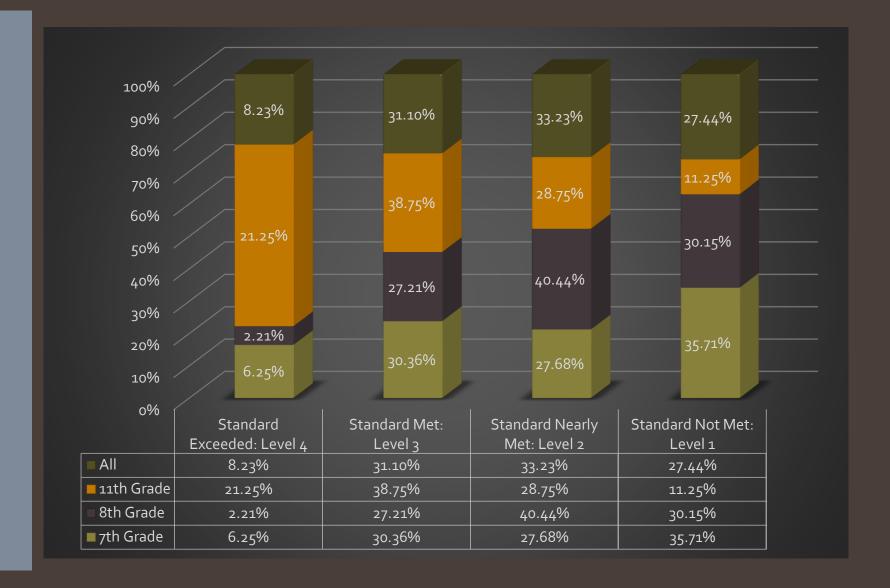


- ► **NUMBER** OF STUDENTS ENROLLED:
 - ▶ 7TH GRADE: 114
 - ▶ 8TH GRADE: 138
 - ▶ 11TH GRADE: 81
 - ▶ ALL:333
- ► NUMBER OF STUDENTS TESTED:
 - ▶ 7TH GRADE: 112
 - ▶ 8TH GRADE: 136
 - ▶ 11TH GRADE: 80
 - ▶ ALL:328

- ► NUMBER OF STUDENTS WITH SCORES:
 - ▶ 7TH GRADE: 112
 - ▶ 8TH GRADE: 136
 - ▶ 11TH GRADE : 80
 - ► ALL:328

- ► LEVEL 1: STANDARD NOT MET
 - ▶ 7TH GRADE 35.71%
 - ► 8TH GRADE 30.15%
 - ▶ 11 GRADE 11.25%
 - ► ALL 27.44%
- ► LEVEL 2: STANDARD NEARLY MET
 - ▶ 7TH GRADE 27.68%
 - ▶ 8^{TH} GRADE 40.44%
 - ▶ 11 GRADE 28.75%
 - ► ALL 33.23%

- ► LEVEL 3: STANDARD MET
 - ▶ 7TH GRADE 30.36%
 - ▶ 8TH GRADE 27.21%
 - ▶ 11 GRADE 38.75%
 - ► ALL 31.10%
- ► LEVEL 4: STANDARD EXCEEDED
 - ▶ 7TH GRADE 6.25%
 - ▶ 8TH GRADE 2.21%
 - ▶ 11 GRADE 21.25%
 - ► ALL 8.23%



HISPANIC OR LATINO

NUMBER OF STUDENTS ENROLLED:

▶ 7TH GRADE: 114

▶ 8TH GRADE: 139

▶ 11TH GRADE: 81

▶ ALL:334

► NUMBER OF STUDENTS TESTED:

▶ 7th GRADE : 1<u>11</u>

▶ 8TH GRADE: 138

▶ 11TH GRADE: 81

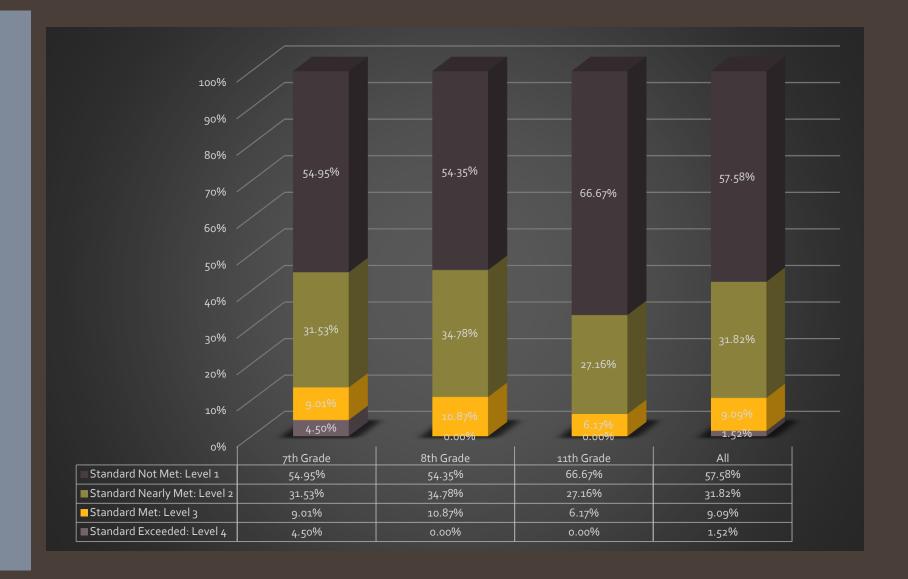
► ALL: 330

- ► NUMBER OF STUDENTS WITH SCORES:
 - ▶ 7TH GRADE: 111
 - ▶ 8TH GRADE: 138
 - ▶ 11TH GRADE : 81
 - ► ALL:330

- ► LEVEL 1: STANDARD NOT MET
 - ▶ 7TH GRADE 54.95%
 - ▶ 8TH GRADE 54.35%
 - ▶ 11 GRADE 66.67%
 - ▶ ALL 57.58%
- ► LEVEL 2: STANDARD NEARLY MET
 - ▶ 7^{TH} GRADE 31.53%
 - ▶ 8^{TH} GRADE -34.78%
 - ▶ 11 GRADE 27.16%
 - ► ALL 31.82%

HISPANIC OR LATINO

- ► LEVEL 3: STANDARD MET
 - ▶ 7^{TH} GRADE 9.01%
 - ▶ 8TH GRADE 10.87%
 - ▶ 11 GRADE 6.17%
 - ► ALL 9.09%
- ► LEVEL 4: STANDARD EXCEEDED
 - $ightharpoonup 7^{\text{TH}}$ GRADE 4.50%
 - ▶ 8TH GRADE 0.00%
 - ▶ 11 GRADE 0.00%
 - ► ALL 1.52%



▶ WHITE

► NUMBER OF STUDENTS ENROLLED:

▶ 7TH GRADE: 49

▶ 8TH GRADE : 67

▶ 11TH GRADE: 55

▶ ALL: 171

► NUMBER OF STUDENTS TESTED:

▶ 7TH GRADE: 49

▶ 8TH GRADE : 66

▶ 11TH GRADE: 54

▶ ALL: 169

▶ WHITE

► NUMBER OF STUDENTS WITH SCORES:

▶ 7TH GRADE : 49

▶ 8TH GRADE : 66

▶ 11TH GRADE : 54

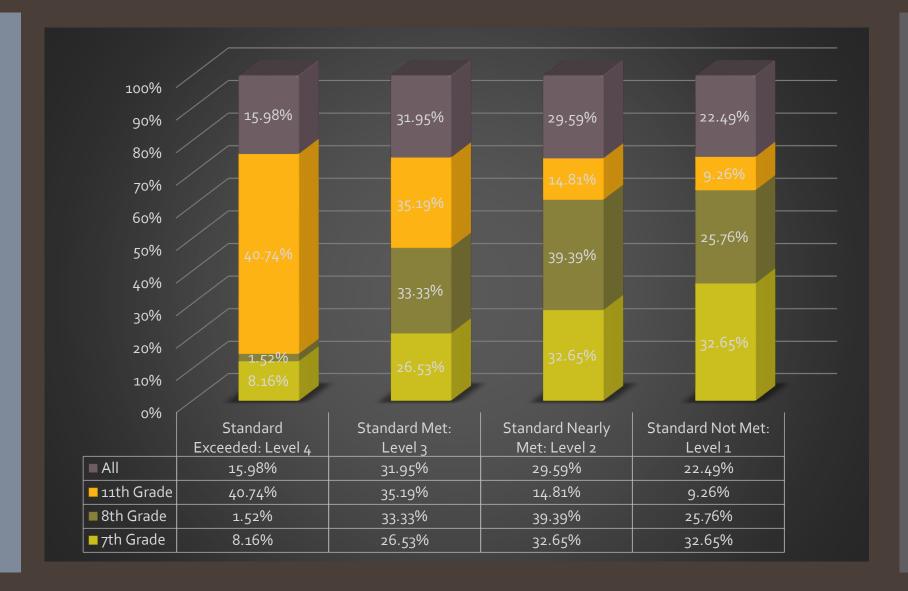
▶ ALL: 169

▶ WHITE

- ► LEVEL 1: STANDARD NOT MET
 - ▶ 7TH GRADE 32.65%
 - ▶ 8TH GRADE 25.76%
 - ▶ 11 GRADE 9.26%
 - ► ALL 22.49%
- ► LEVEL 2: STANDARD NEARLY MET
 - ▶ 7TH GRADE 32.65%
 - ▶ 8TH GRADE 39.39%
 - ▶ 11 GRADE 14.81%
 - ► ALL 29.59%

▶ WHITE

- ► LEVEL 3: STANDARD MET
 - ▶ 7^{TH} GRADE -26.53%
 - ▶ 8TH GRADE 33.33%
 - ▶ 11 GRADE 35.19%
 - ► ALL 31.95%
- ► LEVEL 4: STANDARD EXCEEDED
 - ▶ 7TH GRADE 8.16%
 - \triangleright 8TH GRADE 1.52%
 - ▶ 11 GRADE 40.74%
 - ► ALL 15.98%



▶ WHITE

► NUMBER OF STUDENTS ENROLLED:

▶ 7TH GRADE: 49

▶ 8TH GRADE : 67

▶ 11TH GRADE: 54

▶ ALL: 170

NUMBER OF STUDENTS TESTED:

▶ 7TH GRADE: 49

▶ 8TH GRADE : 66

▶ 11TH GRADE: 54

▶ ALL: 175169

▶ WHITE

► NUMBER OF STUDENTS WITH SCORES:

▶ 7TH GRADE : 49

▶ 8TH GRADE : 66

▶ 11TH GRADE : 54

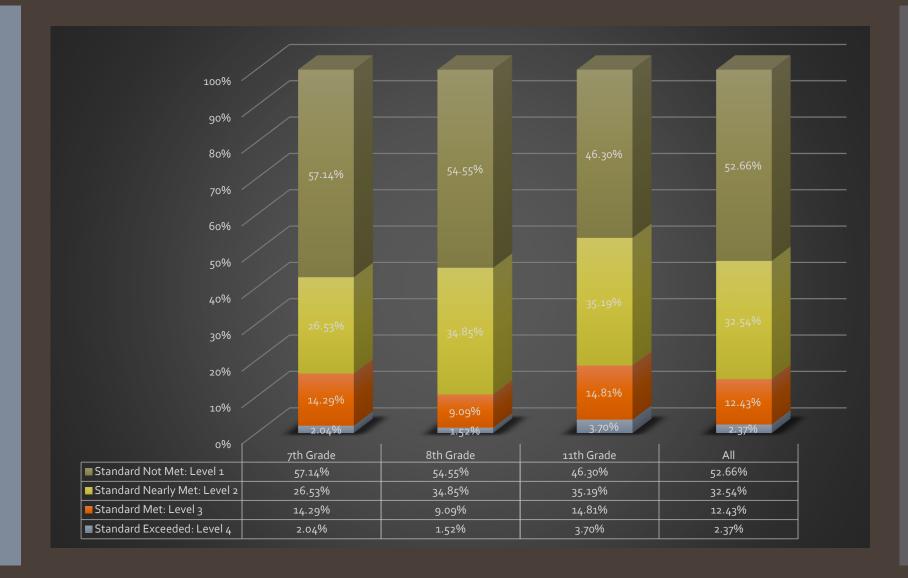
► ALL: 169

▶ WHITE

- ► LEVEL 1: STANDARD NOT MET
 - ▶ 7TH GRADE 57.14%
 - ▶ 8TH GRADE 54.55%
 - ▶ 11 GRADE 46.30%
 - ► ALL 52.66%
- ► LEVEL 2: STANDARD NEARLY MET
 - ▶ 7^{TH} GRADE 26.53%
 - ▶ 8TH GRADE 34.85%
 - ▶ 11 GRADE 35.19%
 - ► ALL 32.54%

▶ WHITE

- ► LEVEL 3: STANDARD MET
 - ▶ 7TH GRADE 14.29%
 - ▶ 8TH GRADE 9.09%
 - ▶ 11 GRADE 14.81%
 - ► ALL 12.43%
- ► LEVEL 4: STANDARD EXCEEDED
 - ▶ 7TH GRADE 2.04%
 - ▶ 8TH GRADE 1.52%
 - ▶ 11 GRADE 3.70%
 - ► ALL 2.37%

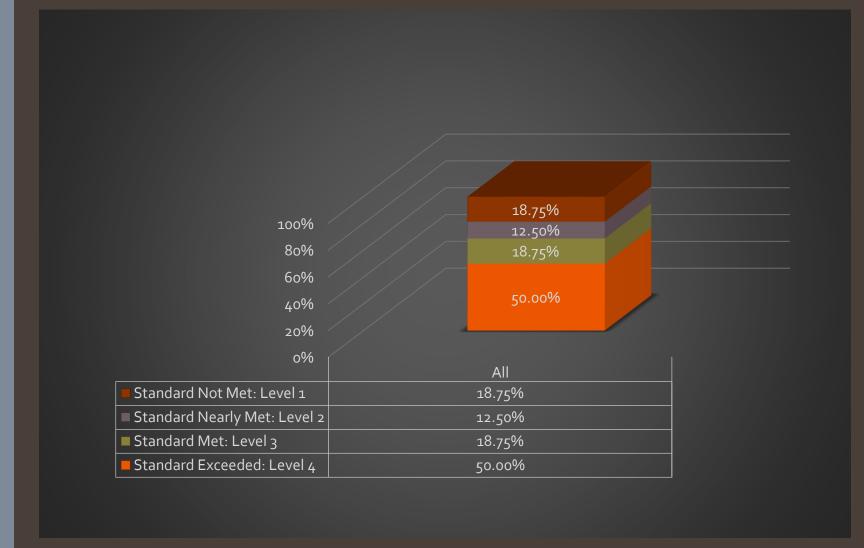


► ETHNICITY TWO OR MORE RACES

- ► NUMBER OF STUDENTS ENROLLED:
 - ▶ ALL: 16
- ► NUMBER OF STUDENTS TESTED:
 - ▶ ALL: 16
- ► NUMBER OF STUDENTS WITH SCORES:
 - ▶ ALL: 16

► ETHNICITY TWO OR MORE RACES

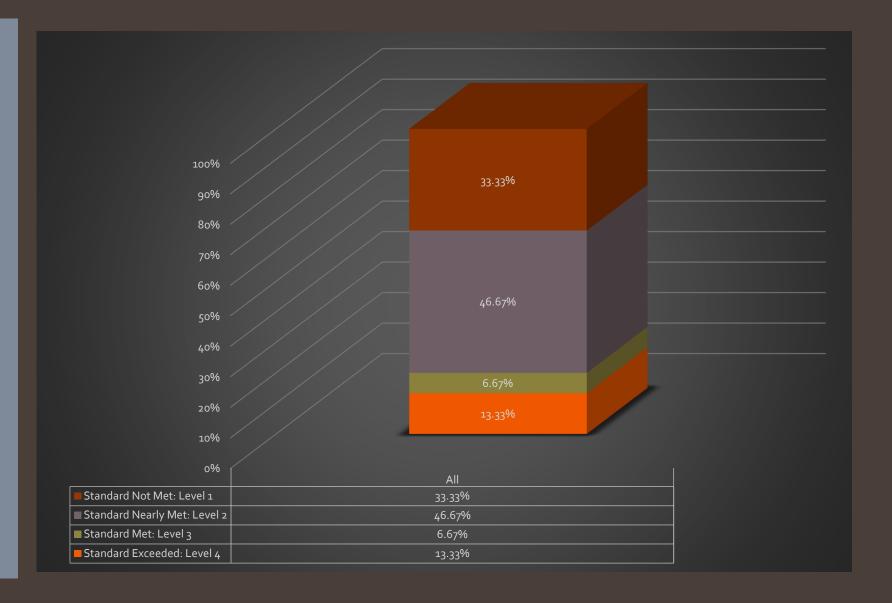
- ► LEVEL 1: STANDARD NOT MET
 - ► ALL 18.75%
- ► LEVEL 2: STANDARD NEARLY MET
 - ► ALL 12.50%
- ► LEVEL 3: STANDARD MET
 - ► ALL 18.75%
- ► LEVEL 4: STANDARD EXCEEDED
 - ► ALL 50.00%



- ► ETHNICITY TWO OR MORE RACES
 - ► NUMBER OF STUDENTS ENROLLED:
 - ► ALL: 16
 - NUMBER OF STUDENTS TESTED:
 - ► ALL: 15
 - ► NUMBER OF STUDENTS WITH SCORES:
 - ▶ ALL: 15

► ETHNICITY TWO OR MORE RACES

- ► LEVEL 1: STANDARD NOT MET
 - ► ALL 33.33%
- ► LEVEL 2: STANDARD NEARLY MET
 - ► ALL 46.67%
- ► LEVEL 3: STANDARD MET
 - ► ALL 6.67%
- ► LEVEL 4: STANDARD EXCEEDED
 - ► ALL 13.33%



► FEMALE

NUMBER OF STUDENTS ENROLLED:

▶ 7TH GRADE: 140

▶ 8TH GRADE: 159

▶ 11TH GRADE: 108

▶ ALL:407

► NUMBER OF STUDENTS TESTED:

▶ 7TH GRADE: 137

▶ 8TH GRADE: 156

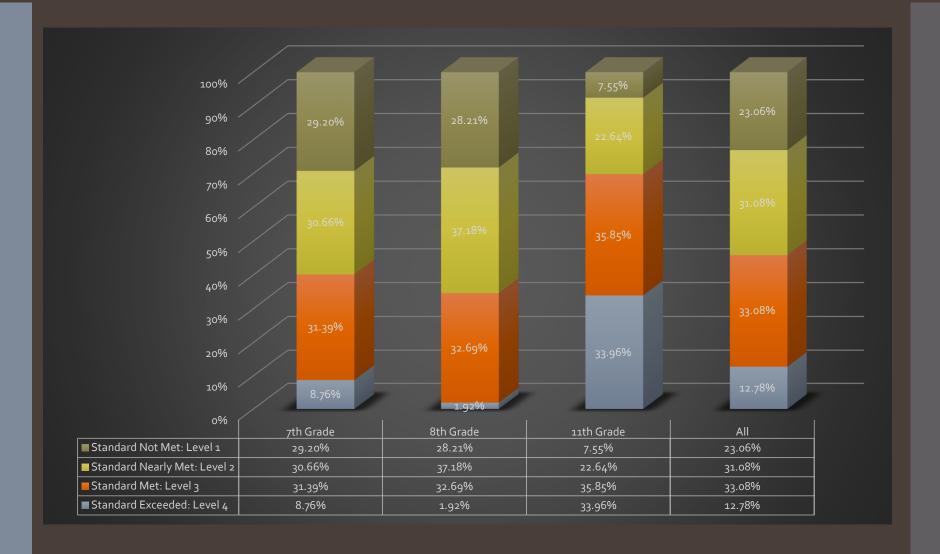
▶ 11TH GRADE : 106

▶ ALL:399

- NUMBER OF STUDENTS WITH SCORES:
 - ▶ 7TH GRADE: 137
 - ▶ 8TH GRADE: 156
 - ▶ 11TH GRADE : 106
 - ► ALL:399

- ► LEVEL 1: STANDARD NOT MET
 - ▶ 7TH GRADE 29.20%
 - ▶ 8TH GRADE 28.21%
 - ▶ 11 GRADE 7.55%
 - ► ALL 23.06%
- ► LEVEL 2: STANDARD NEARLY MET
 - ▶ 7TH GRADE 30.66%
 - ► 8TH GRADE 37.18%
 - ▶ 11 GRADE 22.64%
 - ► ALL 31.08%

- ► LEVEL 3: STANDARD MET
 - ▶ 7TH GRADE 31.39%
 - ► 8TH GRADE 32.69%
 - ▶ 11 GRADE 35.85%
 - ► ALL 33.08%
- ► LEVEL 4: STANDARD EXCEEDED
 - ▶ 7TH GRADE 8.76%
 - ▶ 8TH GRADE 1.92%
 - ▶ 11 GRADE 33.96%
 - ► ALL 12.78%



► FEMALE

► NUMBER OF STUDENTS ENROLLED:

▶ 7TH GRADE: 140

▶ 8TH GRADE: 159

▶ 11TH GRADE: 107

▶ ALL: 406

► NUMBER OF STUDENTS TESTED:

▶ 7TH GRADE: 136

▶ 8TH GRADE: 157

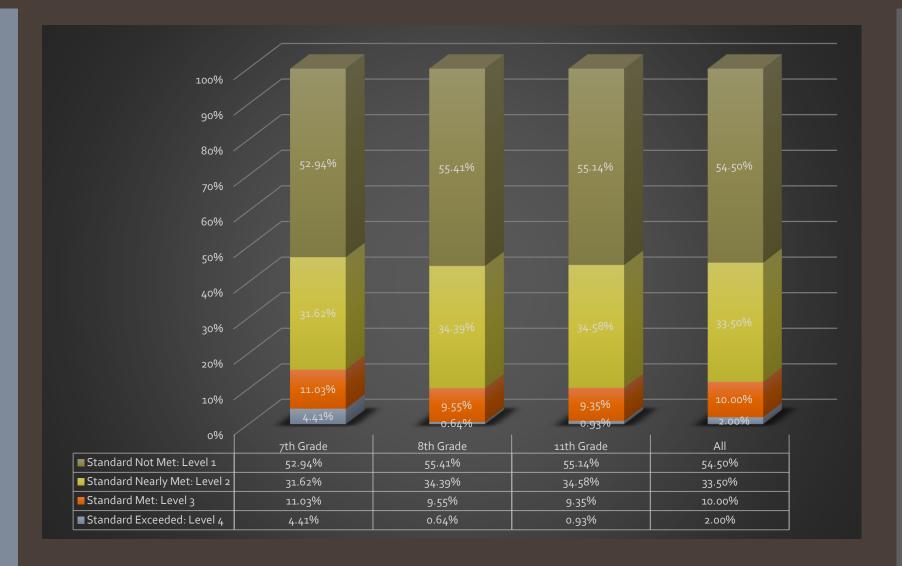
▶ 11TH GRADE: 107

▶ ALL: 400

- ► NUMBER OF STUDENTS WITH SCORES:
 - ▶ 7TH GRADE: 136
 - ▶ 8TH GRADE: 157
 - ▶ 11TH GRADE : 107
 - ▶ ALL: 400

- ► LEVEL 1: STANDARD NOT MET
 - ▶ 7TH GRADE 52.94%
 - ▶ 8TH GRADE 55.41%
 - ▶ 11 GRADE 55.14%
 - ► ALL 54.50%
- ► LEVEL 2: STANDARD NEARLY MET
 - ▶ 7TH GRADE 31.62%
 - ▶ 8^{TH} GRADE -34.39%
 - ▶ 11 GRADE 34.58%
 - ► ALL 33.50%

- ► LEVEL 3: STANDARD MET
 - ▶ 7TH GRADE 11.03%
 - ▶ 8TH GRADE 9.55%
 - ▶ 11 GRADE 9.35%
 - ► ALL 10.00%
- ► LEVEL 4: STANDARD EXCEEDED
 - ▶ 7TH GRADE 4.41%
 - ▶ 8TH GRADE 0.64%
 - ▶ 11 GRADE 0.93%
 - ► ALL 2.00%



MALE

NUMBER OF STUDENTS ENROLLED:

▶ 7TH GRADE : 62

▶ 8TH GRADE : 76

▶ 11TH GRADE: 51

▶ ALL: 189

► NUMBER OF STUDENTS TESTED:

▶ 7TH GRADE <u>: 62</u>

▶ 8TH GRADE : 74

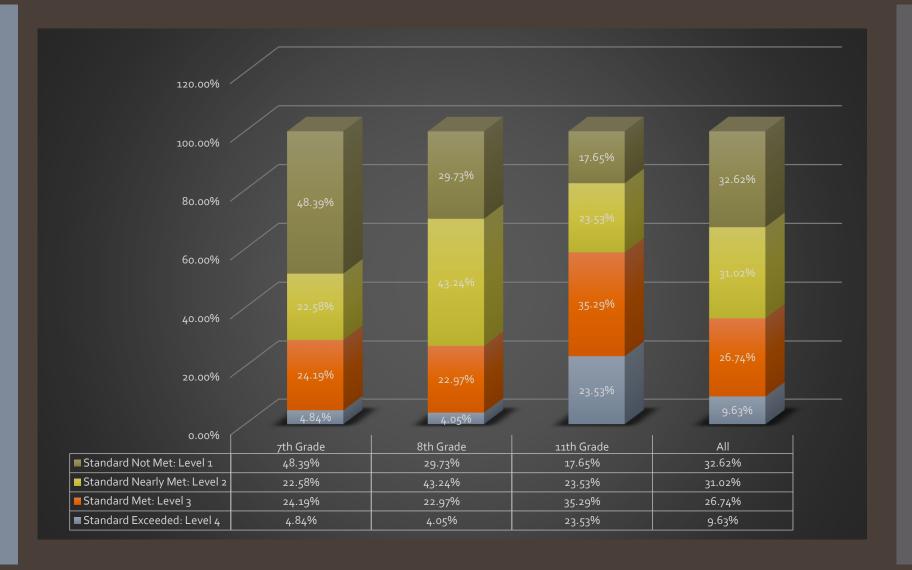
▶ 11TH GRADE: 51

▶ ALL: 187

- ► NUMBER OF STUDENTS WITH SCORES:
 - ▶ 7TH GRADE : 62
 - ▶ 8TH GRADE : 74
 - ▶ 11TH GRADE : 51
 - ▶ ALL: 187

- ► LEVEL 1: STANDARD NOT MET
 - ▶ 7TH GRADE 48.39%
 - ▶ 8TH GRADE 29.73%
 - ▶ 11 GRADE 17.65%
 - ► ALL 32.62%
- ► LEVEL 2: STANDARD NEARLY MET
 - ▶ 7TH GRADE 22.58%
 - ▶ 8^{TH} GRADE -43.24%
 - ▶ 11 GRADE 23.53%
 - ► ALL 31.62%

- ► LEVEL 3: STANDARD MET
 - ▶ 7TH GRADE 24.19%
 - ► 8TH GRADE 22.97%
 - ▶ 11 GRADE 35.29%
 - ► ALL 26.74%
- ► LEVEL 4: STANDARD EXCEEDED
 - ▶ 7^{TH} GRADE 4.84%
 - ▶ 8^{TH} GRADE -4.05%
 - ▶ 11 GRADE 23.53%
 - ► ALL 9.63%



▶ MALE

► NUMBER OF STUDENTS ENROLLED:

▶ 7TH GRADE : 62

▶ 8TH GRADE : 77

▶ 11TH GRADE: 51

▶ ALL: 190

► NUMBER OF STUDENTS TESTED:

▶ 7TH GRADE: 61

▶ 8TH GRADE : 75

▶ 11TH GRADE: 51

▶ ALL: 187

- ► NUMBER OF STUDENTS WITH SCORES:
 - ▶ 7TH GRADE: 52
 - ▶ 8TH GRADE : 43
 - ▶ 11TH GRADE : 21
 - ▶ ALL: 116

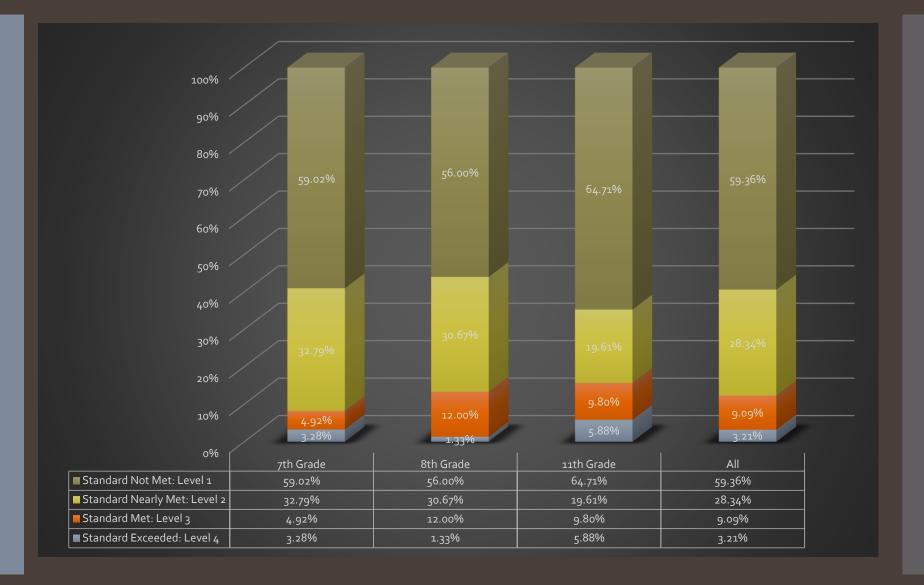
- ► LEVEL 1: STANDARD NOT MET
 - ▶ 7TH GRADE 59.02%
 - ▶ 8TH GRADE 56.00%
 - ▶ 11 GRADE 64.71%
 - ► ALL 59.36%
- ► LEVEL 2: STANDARD NEARLY MET
 - ▶ 7^{TH} GRADE 32.79%
 - ► 8TH GRADE 30.67%
 - ▶ 11 GRADE 19.61%
 - ► ALL 28.34%

ENCORE HIGHSCHOOL FOR THE ARTSHESPERIA STUDENT DATA FOR MATHEMATICS

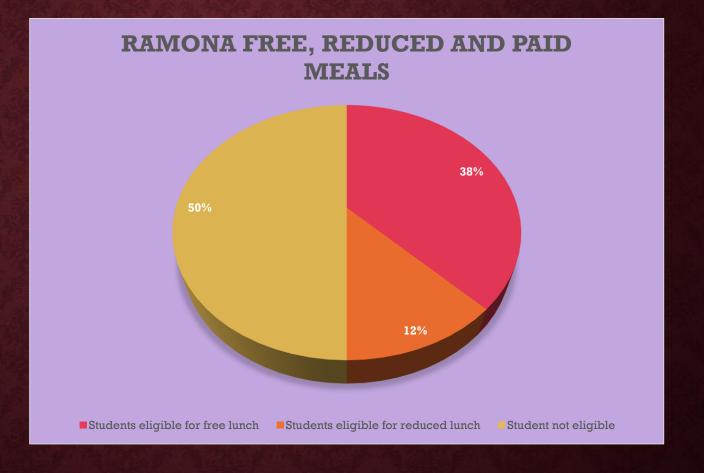
► MALE

- ► LEVEL 3: STANDARD MET
 - ▶ 7^{TH} GRADE 4.92%
 - ► 8TH GRADE 12.00%
 - ▶ 11 GRADE 9.80%
 - ► ALL 9.09%
- ► LEVEL 4: STANDARD EXCEEDED
 - ▶ 7TH GRADE 3.28%
 - ▶ 8TH GRADE 1.33%
 - ▶ 11 GRADE 5.88%
 - ► ALL 3.21%

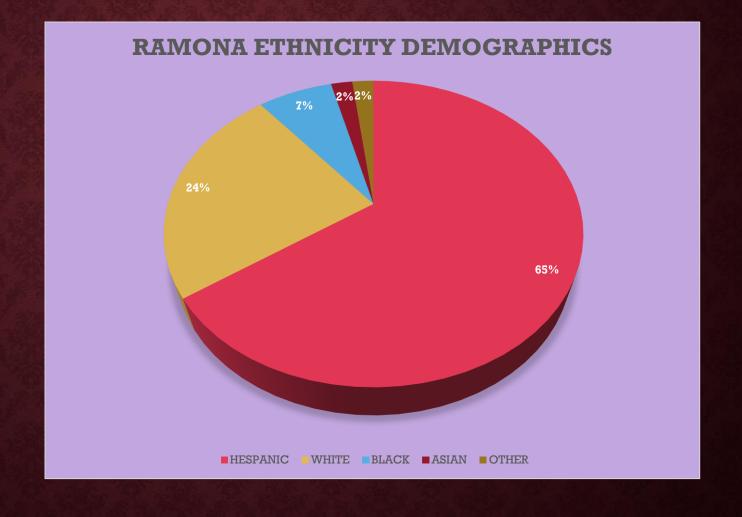
ENCORE
HIGHSCHOOL
FOR THE ARTSHESPERIA
STUDENT DATA
FOR
MATHEMATICS



Students eligible for free lunch	57%
Students eligible for reduced lunch	19%
Student not eligible	76%



1382.04	HESPANIC	66.00%
502.56	WHITE	24.00%
146.58	BLACK	7.00%
41.88	ASIAN	2.00%
41.88	OTHER	2.00%



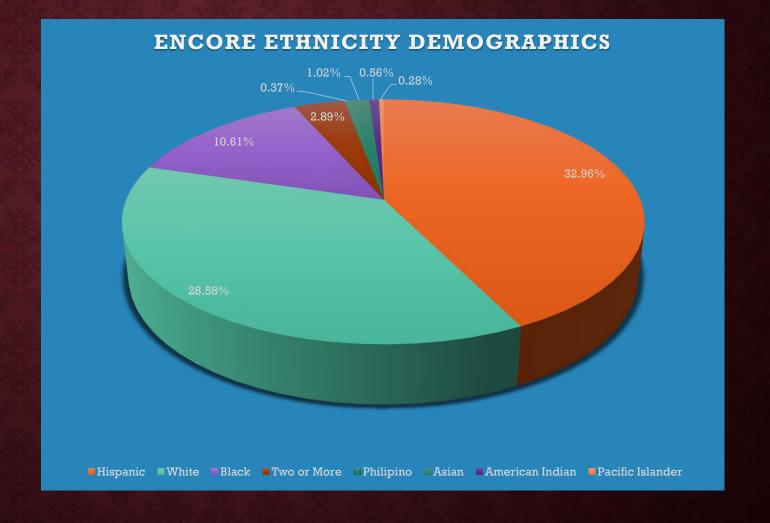
Not Eligible 54.31%

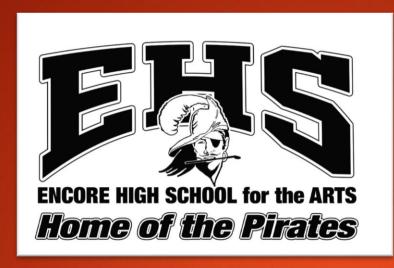
Free Lunch Eligible 36.92%

Reduced-Price Lunch Eligible 8.77%



354	Hispanic	32.96%
307	White	28.58%
114	Black	10.61%
31	Two or More	2.89%
4	Pilipino	0.37%
11	Asian	1.02%
6	American Indian	0.56%





ENCORE HIGHSCHOOL FOR THE ARTS- RIVERSIDE

SMARTER BALANCED ASSESSMENT TEST RESULTS
2016/2017 SCHOOL YEAR

ENCORE HIGHSCHOOL FOR THE ARTS- RIVERSIDE STUDENT DATA FOR ENGLISH LANGUAGE

NUMBER OF STUDENTS ENROLLED:

▶ 7TH GRADE: 189

▶ 8TH GRADE: 170

▶ 11TH GRADE: 89

► ALL: 448

Number of students tested:

▶ 7TH GRADE: 186

▶ 8TH GRADE: 160

▶ 11TH GRADE: 88

> ALL: 438

ENCORE HIGHSCHOOL FOR THE ARTS-RIVERSIDE STUDENT DATA FOR ENGLISH LANGUAGE

Number of students with scores:

▶ 7TH GRADE: 186

▶ 8TH GRADE: 163

▶ 11TH GRADE: 88

► ALL: 437

ENCORE HIGHSCHOOL FOR THE ARTS- RIVERSIDE STUDENT DATA FOR ENGLISH LANGUAGE

- LEVEL 1: STANDARD NOT MET
 - ▶ 7TH GRADE 14.74 %
 - ▶ 8TH GRADE 22.70 %
 - ▶ 11 GRADE 7.95 %
 - ► ALL 17.62 %
- LEVEL 2: STANDARD NEARLY MET
 - $ightharpoonup 7^{TH}$ GRADE 28.49%
 - ► 8TH GRADE 28.83 %
 - ▶ 11 GRADE 15.91 %
 - ► ALL 26.09 %

ENCORE HIGHSCHOOL FOR THE ARTS-RIVERSIDE STUDENT DATA FOR ENGLISH LANGUAGE

- ► LEVEL 3: STANDARD MET
 - ▶ 7TH GRADE 36.56%
 - ▶ 8TH GRADE 32.52%
 - ▶ 11 GRADE 40.91%
 - ► ALL 35.93%
- LEVEL 4: STANDARD EXCEEDED
 - ▶ 7TH GRADE 17.50%
 - ► 8TH GRADE 15.95%
 - ▶ 11 GRADE 35.23%
 - ► ALL 20.37%

ENCORE HIGHSCHOOL FOR THE ARTS-RIVERSIDE STUDENT DATA FOR ENGLISH LANGUAGE

ENGLISH LANGUAGE RESULTS

- STANDARD EXCEDED: LEVEL 4 STANDARD MET: LEVEL 3
- STANDARD NEARLY MET: LEVEL 2 STANDARD NOT MET: LEVEL 1



NUMBER OF STUDENTS ENROLLED:

▶ 7TH GRADE: 189

▶ 8TH GRADE: 170

▶ 11TH GRADE: 89

> ALL: 448

NUMBER OF STUDENTS TESTED:

▶ 7TH GRADE: 181

▶ 8TH GRADE: 169

▶ 11TH GRADE: 87

► ALL: 169

► NUMBER OF STUDENTS WITH SCORES:

▶ 7TH GRADE: 181

▶ 8TH GRADE: 169

► 11TH GRADE: 87

► ALL: 87

LEVEL 1: STANDARD NOT MET

- ▶ 7TH GRADE 39.23 %
- ▶ 8TH GRADE 45.56 %
- ▶ 11 GRADE 47.13 %
- ► ALL 43.25 %

LEVEL 2: STANDARD NEARLY MET

- ► 7TH GRADE 37.02 %
- ► 8TH GRADE 25.44 %
- ▶ 11 GRADE 26.44 %
- ► ALL 30.43 %

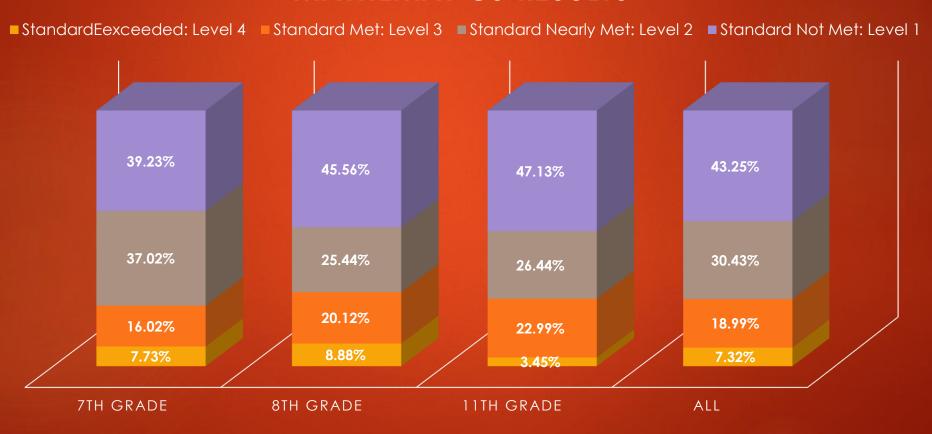
LEVEL 3: STANDARD MET

- ▶ 7TH GRADE 16.02 %
- ► 8TH GRADE 20.12 %
- ▶ 11 GRADE 22.99 %
- ► ALL 18.99 %

LEVEL 4: STANDARD EXCEEDED

- ► 7TH GRADE 7.73 %
- ► 8TH GRADE 8.88 %
- ▶ 11 GRADE 3.45 %
- ► ALL 7.32 %

MATHEMATICS RESULTS



RAMONA HIGH SCHOOL STUDENT DATA

► NUMBER OF STUDENTS ENROLLED:

▶ 11TH GRADE: 475

► ALL: 475

NUMBER OF STUDENTS TESTED:

▶ 11TH GRADE: 460

► ALL: 460

RAMONA HIGH SCHOOL STUDENT DATA

NUMBER OF STUDENTS WITH SCORES:

▶ 11TH GRADE : 460

► ALL: 460

RAMONA HIGH SCHOOL STUDENT DATA FOR ENGLISH LANGUAGE

- LEVEL 1: STANDARD NOT MET
 - ▶ 11TH GRADE 18.97%
 - ► ALL 18.97%

- LEVEL 2: STANDARD NEARLY MET
 - ▶ 11 GRADE 26.29%
 - ► ALL 26.29%

RAMONA HIGH SCHOOL STUDENT DATA FOR ENGLISH LANGUAGE

- LEVEL 3: STANDARD MET
 - ▶ 11 GRADE 37.07%
 - ► ALL 37.07%

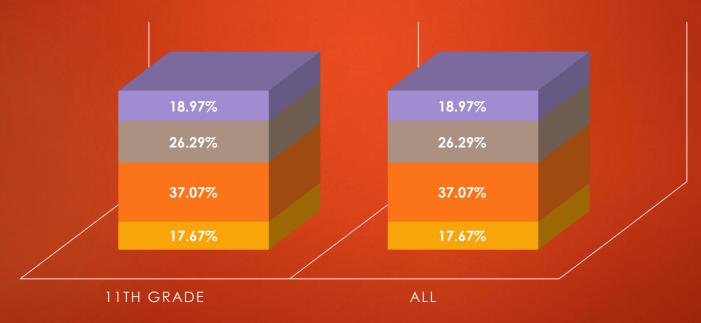
- LEVEL 4: STANDARD EXCEEDED
 - ▶ 11 GRADE 17.67%
 - ► ALL 17.67%

RAMONA HIGH SCHOOL STUDENT DATA FOR ENGLISH LANGUAGE

ENGLISH LANGUAGE RESULTS







NUMBER OF STUDENTS ENROLLED:

▶ 11TH GRADE: 475

► ALL: 475

Number of students tested:

▶ 11TH GRADE: 460

► ALL: 460

NUMBER OF STUDENTS WITH SCORES:

▶ 11TH GRADE : 460

> ALL: 460

- LEVEL 1: STANDARD NOT MET
 - ▶ 11TH GRADE 18.97%
 - ► ALL 18.97%

- LEVEL 2: STANDARD NEARLY MET
 - ▶ 11 GRADE 26.29%
 - ► ALL 26.29%

- LEVEL 3: STANDARD MET
 - ▶ 11 GRADE 37.07%
 - ► ALL 37.07%

- LEVEL 4: STANDARD EXCEEDED
 - ▶ 11 GRADE 17.67%
 - ► ALL 17.67%

MATHEMATICS RESULTS





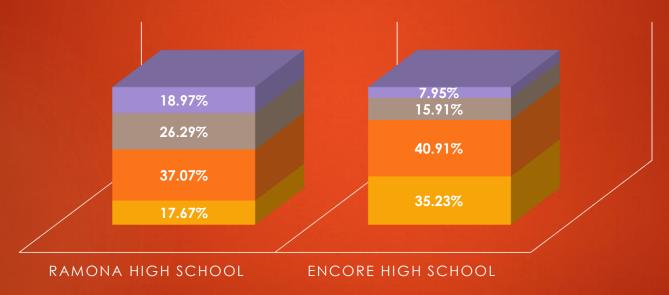


TEST SCORE RESULTS COMPARISON

ENGLISH LANGUAGE RESULTS



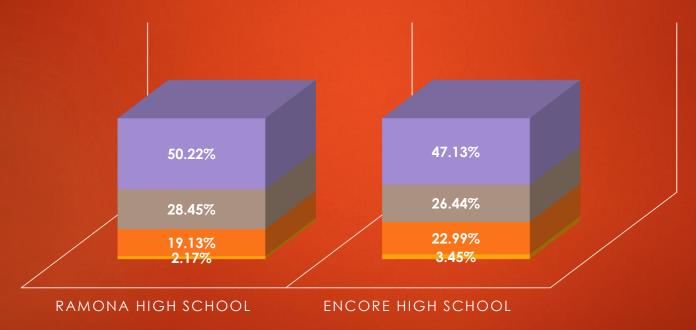




TEST SCORE RESULTS COMPARISON

MATHEMATICS RESULTS

- STANDARD EXCEDED: LEVEL 4 STANDARD MET: LEVEL 3
- STANDARD NEARLY MET: LEVEL 2 STANDARD NOT MET: LEVEL 1



ETHNICITY GROUPS

- BLACK OR AFRICAN AMERICANS
- AMERICAN INDIAN OR ALASKA NATIVE NO DATA
- ► ASIAN NO DATA
- ► HISPANIC OR LATINO
- ► NATIVE HAWAIIAN OR PACIFIC ISLANDER **NO DATA**
- ► WHITE
- ► ETHNICITY TWO OR MORE RACES

ENCORE HIGHSCHOOL FOR THE ARTS-RIVERSIDE STUDENT DATA ENGLISH LANGUAGE

BLACK OR AFRICAN AMERICAN

► NUMBER OF STUDENTS ENROLLED:

▶ 7TH GRADE : 21

▶ 8TH GRADE: 34

▶ 11TH GRADE: 15

▶ ALL:70

NUMBER OF STUDENTS TESTED:

▶ 7TH GRADE: 21

▶ 8TH GRADE: 33

▶ 11TH GRADE: 15

▶ ALL:69

ENCORE HIGHSCHOOL FOR THE ARTS-RIVERSIDE STUDENT DATA FOR ENGLISH LANGUAGE

- BLACK OR AFRICAN AMERICAN
 - ► NUMBER OF STUDENTS WITH SCORES:
 - ▶ 7TH GRADE: 21
 - ▶ 8TH GRADE: 33
 - ▶ 11TH GRADE : 15
 - ▶ ALL: 69

ENCORE HIGHSCHOOL FOR THE ARTS- RIVERSIDE STUDENT DATA FOR ENGLISH LANGUAGE

BLACK OR AFRICAN AMERICAN

- LEVEL 1: STANDARD NOT MET
 - ▶ 7TH GRADE 19.05%
 - ▶ 8TH GRADE 36.36%
 - ▶ 11 GRADE 6.67%
 - ► ALL 24.64%
- ► LEVEL 2: STANDARD NEARLY MET
 - $ightharpoonup 7^{\text{TH}}$ GRADE 42.86%
 - ▶ 8TH GRADE 33.33%
 - ▶ 11 GRADE 13.33%
 - ► ALL 31.88%

ENCORE HIGHSCHOOL FOR THE ARTS- RIVERSIDE STUDENT DATA FOR ENGLISH LANGUAGE

BLACK OR AFRICAN AMERICAN

- LEVEL 3: STANDARD MET
 - ▶ 7TH GRADE 23.81%
 - ► 8TH GRADE 24.24%
 - ▶ 11 GRADE 60.00%
 - ► ALL 31.88%
- ► LEVEL 4: STANDARD EXCEEDED
 - ▶ 7TH GRADE 14.29%
 - ► 8TH GRADE 6.06%
 - ▶ 11 GRADE 20.00%
 - ► ALL 11.59%

ENCORE HIGHSCHOOL FOR THE ARTS-RIVERSIDE STUDENT DATA FOR ENGLISH LANGUAGE

ENLISH LANGUAGE RESULTS

■ STANDARD EXCEDED: LEVEL 4 ■ STANDARD MET: LEVEL 3

■ STANDARD NEARLY MET: LEVEL 2 ■ STANDARD NOT MET: LEVEL 1



BLACK OR AFRICAN AMERICAN

NUMBER OF STUDENTS ENROLLED:

▶ 7TH GRADE : 21

▶ 8TH GRADE: 34

▶ 11TH GRADE: 15

▶ ALL:70

Number of students tested:

▶ 7TH GRADE : 20

▶ 8TH GRADE: 34

▶ 11TH GRADE: 14

▶ ALL:68

BLACK OR AFRICAN AMERICAN

- Number of students with scores:
 - ▶ 7TH GRADE: 21
 - ▶ 8TH GRADE: 34
 - ▶ 11TH GRADE : 14
 - ▶ ALL: 68

BLACK OR AFRICAN AMERICAN

- LEVEL 1: STANDARD NOT MET
 - ▶ 7TH GRADE 75.00%
 - ▶ 8TH GRADE 52.94%
 - ▶ 11 GRADE 78.57%
 - ► ALL 64.71%
- ► LEVEL 2: STANDARD NEARLY MET
 - ▶ 7TH GRADE 15.00%
 - ▶ 8TH GRADE 38.24%
 - ▶ 11 GRADE 14.29%
 - ► ALL 26.47%

BLACK OR AFRICAN AMERICAN

- LEVEL 3: STANDARD MET
 - ▶ 7TH GRADE 10.00%
 - ► 8TH GRADE 8.82%
 - ▶ 11 GRADE 7.14%
 - ► ALL 8.82%
- LEVEL 4: STANDARD EXCEEDED
 - ▶ 7TH GRADE 0%
 - \triangleright 8TH GRADE 0%
 - ▶ 11 GRADE 0%
 - ► ALL 0%

MATHEMATICS RESULTS







HISPANIC OR LATINO

- Number of students enrolled:
 - ▶ 7TH GRADE : 75
 - ▶ 8TH GRADE : 58
 - ▶ 11TH GRADE: 41
 - ▶ ALL: 174

NUMBER OF STUDENTS TESTED:

- ▶ 7TH GRADE : 74
- ▶ 8TH GRADE: 55
- ▶ 11TH GRADE: 41
- ► ALL: 170

- NUMBER OF STUDENTS WITH SCORES:
 - ▶ 7TH GRADE: 74
 - ▶ 8TH GRADE: 55
 - ▶ 11TH GRADE : 41
 - **ALL: 170**

- LEVEL 1: STANDARD NOT MET
 - ▶ 7TH GRADE 22.97%
 - \triangleright 8TH GRADE 23.64%
 - ▶ 11 GRADE 9.76%
 - ► ALL 20.00%
- LEVEL 2: STANDARD NEARLY MET
 - $ightharpoonup 7^{\text{TH}}$ GRADE 22.97%
 - ► 8TH GRADE 29.09%
 - ▶ 11 GRADE 24.39%
 - ► ALL 25.29%

- LEVEL 3: STANDARD MET
 - ▶ 7TH GRADE 37.84%
 - ▶ 8TH GRADE 34.55%
 - ▶ 11 GRADE 36.59%
 - ► ALL 36.47%
- LEVEL 4: STANDARD EXCEEDED
 - ▶ 7TH GRADE 16.22%
 - ► 8TH GRADE 12.73%
 - ▶ 11 GRADE 29.27%
 - ► ALL 18.24%

ENGLISH LANGUAGE RESULTS







HISPANIC OR LATINO

Number of students enrolled:

▶ 7TH GRADE: 75

▶ 8TH GRADE : 58

▶ 11TH GRADE: 41

▶ ALL: 174

NUMBER OF STUDENTS TESTED:

▶ 7TH GRADE : 72

▶ 8TH GRADE : 57

▶ 11TH GRADE: 41

ALL: 170

- NUMBER OF STUDENTS WITH SCORES:
 - ▶ 7TH GRADE: 72
 - ▶ 8TH GRADE : 57
 - ▶ 11TH GRADE : 41
 - **ALL: 170**

- LEVEL 1: STANDARD NOT MET
 - ▶ 7TH GRADE 38.89%
 - ▶ 8TH GRADE 56.14%
 - ▶ 11 GRADE 48.78%
 - ► ALL 47.06%
- LEVEL 2: STANDARD NEARLY MET
 - $ightharpoonup 7^{\text{TH}}$ GRADE 33.33%
 - ▶ 8TH GRADE 14.04%
 - ▶ 11 GRADE 29.27%
 - ► ALL 25.88%

- LEVEL 3: STANDARD MET
 - ▶ 7TH GRADE 20.83%
 - ▶ 8TH GRADE 22.81%
 - ▶ 11 GRADE 14.07%
 - ► ALL 20.59%
- ► LEVEL 4: STANDARD EXCEEDED
 - ▶ 7TH GRADE 6.94%
 - ▶ 8TH GRADE 7.02%
 - ▶ 11 GRADE 4.88%
 - ► ALL 6.47%

MATHEMATICS RESLUTS

- STANDARD EXCEDED: LEVEL 4 STANDARD MET: LEVEL 3
- STANDARD NEARLY MET: LEVEL 2 STANDARD NOT MET: LEVEL 1



▶ WHITE

Number of students enrolled:

▶ 7TH GRADE: 80

▶ 8TH GRADE : 68

▶ 11TH GRADE: 32

▶ ALL: 180

NUMBER OF STUDENTS TESTED:

▶ 7TH GRADE : 78

▶ 8TH GRADE : 67

▶ 11TH GRADE: 31

▶ ALL: 176

▶ WHITE

- NUMBER OF STUDENTS WITH SCORES:
 - ▶ 7th Grade : 78
 - ▶ 8TH GRADE: 66
 - ▶ 11TH GRADE : 31
 - ▶ ALL: 175

► WHITE

- LEVEL 1: STANDARD NOT MET
 - ▶ 7TH GRADE 14.10%
 - ► 8TH GRADE 15.15%
 - ▶ 11 GRADE 6.45%
 - ► ALL 13.14%
- LEVEL 2: STANDARD NEARLY MET
 - $ightharpoonup 7^{\text{TH}}$ GRADE 30.77%
 - ► 8TH GRADE 25.76%
 - ▶ 11 GRADE 6.45%
 - ► ALL 24.57%

► WHITE

- LEVEL 3: STANDARD MET
 - ▶ 7TH GRADE 37.18%
 - ▶ 8TH GRADE 34.85%
 - ▶ 11 GRADE 38.71%
 - ► ALL 36.57%
- ► LEVEL 4: STANDARD EXCEEDED
 - ► 7TH GRADE 17.95%
 - ▶ 8TH GRADE 24.24%
 - ▶ 11 GRADE 48.39%
 - ► ALL 25.71%

ENGLISH LANGUAGE RESULTS

- STANDARD EXCEDED: LEVEL 4 STANDARD MET: LEVEL 3
- STANDARD NEARLY MET: LEVEL 2 STANDARD NOT MET: LEVEL 1



▶ WHITE

NUMBER OF STUDENTS ENROLLED:

▶ 7TH GRADE: 80

▶ 8TH GRADE : 68

▶ 11TH GRADE : 32

▶ ALL: 180

NUMBER OF STUDENTS TESTED:

▶ 7TH GRADE: 76

▶ 8TH GRADE : 68

▶ 11TH GRADE: 31

▶ ALL: 175

▶ WHITE

- NUMBER OF STUDENTS WITH SCORES:
 - ▶ 7TH GRADE : 76
 - ▶ 8TH GRADE : 68
 - ▶ 11TH GRADE : 31
 - ▶ ALL: 175

► WHITE

- LEVEL 1: STANDARD NOT MET
 - ▶ 7TH GRADE 31.58%
 - ▶ 8TH GRADE 32.35%
 - ▶ 11 GRADE 32.26%
 - ► ALL 32.00%
- LEVEL 2: STANDARD NEARLY MET
 - $ightharpoonup 7^{\text{TH}}$ GRADE 47.37%
 - ► 8TH GRADE 30.88%
 - ▶ 11 GRADE 29.03%
 - ► ALL 37.71%

► WHITE

- LEVEL 3: STANDARD MET
 - ▶ 7TH GRADE 10.53%
 - ▶ 8TH GRADE 25.00%
 - ▶ 11 GRADE 35.48%
 - ► ALL 20.57%
- ► LEVEL 4: STANDARD EXCEEDED
 - ▶ 7TH GRADE 10.53%
 - ► 8TH GRADE 11.76%
 - ▶ 11 GRADE 3.23%
 - ► ALL 9.71%

CHART TITLE

■ STANDARD EXCEDED: LEVEL 4 ■ STANDARD MET: LEVEL 3

■ STANDARD NEARLY MET: LEVEL 2 ■ STANDARD NOT MET: LEVEL 1



► ETHNICITY TWO OR MORE RACES

- NUMBER OF STUDENTS ENROLLED:
 - ► ALL: 12
- Number of students tested:
 - ► ALL: 11
- Number of students with scores:
 - ▶ ALL: 11

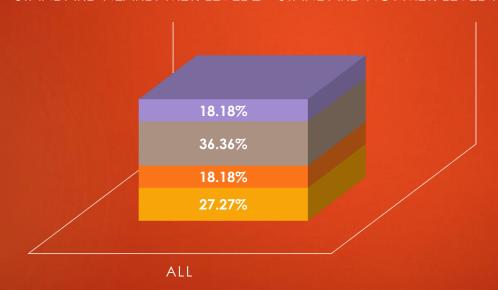
► ETHNICITY TWO OR MORE RACES

- LEVEL 1: STANDARD NOT MET
 - ► ALL 18.18%
- LEVEL 2: STANDARD NEARLY MET
 - ► ALL 36.36%
- ► LEVEL 3: STANDARD MET
 - ► ALL 18.18%
- LEVEL 4: STANDARD EXCEEDED
 - ► ALL 27.27%

ENGLISH LANGUAGE RESULTS



■ STANDARD NEARLY MET: LEVEL 2 ■ STANDARD NOT MET: LEVEL 1



- ETHNICITY TWO OR MORE RACES
 - ► NUMBER OF STUDENTS ENROLLED:
 - > ALL: 12
 - Number of students tested:
 - ► ALL: 12
 - Number of students with scores:
 - ► ALL: 12

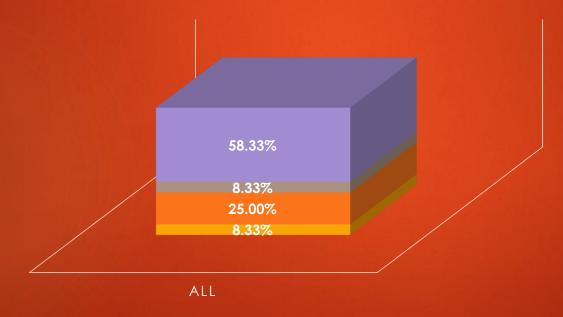
► ETHNICITY TWO OR MORE RACES

- LEVEL 1: STANDARD NOT MET
 - ► ALL 58.33%
- LEVEL 2: STANDARD NEARLY MET
 - ► ALL 8.33%
- LEVEL 3: STANDARD MET
 - ► ALL 25.00%
- ► LEVEL 4: STANDARD EXCEEDED
 - ► ALL 8.33%

MATHEMATICS RESULTS



■ STANDARD NEARLY MET: LEVEL 2 ■ STANDARD NOT MET: LEVEL 1



FEMALE

NUMBER OF STUDENTS ENROLLED:

▶ 7TH GRADE: 136

▶ 8TH GRADE: 127

▶ 11TH GRADE: 67

▶ ALL:330

NUMBER OF STUDENTS TESTED:

▶ 7TH GRADE: 133

▶ 8TH GRADE: 123

▶ 11TH GRADE: 67

▶ ALL:323

► FEMALE

NUMBER OF STUDENTS WITH SCORES:

▶ 7TH GRADE: 133

▶ 8TH GRADE: 123

► 11TH GRADE : 67

> ALL: 323

► FEMALE

- ► LEVEL 1: STANDARD NOT MET
 - ▶ 7TH GRADE 12.03%
 - ▶ 8th Grade 18.70%
 - ▶ 11 GRADE 4.48%
 - ► ALL 13.00%
- ► LEVEL 2: STANDARD NEARLY MET
 - ▶ 7TH GRADE 29.57%
 - ▶ 8TH GRADE 27.64%
 - ▶ 11 GRADE 14.93%
 - ► ALL 25.39%

► FEMALE

- ► LEVEL 3: STANDARD MET
 - ▶ 7TH GRADE 39.85%
 - ▶ 8TH GRADE 36.59%
 - ▶ 11 GRADE 40.30%
 - ► ALL 38.70%
- LEVEL 4: STANDARD EXCEEDED
 - ▶ 7TH GRADE 19.55%
 - ► 8TH GRADE 17.07%
 - ▶ 11 GRADE 40.30%
 - ► ALL 22.91%

ENGLISH LANGUAGE RESULTS

■ STANDARD EXCEDED: LEVEL 4 ■ STANDARD MET: LEVEL 3

■ STANDARD NEARLY MET: LEVEL 2 ■ STANDARD NOT MET: LEVEL 1



FEMALE

Number of students enrolled:

▶ 7TH GRADE: 136

▶ 8TH GRADE: 127

▶ 11TH GRADE: 67

▶ ALL:330

NUMBER OF STUDENTS TESTED:

▶ 7TH GRADE: 129

▶ 8TH GRADE: 126

▶ 11TH GRADE: 66

▶ ALL: 321

ENCORE HIGHSCHOOL FOR THE ARTS-RIVERSIDE STUDENT DATA FOR MATHEMATICS

► FEMALE

► NUMBER OF STUDENTS WITH SCORES:

▶ 7TH GRADE: 129

▶ 8TH GRADE: 126

▶ 11TH GRADE : 66

▶ ALL: 321

ENCORE HIGHSCHOOL FOR THE ARTS- RIVERSIDE STUDENT DATA FOR MATHEMATICS

FEMALE

- LEVEL 1: STANDARD NOT MET
 - ▶ 7TH GRADE 36.43%
 - ▶ 8TH GRADE 42.86%
 - ▶ 11 GRADE 46.97%
 - ► ALL 41.12%
- LEVEL 2: STANDARD NEARLY MET
 - ▶ 7TH GRADE 41.09%
 - ► 8TH GRADE 27.8%
 - ▶ 11 GRADE 30.30%
 - ► ALL 33.64%

ENCORE HIGHSCHOOL FOR THE ARTS- RIVERSIDE STUDENT DATA FOR MATHEMATICS

▶ FEMALE

- LEVEL 3: STANDARD MET
 - ▶ 7TH GRADE 16.28%
 - ▶ 8TH GRADE 20.63%
 - ▶ 11 GRADE 19.70%
 - ► ALL 18.69%
- ► LEVEL 4: STANDARD EXCEEDED
 - ▶ 7TH GRADE 6.20%
 - ▶ 8TH GRADE 8.73%
 - ▶ 11 GRADE 3.06%
 - ► ALL 6.54%

ENCORE HIGHSCHOOL FOR THE ARTS-RIVERSIDE STUDENT DATA FOR MATHEMATICS

MATHEMATICS RESULTS

- STANDARD EXCEDED: LEVEL 4 STANDARD MET: LEVEL 3
- STANDARD NEARLY MET: LEVEL 2 STANDARD NOT MET: LEVEL 1



- NUMBER OF STUDENTS ENROLLED:
 - ▶ 7TH GRADE : 53
 - ▶ 8TH GRADE: 43
 - ▶ 11TH GRADE : 22
 - ► ALL: 118
- NUMBER OF STUDENTS TESTED:
 - ▶ 7TH GRADE : 53
 - ▶ 8TH GRADE: 41
 - ▶ 11TH GRADE: 21
 - ▶ ALL: 115

MALE

NUMBER OF STUDENTS WITH SCORES:

▶ 7th Grade: 53

▶ 8TH GRADE : 40

▶ 11TH GRADE : 21

► ALL: 114

- ► LEVEL 1: STANDARD NOT MET
 - ▶ 7TH GRADE 32.08%
 - ▶ 8TH GRADE 35.00%
 - ▶ 11 GRADE 19.05%
 - ► ALL 30.70%
- ► LEVEL 2: STANDARD NEARLY MET
 - ▶ 7TH GRADE 28.30%
 - ▶ 8TH GRADE 32.50%
 - ▶ 11 GRADE 19.05%
 - ► ALL 28.07%

▶ MALE

- ► LEVEL 3: STANDARD MET
 - ▶ 7TH GRADE 28.30%
 - ▶ 8TH GRADE 20.00%
 - ▶ 11 GRADE 42.86%
 - ► ALL 28.07%
- LEVEL 4: STANDARD EXCEEDED
 - ▶ 7TH GRADE 11.32%
 - ► 8TH GRADE 12.50%
 - ▶ 11 GRADE 19.05%
 - ► ALL 13.16%

ENGLISH LANGUAGE RESULTS

- STANDARD EXCEDED: LEVEL 4 STANDARD MET: LEVEL 3
- STANDARD NEARLY MET: LEVEL 2 STANDARD NOT MET: LEVEL 1



ENCORE HIGHSCHOOL FOR THE ARTS-RIVERSIDE STUDENT DATA FOR MATHEMATICS

- NUMBER OF STUDENTS ENROLLED:
 - ▶ 7TH GRADE : 53
 - ▶ 8TH GRADE: 43
 - ▶ 11TH GRADE : 22
 - ► ALL: 118
- NUMBER OF STUDENTS TESTED:
 - ▶ 7TH GRADE : 52
 - ▶ 8TH GRADE: 43
 - ▶ 11TH GRADE: 21
 - ▶ ALL: 116

ENCORE HIGHSCHOOL FOR THE ARTS-RIVERSIDE STUDENT DATA FOR MATHEMATICS

- NUMBER OF STUDENTS WITH SCORES:
 - ▶ 7TH GRADE : 52
 - ▶ 8TH GRADE : 43
 - ▶ 11TH GRADE : 21
 - **ALL: 116**

ENCORE HIGHSCHOOL FOR THE ARTS- RIVERSIDE STUDENT DATA FOR MATHEMATICS

- LEVEL 1: STANDARD NOT MET
 - ▶ 7TH GRADE 46.15%
 - ▶ 8TH GRADE 53.49%
 - ▶ 11 GRADE 47.62%
 - ► ALL 49.14%
- LEVEL 2: STANDARD NEARLY MET
 - ▶ 7TH GRADE 26.92%
 - ▶ 8TH GRADE 18.60%
 - ▶ 11 GRADE 14.29%
 - ► ALL 21.55%

ENCORE HIGHSCHOOL FOR THE ARTS- RIVERSIDE STUDENT DATA FOR MATHEMATICS

- LEVEL 3: STANDARD MET
 - ▶ 7TH GRADE 15.38%
 - ▶ 8TH GRADE 18.60%
 - ▶ 11 GRADE 33.33%
 - ► ALL 19.83%
- ► LEVEL 4: STANDARD EXCEEDED
 - ▶ 7TH GRADE 11.54%
 - ▶ 8TH GRADE 9.30%
 - ▶ 11 GRADE 4.76%
 - ► ALL 9.48%

ENCORE HIGHSCHOOL FOR THE ARTS-RIVERSIDE STUDENT DATA FOR MATHEMATICS

MATHEMATICS RESULTS

- STANDARD EXCEDED: LEVEL 4 STANDARD MET: LEVEL 3
- STANDARD NEARLY MET: LEVEL 2 STANDARD NOT MET: LEVEL 1





Exhibit 5.7

March 12, 2018

Encore Education Corporation

Phone: (760) 949-2036 Fax (760) 956-3338

www.encorehighschool.com

Sites:

16955 Lemon Street, Hesperia, CA 92345 3800 Main Street, 3rd Floor, Riverside, CA 92501

Meeting Site Location:

16955 Lemon Street, Hesperia, CA 92345 -

Meeting at: Classroom F29

3800 Main Street, 3rd Floor, Riverside, CA 92501

Meeting at: 3460 Orange Street Riverside, CA 92501, Classroom H2

Board Members:

Lenny Esposito, Board President Suzanne Cherry, Board Vice President Kelly Ahmed, Board Secretary/Treasurer Kathy Nielsen, Board Member

Rob Gabler, Board Member

INFO:

Enrollment Report - Steve Dekany

Enrollment Report

2/20/18

Encore Board of Director's

Current situation:

Encore's enrollment numbers currently are running a 6.5% deficit (or 109 students) within the Encore system based on 9/8 student count. Total system numbers are 1,861 students in a budget of 1,950 students. By School:

	Current	Budget	(+/-)
Riverside	828	900	(72)
Hesperia	1013	1050	(37)
		1950	(109)

Enrollments by month

***************************************	DEC	JAN	FEB
Hesperia	12	30	31
Riverside	11	52	30

Dec.- Feb. Results (Enrollments)

Hesperia

(Last Year ave. = 3 enrollments/week)

(This Year ave. =7 enrollments/week)

Riverside

(Last Year ave. = 5 enrollments/week)

(Last Year ave. = 9 enrollments/week)

<u>Current Waitlist</u> = 62 (Hesperia) (+31% vs last year at this time) = 94 (Riverside) (+ 24% vs last year at this time)

<u>Enrollments at Semester</u> = 21 (Hesperia)

= 30 (Riverside)

Marketing Activity

Sept 16- Hesperia Day Parade (Parade and booth)

Sept 16/17- Hesperia Lake Festival (booth)

Sept 30- Happy Trails Parade Apple Valley (participation)

Sept 30- Happy Trails Street Fair (booth)

Oct 21- Desert Rocks Film and Music Festival (show + booth) *TBD

Oct 19- Nov 18- Riverside Arts Center Art Show (display +booth)

Nov 12- Mission Inn Run Street Fair (booth)

Nov 26- Hollywood Christmas Parade (participation)

Nov – Happily Ever After 3 elementary schools (1200 audience)

Dec-Elementary School tours Street team (13 total shows, 8 schools)

Dec- Starquest Shows (2x each both campuses)

Feb- Continued distribution of Inland Empire Arts Mag (Riverside)

Feb- Semester 2 of Starquest begins



Exhibit 5.8

March 12, 2018

Encore Education Corporation Phone: (760) 949-2036

Fax (760) 956-3338 www.encorehighschool.com

Sites:

16955 Lemon Street, Hesperia, CA 92345 3800 Main Street, 3rd Floor, Riverside, CA 92501

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Meeting at: Classroom F29

3800 Main Street, 3rd Floor, Riverside, CA 92501

Meeting at: 3460 Orange Street Riverside, CA 92501, Classroom H2

Board Members:

Lenny Esposito, Board President Suzanne Cherry, Board Vice President Kelly Ahmed, Board Secretary/Treasurer Kathy Nielsen, Board Member Rob Gabler, Board Member

INFO:

Board Meeting Minutes - 12-11-18, 1-25-18, 2-27-18



Board Meeting Minutes

December 11, 2017

6:00 p.m.

Encore Education Corporation

Phone: (760) 949-2036 Fax (760) 956-3338 www.encorehighschool.com

Sites:

16955 Lemon Street, Hesperia, CA 92345 3800 Main Street, 3rd Floor, Riverside, CA 92501

Meeting Site Location: 16955 Lemon Street, Hesperia, CA 92345 3800 Main Street, 3rd Floor, Riverside, CA 92501

Board Members:

Lenny Esposito, Board President Kelly Ahmed, Board Secretary/Treasurer Suzanne Cherry, Member Kathy Nielson, Member Rob Gabler, Member

<u>The Order of Business may be changed without notice:</u> Notice is hereby given that the order of consideration of matters on this agenda may be changed without prior notice.

Reasonable Limitations May be placed on public testimony: The Governing Board's presiding officer reserves the right to impose reasonable time limits on public testimony to ensure that the agenda is completed.

<u>Special Presentation may be made:</u> Notice is hereby given that, consistent with the requirements of the Bagley-Keene Open Meeting Act, special presentations not mentioned in the agenda may be made at this meeting. However, any such presentation will be for information only.

Reasonable Accommodation for any individual with a Disability: Pursuant to the Rehabilitation Act of 1973, any individual with a disability who requires reasonable accommodation to attend or to participate in this meeting of the Governing board may request assistance by contacting the EEC (760) 949-2036.

Public Documents relating to Open Session Agenda items are available for review by the public at the Reception Desk at Encore Education Corporation's Executive office or on the internet at www.encorehighschool.com. For more information concerning this agenda, please contact EEC (760) 949-2036.

DRAFT

1.0	CALL TO O	RDER. The me	eeting wa	as called to ord	er at <u>6:09PM</u> (time).			
2.0	PLEDGE OF	ALLEGIANCE						
3.0	OPEN GEN	ERAL SESSIOI	V					
	ROLL CAL			Present	Absent			
	Lenny Es	oosito		X				
	Kelly Ahn			X				
	Suzanne			X				
	Kathy Nie			X	0			
	Rob Gabl	er		X				
4.0	APPROVA	AL OF THE AG	ENDA					
		Lenny Espos	ito	Second: Suzar	nne Cherry V	ote: <u>5/0</u>		
	ROLL CAL		AYE	NAY	ABSTENT	ION	ABSENT	
	Lenny Esp		X					
	Kelly Ahn		X					
	Suzanne	•	X	<u> </u>				
	Kathy Nie		<u>X</u> _	<u> </u>				
	Rob Gabl	er	X					
6.0	routine in n meeting for 6.1 N 6.2 U 6.3 C	ature and can be clarification, dis leeting Minu PDATED — Clarifications PDATED — Clarifications	e enacted i scussion, o tes from assroom eport – H	n one motion with	Exhibit 6.2) 6.3)			
	MOTION:	Suzanne Che	rrv	Second: Kelly	Ahmed Vote: 5/0			
	ROLL CAL		AYE	NAY	ABSTENTI		ABSENT	
	Lenny Esp				ADDIENT	0.0	ADSERT	
	Kelly Ahm		X X X X	-				
	Suzanne (Cherry	X					
	Kathy Nie	lson	X					
	Rob Gable	er	X					
7.0		TION ITEMS.						
	bı	idget and that r	eport will l	be in the "Special	Managed Solutions. Meeting" this week.			
					er, School Liaison fro		Campus (Exhibit 7	.2)
					om Riverside Campi			
					om Hesperia Campu			
					n John Van Horn, De			
					n Don Miskulin, Dea			ous (Exhibit 7.6)
	7.7 A	cademic Ever	its repor	τ trom Irann Ar	ias, Executive Creat	ive Director (xhibit 7.7)	

8.0	ACTION ITEMS.				
	8.1 Vote for Ap	proval – V	Vould like to take action	to discontinue pers	onal buyback days starting in 2018.
	MOTION: Suzanne Cherry		Second: Kelly Ahmed	Vote: <u>5/0</u>	
	ROLL CALL	AYE	NAY	ABSTENTION	ABSENT
	Lenny Esposito	X_			
	Kelly Ahmed	X			
	Suzanne Cherry	X		-	
	Kathy Nielson	X			
	Rob Gabler	X X X X	<u> </u>		<u> </u>
	8.2 Vote for Appro	val – Orga	nizational Chart and hiri	ng procedures for a	dministrators and executive
					Itline procedure for hiring candidate
					art also adds an Executive Director
	for Fiscal Se				
	Motion to table ite	m for next	meeting		
	MOTION: Suzanne		Second: Rob Gabler	Vote: <u>5/0</u>	
	ROLL CALL	AYE	NAY	ABSTENTION	ABSENT
	Lenny Esposito				
	Kelly Ahmed	X			
	Suzanne Cherry	X X X X			
	Kathy Nielson	X			
	Rob Gabler	X			
	0.2 1/-1-6-4				
	8.3 Vote for Appro	val – Boar	d Policy for non exempt	time sheet employe	ees (Exhibit 8.3) Policy will be emailed to
	MOTION: Lenny Esp	oosito	Second: Suzanne Cher	v Vote: 5/0	
	ROLL CALL	AYE	NAY	ABSTENTION	ABSENT
	Lenny Esposito	X			
	Kelly Ahmed	X			
	Suzanne Cherry	X			
	Kathy Nielson	X			
	Rob Gabler	X X X X			
	9.4 Voto for Appro	val / Disav	ıssion – First Interim Bud		
	MOTION: Lenny Esp		Second: <u>Suzanne Cheri</u>		
	ROLL CALL	AYE	NAY	ABSTENTION	ABSENT
	Lenny Esposito		NAT	ABSTEINTION	ABSENT
	Kelly Ahmed	X X X			
	Suzanne Cherry				
	the state of the s				
	Kathy Nielson	X			
	Rob Gabler	<u>X</u>			
9.0	BOARD COMMENTS	REPORTS	. The Governing Board will tak	e comments/updates fro	om fellow board members, and the EEC
	Executive Administration	n for future a	genda issues.		
	9.1 CEO REPORT (E	xhibit 9.1)			
	9.2 COO REPORT -	Listed in t	he CEO Report		
				OY Report. WASC in	n January. Academic language and
					Kristine Jareno and Cindy Roach. A
					WASC Committee in January. Mr.

Dekany will provide the board with all Encore Employee committee lists in the next board meeting.

<u>Suzanne Cherry – The board has requested that DMS be formally placed on the agenda for the next full board meeting.</u>

9.0 ADJOURN TO CLOSED SESSION (7:11 PM)

Pursuant to Government code section 54957, the Board may adjourn to closed session at any time during the meeting to discuss staff/student personnel matters, negotiations, litigation, and/or acquisition of land or facilities. The board will adjourn to closed session in a private area for discussion and may take action on the following closed session items.

A. Student Discipline appeals. Due to the confidential nature of discipline appeals, all student discipline appeals take place in closed session.

- No planned student discipline appeals are planned for this meeting.
- B. Pending Litigation. Due to the confidential nature of any litigation that may come against the corporation, issues relating specifically to pending legal issues are orders of closed session.
 - Board will discuss exposure to legal issues stemming from inquiries from RUSD and HUSD
 - Board will discuss exposure to litigation from student issue (Riverside)
 - Board will discuss exposure to litigation from employee issue (Riverside)
- C. Real Estate Negotiation. In the intent of fair and legal bargaining power, issues related to real estate negotiations are discussed in closed session.
 - Board will discuss real property negotiations in regards to Riverside campus.
- D. Employee Actions. Any actions that may take place in regards to employees including disciplinary and corrective actions are discussed within closed session.
 - Potential staffing changes will be discussed.

10.0 RECONVENE AFTER CLOSED SESSION. (7:59 PM)

At the conclusion of closed session, the Board will reconvene in open session for the purposes of disclosing in public session any actions taken during closed session regarding the outlined scope of closed session.

Next scheduled Regular board Meeting: January 8, 2018

11.0 ADJOURNMENT

MOTION: Lenny Es	posito	Second: Suzanne (Cherry Vote: 5/0	
ROLL CALL	AYE	NAY	ABSTENTION	ABSENT
Lenny Esposito	X			
Kelly Ahmed	X			
Suzanne Cherry	X	· · · · · · · · · · · · · · · · · · ·		
Kathy Nielson	X			
Rob Gabler	X			

The meeting adjourned at 8:00 PM (time).



Special Board Meeting Minutes

January 25, 2018

Encore Education Corporation Phone: (760) 949-2036 Fax (760) 956-3338 www.encorehighschool.com

Sites:

16955 Lemon Street, Hesperia, CA 92345 3800 Main Street, 3rd Floor, Riverside, CA 92501

Meeting Site Location: 16955 Lemon Street, Hesperia, CA 92345 3800 Main Street, 3rd Floor, Riverside, CA 92501 **Board Members:**

Lenny Esposito, Board President Suzanne Cherry, Vice President Kelly Ahmed, Board Secretary/Treasurer Kathy Nielsen, Member Rob Gabler, Member

6:45 p.m.

<u>The Order of Business may be changed without notice:</u> Notice is hereby given that the order of consideration of matters on this agenda may be changed without prior notice.

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2.0	PLEDGE OF ALLEGIAN		as called to order	at <u>6:55PM</u> (time).		
3.0	OPEN GENERAL SESS ROLL CALL Lenny Esposito Kelly Ahmed Suzanne Cherry	ION	Present X X X	Absent		
	Kathy Nielsen Rob Gabler			<u> </u>	6	V
4.0	APPROVAL OF THE MOTION: Lenny Es		Second: Suzanno	e Cherry Vote: 4/0	. O.	
	ROLL CALL Lenny Esposito Kelly Ahmed Suzanne Cherry Kathy Nielsen Rob Gabler	AYE	NAY	ABSTENTION — — — — — — — — — —	ABSENT X	
5.0	the Board of Directors o placed on the published responses to, or discussi	n any matter agenda in acc on of a topic	within jurisdiction of t cordance with the Bro not on the agenda. Th	he Board. Comments should be wn Act, there shall be no action	e and place for the general public limited to 3 minutes. Unless an it taken, nor should there be comm nowledge receipt of information/r enda.	em has beer ents on,
6.0		n be enacted , discussion, o	in one motion withou		genda items as a consent list. The ems may be called up by any mem	
7.0	ACTION ITEMS. 7.1 Vote for Ap	proval – Er	core Education Co	orporation 2018 Action Pl	an. (Exhibit 7.1)	
	MOTION: Rob Gable	er Second	d: Kelly Ahmed	Vote: 4/0		
	ROLL CALL	AYE	NAY	ABSTENTION	ABSENT	
	Lenny Esposito	<u>X</u>		<u> </u>	<u> </u>	
	Kelly Ahmed	<u>X</u> <u>X</u>			<u> </u>	
	Suzanne Cherry	<u>X</u>			<u></u>	
	Kathy Nielsen				<u>X</u>	
	Rob Gabler	X	<u> </u>			

- 8.0 ADJOURN TO CLOSED SESSION. Pursuant to Government code section 54957, the Board may adjourn to closed session at any time during the meeting to discuss staff/student personnel matters, negotiations, litigation, and/or acquisition of land or facilities. The board will adjourn to closed session in a private area for discussion and may take action on the following closed session items.
 - A. Student Discipline appeals. Due to the confidential nature of discipline appeals, all student discipline appeals take place in closed session.
 - No planned student discipline appeals are up for discussion in this meeting.
 - B. Pending Litigation. Due to the confidential nature of any litigation that may come against the corporation, issues relating specifically to pending legal issues are orders of closed session.
 - Board will discuss exposure to litigation from the inquiries from RUSD and HUSD.
 - Board will discuss exposure to litigation from employee in Riverside.
 - C. Real Estate Negotiation. In the intent of fair and legal bargaining power, issues related to real estate negotiations are discussed in closed session.
 - No planned discussion in this meeting.
 - D. Employee Actions. Any actions that may take place in regards to employees including disciplinary and corrective actions are discussed within closed session.
 - No planned discussion in this meeting.
- 9.0 RECONVENE AFTER CLOSED SESSION. The meeting reopened at 8:10PM (time).

At the conclusion of closed session, the Board will reconvene in open session for the purposes of disclosing in public session any actions taken during closed session regarding the outlined scope of closed session.

Next scheduled Regular board Meeting: February 5, 2018
ADJOURNMENT

MOTION: Suzanne	Cherry	Second: Kelly Ahmed Vote:	4/0
ROLL CALL	AYE	NAY ABSTENTION	ABSENT
Lenny Esposito	<u>X</u>		<u> </u>
Kelly Ahmed	<u>X</u>		
Suzanne Cherry	<u>X</u>		
Kathy Nielsen			<u>X</u>
Rob Gabler	<u>X</u>		

The meeting adjourned at 8:14PM (time).



Special Board Meeting Minutes

February 27, 2018

5:30 p.m.

Encore Education Corporation Phone: (760) 949-2036 Fax (760) 956-3338 www.encorehighschool.com

Sites:

16955 Lemon Street, Hesperia, CA 92345 3800 Main Street, 3rd Floor, Riverside, CA 92501

Meeting Site Location: 16955 Lemon Street, Hesperia, CA 92345 **Board Members:**

Lenny Esposito, Board President Suzanne Cherry, Vice President Kelly Ahmed, Board Secretary/Treasurer Kathy Nielsen, Member Rob Gabler, Member

<u>The Order of Business may be changed without notice:</u> Notice is hereby given that the order of consideration of matters on this agenda may be changed without prior notice.

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1.0	CALL TO ORDER. The	meeting wa	is called to ord	er at <u>5:50pm</u> (time).		
2.0	OPEN GENERAL SESS	ION				
	ROLL CALL		Present	Absent		
	Lenny Esposito		X	Absent		
	Kelly Ahmed		X			
	Suzanne Cherry		X			
	Kathy Nielsen		***************************************	X		
	Rob Gabler		X			(0)
			***************************************)
3.0	APPROVAL OF THE	AGENDA				
	MOTION: Suzanne	Cherry	Second: Rob (Gabler Vote: 4/0	0.	
	ROLL CALL	AYE	NAY	ABSTENTION	ABSENT	
	Lenny Esposito	X				
	Kelly Ahmed	X	· ·			
	Suzanne Cherry	X				
	Kathy Nielsen				$\mathcal{O}_{\bar{\mathbf{x}}}$	
	Rob Gabler	X			\ <u> </u>	
4.0	the Board of Directors o placed on the published responses to, or discussi	on any matter w agenda in acco ion of a topic n	vithin jurisdiction or ordance with the E ot on the agenda.	of the Board. Comments should b Brown Act, there shall be no actio	ne and place for the general public to e limited to 3 minutes. Unless an ite n taken, nor should there be common knowledge receipt of information/re genda.	m has been ents on,
5.0	ACTION ITEMS.					
	5.1 Vote for Ap	proval – 201	L7/18 Second I	nterim Report for Encore H	lesperia and Riverside. (Exhib	it 5.1)
	MOTION: Suzanne		Second: Kelly		•	
	ROLL CALL	AYE	NAY	ABSTENTION	ABSENT	
	Lenny Esposito	X				
	Kelly Ahmed	X				
	Suzanne Cherry	X	/		<u> </u>	
	Kathy Nielsen				<u>x</u>	
	Rob Gabler	X				
	Next scheduled Regu	lar board M	eeting: March	12, 2018		
ADJO	URNMENT					
	MOTION: Lenny Esp		Second: Suzan			
	ROLL CALL	AYE	NAY	ABSTENTION	ABSENT	
	Lenny Esposito	X	· ·	-		
	Kelly Ahmed Suzanne Cherry	X			<u> </u>	
	Kathy Nielsen	X				
A	Rob Gabler	X	_	-	X	
	- Non Ganiel	_				
The m	eeting adjourned at 5:	:57pm(ti	me).			

Board will engage in Brown Act training following meeting.



Exhibit 6.1

March 12, 2018

Encore Education Corporation Phone: (760) 949-2036 Fax (760) 956-3338

www.encorehighschool.com

Sites:

16955 Lemon Street, Hesperia, CA 92345 3800 Main Street, 3rd Floor, Riverside, CA 92501

Meeting Site Location:

16955 Lemon Street, Hesperia, CA 92345 -

Meeting at: Classroom F29

3800 Main Street, 3rd Floor, Riverside, CA 92501

Meeting at: 3460 Orange Street Riverside, CA 92501, Classroom H2

Board Members:

Lenny Esposito, Board President Suzanne Cherry, Board Vice President Kelly Ahmed, Board

Secretary/Treasurer Kathy Nielsen, Board Member Rob Gabler, Board Member

INFO:

ASB Student Report – Highlights of the month Hesperia – Nayeli Inzunza Riverside – Macy Wakefield

HESPERIA - March 2018 ASB Board Meeting report

Field Trips: Several Band/Orchestra SCSBOA and SB County Honor Orchestra rehearsals/concert, Production X to competitions, Dance Team competitions to SHARP comps/Knotts Berry Farm, International Thespian Society to CA Thespian Festival, World Scholars to Japan!

Fundraisers: March – In-N-Out truck 3/5/18 Hippogriffs, Holi Festival 3/8/18 – World Scholars, Penny Wars – World Scholars, Soda - Cheer, Speech/Debate – Nachos, Seniors – soda floats

Student Events/Highlights:

- In-N-Out truck! 3/5/18
- Holi Festival afternoon event for 100 students to participate in Encore's own Holi Festival (Color Festival) 3/8/18
- Canned Food Drive sponsored by CSF/NHS 3/12 23
- World Scholars 12th grade trip to Japan 3/21 29
- ITS Festival International Thespian Society 3/29 31
- ullet Special "Lucky Charm" surprise for the campus on March $16^{th}-ASB$
- Jr High semi-Formal 3/3/18 sponsored by 11th grade class
- Encore Social 3/17/18 combined semi-formal event in Ontario!



Student Report from ASB President, Macy Wakefield

The month of March is shaping up to be pretty busy for ASB. Here is what the ASB Team is working on in March, as well as some of our other teams:

The Senior Class Officers and ASB General Officers have invited the Seniors and Juniors to "Sail Away to New Beginnings" with Prom 2018. Tickets are officially on sale for \$125, or a \$20 deposit can be made to hold your spot and price. Prom will take place on May 19th on the Entertainer Yacht out of Marina Del Rey.

The World Scholars will host the very first Encore Holi Festival on March 8th. It will be held on the Hesperia campus, and Riverside is in on the fun. With the purchase of a ticket, students will be transported via bus from Riverside to Hesperia to get in on the action.

Jr. High will have a Semi-Formal dance on March 9th here on campus in the Student Union. The Theme is "Starry Night."

Cheer and Dance Team will travel to Knott's Berry Farm to compete at competition.

Production X will go to competition at Hart High School on March 9th, as well as Los Alamitos High School on March 17th.

For our High Schoolers, ASB is proud to be a part of the Encore Red Carpet Social. We are helping plan and organize this event with the help of the ASB students from the Hesperia campus. The Encore Social is a Semi-Formal dance for grades 9-12 for students from both campuses. It will be held at the Ontario Convention Center on March 17^{th} . It is bound to be the biggest Encore dance ever!

Hippogriffs will host a fundraiser shows in the Student Union for family and friends to raise funds for their trip to Hawaii. The shows are on March 19th and 20th and tickets are \$8.00

Spring Break starts on March 26th and ends on April 6th.

That is all to report at this time.



Exhibit 6.2

March 12, 2018

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Lenny Esposito, Board President Suzanne Cherry, Board Vice President Kelly Ahmed, Board Secretary/Treasurer Kathy Nielsen, Board Member

Rob Gabler, Board Member

INFO:

Staff Liaison Report – Each campus liaison will report on staff relations.

Hesperia – Jamie Waggoner

Riverside - Ramsey Hassen



Denise Griffin <ceo@officerteam.com>

Board Meeting

Jamie Waggoner <jwaggoner@encorehighschool.com>
To: Denise Griffin <ceo@officerteam.com>

Thu, Mar 8, 2018 at 4:09 PM

Staff Liaison Report 3/8/18

I have had no one come to me since the last report I wrote. I do think that that is at least partially due to the fact that there has been very little mention of the Staff Liaison position for quite some time. I am not sure that a substantial number of employees even knot that the position exists and what it is here for.

There has been an uptick recently pertaining to Employee stress. The training and messages pertaining to the changes regarding How to figure grades and how to handle the grading with the SPED students was received with both good and bad emotional response. Many teachers take these messages as a way to improve how they are doing things, but unfortunately, some teachers go into a panic when they see anything that requests a change to what they are doing. They also panic because they feel that having it done yesterday is not soon enough.

A couple of things I have heard:

Job security- Some feel like they are walking on eggshells and need to be concerned about their jobs. The layoffs did not help. I have heard a couple of times that Teachers were told that no teachers were going to lose their jobs but then the 11th grade English teacher lost hers. I know that the layoffs and her dismissal were not related but some teachers did not see that.

Pay check situation (no direct deposit and checks arriving at the end of the day) - anytime there is a problem with paychecks, speculation is that there is a solvency problem.

A few teachers have said that they feel like they are being told that they are incompetent by the direction received regarding grade books and SPED Grading.

3/9/2018, 3:54 PM

Jamie Waggoner

Staff Liaison

[Quoted text hidden]

-

 Jamie Waggoner Certificated Spanish Teacher Encore Education Corporation www.encorehighschool.com

"Where academics and arts grow together."

16955 Lemon Street Hesperia, CA 92345 760-956-2632

Help support our school: donorschoose.org

CONFIDENTIALITY STATEMENT: This electronic message contains information from Encore Junior Senior High School for the performing and visual arts and may be confidential or privileged. The information is intended solely for the use of the individual(s) or entity(ies) named above. If you are not the intended recipient, be aware that any disclosure, copying, distribution or use of the contents of this message is prohibited. If you have received this e-mail in error, please notify us immediately by telephone at (760) 956-2632 or by e-mail reply and delete this message. Thank you.

3/9/2018, 3:54 PM

- There has been request that SPED aides have a better way to access locked buildings (since many aides are constantly moving from building to building without a key). A lot of times, they end up messaging other aides to come down and unlock for them, which can be time consuming and distracting from their teaching. One solution suggested is to provide aides with keys or install an electric lock system that can be accessed through passcode or card sensor.
- It has been evident that for some time now Print shop is taking a lot longer to respond to orders compared to what it used to be and has impacted teachers' lesson planning. Is this in our control? Is there a way we can speed up this process?

This is the only information directly from staff I have to report at the moment.

Generalities - The current staff climate does not seem as positive as it used to be. Staff has recognized that Encore is going through financial struggles and some loss of high position staff members over the course of this school year. Some staff members cannot help but worry that these financial struggles may be signs that "Encore ship is sinking."



Exhibit 6.3

March 12, 2018

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Board Members:

Lenny Esposito, Board President Suzanne Cherry, Board Vice President Kelly Ahmed, Board Secretary/Treasurer Kathy Nielsen, Board Member Rob Gabler, Board Member

INFO:

Dean of Students Report – Cover overall operations, parent & student meetings held.

Hesperia - Stephen Nutter

Riverside - Don Miskulin



Exhibit 6.3

March 12, 2018

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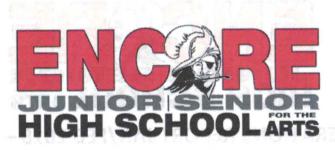
CAMPUS OPERATIONS REPORT JAN/FEB 2018 – Submitted by Steve Nutter, Dean of Students for Hesperia

The focus of the Hesperia Team since returning back to school on January 8, 2018 has been to organize, clean, unclutter and make safe all buildings on the campus.

- Started weekly Admin Staff Meetings Monday 8:30 AM
- Started weekly Campus Aide meeting Monday 9:30 Am
- Moved F20 to G Building
- Moved Tracy Dekany office to G building
- Theater upgrades. Seating, paint, sound & lighting system.
- Clear debris from hallways. (C building near Pirate Radio)
- Organize closets in G building building
- Clean and reset theater art gallery
- Clean and reset F19
- Install shelving in Big Top, replace all sports balls and placed storage box for all equipment.
- Installed and painted safety rails on F29 & F30 walkways.
- Cleaned stains from sidewalks

Goals:

- Optimize Campus Aide usage throughout the day. Including station rotation during nutrition and lunch supervision.
- Continue to organize and clean old no longer used items in all closets.
- Admin implementation of customer service mindset in all points of consumer contact.
- Create new in/out/on campus board for admin and consoling staff.
- Create electronic discipline file system with IT.



CAMPUS DISCIPLINE REPORT JAN/FEB 2018

Starting January 8, 2018 we made a move to back to basics, support and accountability. Communications were sent to all stakeholder, via email and all-calls, reminding them to review all Encore policies in the handbook. They were also informed that they could pick up a copy in the G building. All disciplinary actions that are taken on the Hesperia campus are by the book.

During all teachers meetings, they have been reminded of proper disciplinary procedures to help them with classroom management. They were also told that they will be supported when they send a student to the Deans office. This has resulted in many improvements on campus and in the classroom.

In the 2017 part of the school years students received demerits from teachers for obscene language, materials, gestures or behaviors, racial remarks or comments, defiance, disrespect, or disrupting the classroom. In 2018 we started to enforce what is written in the handbook and we have seen an improvement, not only with the students but with the teachers feeling supported in their efforts to create a better classroom environment.

After implementing the proper procedures we have seen the obscene language, classroom disruption and disrespect of teachers diminish to only a handful of offenders a week. This is compared to dozens of offenders in the first to week of implementation.

The following pages will outline the discipline for the months of January and February 2018.



CAMPUS DISCIPLINE REPORT JAN/FEB 2018

Jan/Feb 2018 Monthly Tally	
Demerits	
Jan	64
Feb	29
TOTAL DEMERITS	93

Jan/Feb 2018 Monthly Tally	
Bus Citations	
to onless a Jan again	5
Feb Light 1	3
finite Dan appet	
OTAL BUS CITATIONS	

Jan/Feb 2018 Monthly Tally	
Academic contract	
#5980	1

Jan/Feb 2018 Monthly Tally	
Academic contract	
#5980	1
Behavior contract	
#7277	1
#8571	1
#8800	1
#9396	1
#9619	1
Attendance contract	

	#5980	1	
HERMAN STATE	#4376	1	
	TOTAL CONTRACTS	8	



CAMPUS DISCIPLINE REPORT JAN/FEB 2018 CONT.

Jan/Feb 2018 Mo	nthly Tally
Saturday School Issued	43

Suspension/Dism	issal/Expulsion
#5313	Withdrawl
#8571	Behavior Contract
#7277	Behavior Contract
#7503	Withdrawl
#8800	Behavior Contract
#9320	Dismissed
#9396	Behavior Contract
#9619	Behavior Contract
#5807	Hearing 2/21/18
TOTAL SUS/DIS/EXP	9

	On Campus S	uspension	
Date	Name	Reason	
2/5/2018	#9365	Cheating on final	
2/6/2018	#8735	Disrespect	
2/13/2018	#8819	Ditching class	
2/21/2018	#8227	Ditching class/Disrespect	
TOTAL ON C	AMPUS SUSPENSION	4 100 - 100	

Riverside Dean's report 02/20/2018

Submitted by Don Miskulin, Dean of Students Riverside

The first semester of this school year is in the books. Thus far, things have been relatively smooth at Encore Riverside. Our facilities situation has stabilized. Learning is taking place in comfortable classrooms in 5 buildings downtown. I believe that our current facilities will serve us well until our permanent space is ready.

We've had a few highlights; outstanding teachers, Ms. Strahan, High School English and Mr. Nelson, Technical and Media Arts, have been recognized in the Riverside academics community with Crystal Apple Awards. 7th grade Encore Riverside student David Lee was featured on the PBS special, Celebration of Music, for his work as a solo artist. Encore Riverside Senior, Winter Minisee, is being recognized on a national level for her work with the Women's March Youth Initiative. Her brainchild, "Power to the Polls", is a non-partisan outreach program that encourages young people to become civic minded and prepared to vote when they reach adulthood. Last but not least, Encore Riverside has been recognized by the Riverside Downtown Partnership with their Arts and Innovation Award for 2018.

In the wake of the tragedy in Florida last week, our campus has experienced some low level hysteria. The thought of our open campus seems to exacerbate safety concerns with both students and parents. We fielded reports of a "hit list" and rumors of threats of violence against the school that surfaced in recent weeks. Social media played a big role in feeding this proverbial fire. All leads were followed to dead ends. A parent reported these rumors to Riverside Police Department, whose officers investigated to dead ends. All student concerns were appropriately addressed and it was determined that there was never any specific threat to our students. In response to general concerns, we've issued "Active Shooter Response" review training for our teachers, which includes a short video presentation for the students. Our annual lockdown drill is planned for the near future.

Discipline Report

January Saturday School - 26 students
February Saturday School - 27 students
On-campus suspensions - 8 (most for missing Saturday school assignments)
Demerits/Parent Notifications - 97
Conflict Resolution Agreements - 3, involving 6 students
Discipline hearings - 2

- 11th grade student was under the influence of and in possession of prescription medication. Was
 retained as an Encore student on a one-year behavior contract, placed on independent study for
 the remainder of this school year, during which time he must complete a drug and alcohol
 addiction treatment program.
- 8th grade student stole money from a classmate. He was retained as an Encore student on a one-year behavior contract, with the stipulation that he must complete Riverside Police Department's "Opportunities With Education", a 15 week diversion program for at risk youth and their parents.

Respectfully submitted,

Don Miskulin
Dean of Students
Encore High School Riverside
Encore Education Corporation
www.encorehighschool.com

"Where academics and arts grow together."

Submitted for Dan Mishelfe, Cecan of Stringers Briversdo

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Herbitise Report

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Exhibit 6.4

March 12, 2018

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Lenny Esposito, Board President Suzanne Cherry, Board Vice President

President

Kelly Ahmed, Board

Secretary/Treasurer

Kathy Nielsen, Board Member

Rob Gabler, Board Member

INFO:

Dean of Academics Report – Cover professional development & academics.

Hesperia - Cindy Roach

Riverside – Jessica Meyer

Board Meeting Report

March 12, 2018

Dean of Academics: Cynthia Roach, Hesperia

*After the recent WASC visit, adjustments are being made to meet the areas for follow up including creating and implementing a 3-year timeline plan for common core resources and curriculum, refining the implementation of professional development, and formalizing assessment data.

- Each of these elements has been written into the WASC action plan. Some specific actions include:
 - Teachers will begin to Inventory resources and curriculum being used in classes to determine needs
- Measure effectiveness of current curricular tools, resources and platforms
 - Development of a framework for appropriate progress monitoring and action/intervention planning. This would need to align with the RTI program.
- Creation of a school-wide assessment program that describes what tests and assessments are included in the school-wide assessment program
 - Implementation of a compliant and effective ELD program that includes Integrated and Designated ELD, as well as ongoing professional development for staff in
 - o this regard (Inclusion of ELD program training).

Professional development:

- Make various types of PD avail to teachers both on & off campus
 - o Teachers will continue to meet for Academic Tuesday meetings
 - Teachers will collaborate at min day staff development in areas such as Aeries training, grade equity,
 - o Increase utilization of HUSD Prof Develop offerings
 - Cont. use of DMESC Selpa trainings
 - o Cont. CTI (induction) training for candidates/coaches
 - SPED Teachers attend Dyslexia training 2-20
 - o March 1: Free Online Science training avail through Stanford University

Academic Tuesday Meetings

- Focus on 21st Century learning
 - 4 C's (communication, collaboration, critical thinking, & creativity)
 - PBL's
 - Ownership & Engagement
 - Revised Blooms Taxonomy
 - Collaboration & Classroom Management
- Inservice Training:
 - o Bell-to-Bell Teaching
 - Time effectiveness goals
 - o Smart Goals: Plan-Teach-Reflect-Apply Cycle
 - Assess Benchmarks and final Sem 1 Grades
 - Assess Last year's Interim SBAC test results (just got access to)
 - SPED: Grading in Full Inclusion

Board Meeting Report
Dean of Academics, Jessica Meyer
Riverside
March 12, 2018

Overall in the academic realm, things are going well.

- We received feedback from RUSD from their last visit on January 31st. It stated that we should be using student centered learning and increase rigor. The information that was received was used for Tuesday Academic Meeting training for teacher reflection. The ideas are used to help guide walk through observations and teacher feedback.
- Data from last year's State Testing has been complied and will be used for staff to help guide instruction.
- During the last Inservice day, teachers created Semester Goals to help them reflect and guide teaching strategies for second semester, which will be revisited at the end of the school year. This helps to initiate teacher reflection to help improve instruction.
- Overall, I am working on individual feedback and guidance with teachers to help improve rigor and academic organization. I am getting back into the routine of completing weekly walk through observations from other pressing matters pulling me away.
- Monday Morning Meetings and Tuesday After School Meetings are scheduled and implemented on a regular basis. Monday Morning Meetings are short and informative and are helping morale with teachers.
- PSAT for 8th, 9th, and 10th graders are scheduled for the last week of February. Almost all students in those grade levels are taking the test.
- Since Loretta Henson left the art department in January, we have found a replacement and she is doing well. She is a true artist and our students are excited to learn from another artist.
- Hesperia Unified donated books to our school and we have divided the books to both campuses. These books are already being barcoded and distributed to teachers for use.
 Teachers are excited for more resources.
- With Hesperia's WASC visit, Riverside is already in the process of organizing to prepare for our next year's WASC visit. Our department chairs, are watching the WASC trainings to make sure we can prepare appropriately.



Exhibit 6.5

March 12, 2018

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Rob Gabler, Board Member

INFO:

Risk/Maintenance Manager Report – Overall safety and maintenance on both sites

Hesperia & Riverside - Curtis Peterson

Maintenance Report for Hesperia & Riverside Campus Submitted by Curtis Peterson, Risk / Maintenance Manager

- Keeping up on yearly and safety maintenance as of 2-14-18 both campuses have all fire extinguishers inspected and tagged for the year.
- 2. The 9th St. staff bathrooms have been retro fitted with the same dispensers as all the others on campus.
- 3. Still waiting on Print Shop to be able label the Hesperia campus with the 12 inch Vinyl letters and numbers for all the classrooms. Although we came up with an alternate way to label the buildings in the interim.
- 4. I was also able to fix a couple of the flickering fluorescent lights at the 9th St. building need to order a couple more ballast to have that building at 100%.
- 5. I still have a couple of faucets that need to be replaced in the girls G portable restrooms.
- 6. Repaired the fluorescent light problem in Pirate radio with a new ballast as well.
- 7. I was able to purchase an extension cord for the screenwriting class that with the help of the IT department we were able to make sure all laptops are charged at all times.
- 8. At this time I am also working on trying to repair the ramp headed up to the G portables. It just needs to be stabilized.
- 9. G1 we need to take a look at the heating and cooling system with the drastic changes in temp from hot to cold.
- 10. I am looking at options and cost to put the large letters of the buildings.



Exhibit 6.6

March 12, 2018

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Board Members:

Lenny Esposito, Board President Suzanne Cherry, Board Vice President Kelly Ahmed, Board Secretary/Treasurer Kathy Nielsen, Board Member Rob Gabler, Board Member

INFO:

IT Manager Report – Overall IT information for both sites. Hesperia & Riverside – Curtis Peterson

IT Department Report Talking Points Submitted by Jim Barkdull, IT Manager

- 1. Chromebook deployment continues.
 - A. Numbers for Riverside.
 - B. Numbers for Hesperia.
 - C. Numbers of Personal Devices.
- D. Enforcement of Personal Device Contract for all personal devices. Hopefully we will have a decision about what to do from our new attorney.
- 2. Securly Chromebook filter & Google Suite Chromebook Manager.
- 3. Stolen Chromebooks.
- 4. A tech in Riverside twice a week.
- 5. Live show video and sound in dance rooms working out well. Adding TV to Art Gallery.
- 6. Faster / Cheaper Internet to Hesperia campus moving forward. Preliminary site inspection was on 2/14 and tentative Install date set for 3/14.
- 7. 9th Street phones, bells completed.
- 8. CCTV's working but proving to be a challenge.
- 9. Hesperia phone system needs updated to allow call transfers between campuses.
- 10. All staff have working laptops again.
- 11. End of Year Chromebook Collection plans.
- 12. End of year staff laptop collection plans.
- 13. Looking forward to starting on new Riverside location.



Exhibit 7.1

March 12, 2018

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INFO: Formal Data Collection Plan -

Data Collection Calendar. This calendar is recommended for approval to insure formalized data collection throughout the school year. The results from these monthly data pieces will be added to all board meetings. This data will be collected by a variety of executive and administrative staff and will be calibrated by an Executive Manager. The data will reported to the board as either a consent item or an information item within 60 days of the data being disaggregated. The person collecting and compiling all of the reports is the Food/Transportation/Data Executive Manager. Data will be presented each month through the end of the school year, but this Data Collection Plan will commence in the fall of 2018.

DATA REPORTING FOR ENCORE EDUCATION CORPORATION

When doing all of the reports, they should be reported to the board and the manager for each of these departments. They must also be kept in a WASC file for each campus individually.

MONTHLY REPORTS

- Enrollment meeting data Calculate sign in sheets (how many families, where are they coming from, when do they want to start)
- Enrollment data How many people enroll, how many people disenroll, reasons for exit
- Discipline data Types of discipline, subgroup discipline, how many expulsions
- Attendance data attendance rate, subgroup attendance

ANNUAL REPORTING

- August Healthy Kids survey with responses for seventh and ninth grade students
- September
 - Technology survey (availability of technology of home and how it is used)
 - 1st Benchmark test data (overall and subgroups)
 - Parent Satisfaction Survey scheduling, start of new year
- October
 - o CAASPP Data (overall and subgroups)
 - EL Data (English Learners, placements, numbers, levels)
- November
 - Satisfaction Survey Transportation and Food Service
 - SPED Data (numbers, subgroups, placements, levels, assignments to aides and teachers)
- December
 - Satisfaction Survey Students about their classrooms, teachers, school experience
 - o RTI Data (numbers, subgroups, placements, levels, assignments to CICO coaches)
 - o PSAT, SAT results
- January
 - o A-G grad rate data for current senior students
 - o Alumni Data (College entry rate, college completion rate, where do they go?)
 - Satisfaction Survey Staff satisfaction survey
- February
 - o 2nd Benchmark Data (Comparison to first test to second test improvements)
 - o Alumni Data (first year out of high school, GPA at college, college attendance rates, etc.)
 - Healthy Kids Survey 10th and 11th grade students
- March
 - Satisfactions Survey Intent to Return letters
 - Arts Assessment Data How many students level up? Subgroups? Non conservatory to conservatory?
- April
 - Attendance rates for testing
 - Satisfaction Survey Extra Curricular Activities ASB Student / Parent Satisfaction Survey
- May
 - o Graduation Rates for seniors
 - GPAs for 8th grade students
 - Retention rates for all grades
 - o Projected Enrollment for all grades with new students for the fall
 - Healthy Kids Survey for 8th and 12th grade students
- June
 - Benchmark results
 - o Graduation results
 - o GPA results
 - Satisfaction Survey Parent communication



Exhibit 7.2

March 12, 2018

Encore Education Corporation Phone: (760) 949-2036

Fax (760) 956-3338 www.encorehighschool.com

Sites:

16955 Lemon Street, Hesperia, CA 92345 3800 Main Street, 3rd Floor, Riverside, CA 92501

Meeting Site Location:

16955 Lemon Street, Hesperia, CA 92345 -

Meeting at: Classroom F29

3800 Main Street, 3rd Floor, Riverside, CA 92501

Meeting at: 3460 Orange Street Riverside, CA 92501, Classroom H2

Board Members:

Lenny Esposito, Board President Suzanne Cherry, Board Vice President Kelly Ahmed, Board Secretary/Treasurer Kathy Nielsen, Board Member Rob Gabler, Board Member

INFO: Salary Schedules for the 18/19 School Year -

The salary schedules are remaining unchanged for this school year.

A change was made to the "Hourly Schedule" in regards to pay dates and titles.

A change was made to the "Day Rate Schedule" in regards to pay dates.



Certificated Teacher Salary Schedule

Step	CTE / BA to 44	MA or BA + 45-59	MA + 15 or BA + 60	MA + 30 or BA + 75
0 (intern)	\$49,000	\$50,000	\$51,000	\$55,000
1	\$52,000	\$53,000	\$55,000	\$58,000
2	\$53,000	\$55,000	\$58,000	\$60,000
3	\$54,000	\$57,000	\$60,000	\$62,000
4	\$56,000	\$59,000	\$62,000	\$65,000
5	\$58,000	\$61,000	\$64,000	\$67,000
6	\$60,000	\$63,000	\$66,000	\$70,000
7	\$62,000	\$66,000	\$69,000	\$72,000
8	\$64,000	\$68,000	\$72,000	\$75,000
9		\$70,000	\$74,000	\$78,000
10		\$73,000	\$77,000	\$80,000
11		\$76,000	\$80,000	\$84,000
12		\$79,000	\$82,000	\$87,000
13			\$86,000	\$90,000
14			\$88,000	\$94,000
15			\$90,000	\$96,000

This salary schedule is for full time credentialed teachers only. These employees follow the Teacher / Instructor work calendar.

Teachers holding an internship or emergency credential cannot go beyond step 0.

This employee is eligible for full employee benefits, including holiday pay and sick time accrual, personal leave accrual and health benefits not to exceed \$12,000 per year total employer contribution.

Teachers and Instructors with 7 years plus of service credit to Encore Education Corporation will receive up to \$14,000 per year in employer contributions for health benefits.

Employees will have 30 days from the date of hire to enroll in any benefit programs.

Employees must follow time sheet regulations as described during their training period and / or in the employee handbook. Timesheet pay, is calculated from the 20th to the 19th monthly and paid on the 5th day of the following month or the immediately preceding business day if the 5th falls on a weekend or holiday.

This salary schedule will be reviewed, edited and adopted by the School Board every 5 years.

This salary schedule includes a 2.5% COLA after completing a year of Step 15 of the MA + 30 or BA + 75 Tier.



Classified Instructor Salary Schedule

Step	Industry Only	BA to 59	MA or BA + 60-74	MA + 30 or BA + 75
0	\$42,000	\$44,000	\$44,000	\$47,000
1	\$43,000	\$46,000	\$47,000	\$50,000
2	\$44,000	\$48,000	\$49,000	\$53,000
3	\$45,000	\$50,000	\$51,000	\$56,000
4	\$46,000	\$52,000	\$53,000	\$59,000
5	\$47,000	\$54,000	\$55,000	\$62,000
6	\$48,000	\$56,000	\$57,000	\$65,000
7	\$49,000	\$58,000	\$59,000	\$68,000
8		\$60,000	\$61,000	\$71,000
9		\$62,000	\$63,000	\$74,000
10		\$64,000	\$66,000	\$77,000
11				\$80,000
12				\$83,000
13				\$86,000
14				\$89,000
15				\$92,000

This salary schedule is for full time arts instructors that have been hired based on industry experience. These employees follow the Teacher / Instructor work calendar.

A Classified instructor that completes the State of California credentialing program will roll over into the certificated teacher pay scale.

This employee is eligible for full employee benefits, including holiday pay and sick time accrual, personal leave accrual and health benefits not to exceed \$12,000 per year total employer contribution. Teachers and Instructors with 7 years plus of service credit to Encore Education Corporation will receive up to \$14,000 per year in employer contributions for health benefits.

Employees will have 30 days from the date of hire to enroll in any benefit programs.

Employees must follow time sheet regulations as described during their training period and / or in the employee handbook. Timesheet pay, is calculated from the 20th to the 19th monthly and paid on the 5th day of the following month or the immediately preceding business day if the 5th falls on a weekend or holiday.

This salary schedule will be reviewed, edited and adopted by the School Board every 5 years.

This salary schedule includes a 2.5% COLA after completing a year of Step 15 of the MA + 30 or BA + 75 Tier.



Day Rate Salary Schedule

Position	Step 1	Step 2	Step 3	Step 4	Step 5	Step 6
Daily Substitute	\$140.00	\$145.00	\$150.00	\$150.00	\$150.00	\$150.00
Long Term Substitute	\$160.00	\$165.00	\$170.00	\$170.00	\$170.00	\$170.00
Daily Classified Instructor	\$140.00	\$170.00	\$175.00	\$180.00	\$180.00	\$180.00
Daily Certificated Teacher	\$140.00	\$170.00	\$180.00	\$185.00	\$190.00	\$190.00

TIME SHEET POSITION

Employees must follow time sheet regulations as described during their training period and / or in the employee handbook. Timesheet pay, is calculated from the 26^{th} to the 10^{th} paid on the 20^{th} and the 11^{th} to the 25^{th} and paid on the 5^{th} day of the following month or the immediately preceding business day if the 20^{th} or 5^{th} falls on a weekend or holiday.

This salary schedule will be reviewed, edited and adopted by the School Board every 5 years.



Hourly Salary Schedule

			Employe	e Calendar		
Step	Cafeteria / Bus Driver /Aide		Administrative		Campus Aide	
0	\$	15	\$	14	\$	14
1	\$	17	\$	16	\$	15
2	\$	18	\$	17	\$	16
3	\$	19	\$	17	\$	17
4	\$	20	\$	18	\$	18
5	\$	20	\$	19	\$	18
6	\$	21	\$	20	\$	19
7	\$	22	\$	21	\$	20
8	\$	23	\$	22	\$	21
9	\$	24	\$	22	\$	22
10	\$	25	\$	23	\$	22
11	\$	26	\$	24	\$	23
12	\$	27	\$	25	\$	24
13	\$	28	\$	26	\$	25
14	\$	29	\$	27	\$	26
15	\$	29	\$	27	\$	27

This salary schedule includes a 2.5 COLA.

This salary schedule is for hourly paid employees, Part Time and Full Time. Part Time employees are classified as anyone that works less than 30 hours per week.

Employees will have 30 days from the date of hire to enroll in any benefit programs.

Employees must follow time sheet regulations as described during their training period and / or in the employee handbook. Timesheet pay, is calculated from the 26^{th} to the 10^{th} paid on the 20^{th} and the 11^{th} to the 25^{th} and paid on the 5^{th} day of the following month or the immediately preceding business day if the 20^{th} or 5^{th} falls on a weekend or holiday.

Full time employees are eligible for full employee benefits, including holiday pay and sick time accrual, and health benefits not to exceed \$10,000 per year maximum school payout. Full time employees will have 30 days from date of hire to enroll in any benefit programs.

This salary schedule will be reviewed, edited and adopted by the School Board every 5 years.

This salary schedule includes a 2.5% COLA after completing a year of Step 15 with your positon.



Administrative Salary Schedule

Position	Step 1	Step 2	Step 3	Step 4	Step 5	Step 6
Dean of Students	\$110,000	\$114,000	\$118,000	\$123,000	\$128,000	\$131,000
Assistant Dean of Students	\$95,000	\$99,000	\$102,000	\$106,000	\$111,000	\$114,000
School Counselor	\$82,000	\$85,000	\$88,000	\$91,000	\$93,000	\$95,000
Administrator	\$70,000	\$72,000	\$74,000	\$76,000	\$78,000	\$80,000

In order to be considered for a step increase, the employee has to work 110 or more days during the regular administration calendar.

Administration is eligible for full employee benefits, including holiday pay, sick time accrual and personal leave days, and employer contribution up to \$15,000 per year for employee benefits.

Employees will have 30 days from the date of hire to enroll in any benefit programs.

Timesheet pay, including substitutes, is calculated from the 20th to the 19th monthly and paid on the 5th day of the following month or the immediately preceding business day if the 5th falls on a weekend or holiday.

This salary schedule will be reviewed, edited and adopted by the School Board every 5 years. This salary schedule includes a 2.5% COLA after completing a year of Step 6.



Executive Salary Schedule

Position	Step 1-2	Step 3-4	Step 5-6	Step 7-8	Step 9-10	Step 11-12
CEO	\$160,000	\$170,000	\$180,000	\$190,000	\$195,000	\$200,000
COO / CMO	\$150,000	\$160,000	\$170,000	\$180,000	\$185,000	\$190,000
OFFICER	\$115,000.00	\$120,000.00	\$126,000.00	\$131,000.00	\$137,000.00	\$140,000.00
DIRECTOR	\$105,000.00	\$110,000.00	\$116,000.00	\$121,000.00	\$127,000.00	\$130,000.00
MANAGER	\$78,000.00	\$82,000.00	\$84,000.00	\$87,000.00	\$90,000.00	\$92,000.00
ASSISTANT MANAGER	\$65,000.00	\$68,000.00	\$70,000.00	\$72,000.00	\$74,000.00	\$76,000.00
SUPPORT	\$50,000.00	\$52,000.00	\$54,000.00	\$56,000.00	\$58,000.00	\$60,000.00
ASSISTANT	\$35,000.00	\$37,000.00	\$39,000.00	\$41,000.00	\$43,000.00	\$45,000.00

In order to be considered for a step increase, the employee has to work 110 or more days during the regular administration calendar.

Administration is eligible for full employee benefits, including holiday pay, sick time accrual and personal leave days, and employer contribution up to \$15,000 per year for employee benefits.

Employees will have 30 days from the date of hire to enroll in any benefit programs.

Timesheet pay, including substitutes, is calculated from the 20th to the 19th monthly and paid on the 5th day of the following month or the immediately preceding business day if the 5th falls on a weekend or holiday.

This salary schedule will be reviewed, edited and adopted by the School Board every 5 years.

This salary schedule includes a 2.5% COLA after completing a year of Step 12 with your position.



Exhibit 7.3

March 12, 2018

Encore Education Corporation

Phone: (760) 949-2036 Fax (760) 956-3338 www.encorehighschool.com

Sites:

16955 Lemon Street, Hesperia, CA 92345 3800 Main Street, 3rd Floor, Riverside, CA 92501

Meeting Site Location:

16955 Lemon Street, Hesperia, CA 92345 -

Meeting at: Classroom F29

3800 Main Street, 3rd Floor, Riverside, CA 92501

Meeting at: 3460 Orange Street Riverside, CA 92501, Classroom H2

Board Members:

Lenny Esposito, Board President Suzanne Cherry, Board Vice President Kelly Ahmed, Board Secretary/Treasurer Kathy Nielsen, Board Member

Rob Gabler, Board Member

INFO:

School Calendars for the 18/19 school year.

Hesperia

Riverside

ENCORE JR./SR. HIGH SCHOOL - HESPERIA | 2018-2019 CALENDAR



1-3, 8 Staff In-Service, No school - Staff In-service

6-7 Jumpstart (7th Grade) Minimum day— Staff In-service (not required)

8 Jumpstart (Grades 8-12) Minimum day—Staff In-service (not required)

9 First day of school, Minimum day— Staff In-service

Minimum day – Staff In-serviceStaff In-Service, No School

16 School days

S	M	T	W	Th	F	S
					1	2
3	4	5	6	7		9
10	11	12		14		16
17	18	19	20	21		23
24	25	26	27			

11 Lincoln's Birthday Observed, No School

18 Presidents Day, No School



3 Labor Day

 MARCH '19

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13 Academic day, Min. day – Staff Inservice

25-29 Spring Break

16 School days

S	M	T	W	Th	F	S
	1	2	3	4	5	6
7	8	9	10	11		13
14	15	16	17		19	20
21	22	23	24	25	26	27
28	29		31			

8 Columbus Day, No School27 Carnival – Hesperia

22 Sehool days

19 School days

		AP	RIL	'19		
S	M	T	W	Th	F	S
	1	2	3	4	5	6
7	8	9	10	11	12	13
14		16	17	18	19	20
21	22	23	24	25	26	27
28	29	30		-	1	77
	- 5		171	2	+13°	

1-5 Spring Break continued

17 School days

T	W	Th 1	F	\$
		1	2	3
				J
6	7	8	9	10
13	14	15	16	17
20	21	22	23	24
27	28	29	30	
		20 21	20 21 22	20 21 22 23

12 Veterans Day Observed, No School

16 Minimum day – Staff In-service 19-23 Fall Break

16 School days

S	M	T	W	Th	F	S
			1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30		

8 Conservatory day, Min. Day- Staff In-Service

27 Memorial's Day, No school

22 School days

5 School days

	D	ECE	МВ	ER'	18	
S	M	T	W	Th	F	S
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30	31					

25 Christmas Day 17-31 Winter Break

10 school days

		JU	NE	19		
S	M	T	W	Th	F	S
						1
2	3	4	5	6	Z	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30		- 77	-, 1	18,	No.	

3-6 Finals Week

7 Minimum 1-9 Day – Last Day of School – Staff In-Service

8 Graduation Day
10-11 Staff In-Service

S	M	T	W	Th	F	S
		1	2	3	4	5
6	7	8	9	10	11	12
13	14		16	17	18	19
20	21	22	23	24		26
27	28	29	30	31		

1-4 Winter Break

14-17 Finals Week

18 End of Fall Semester

18 Periods 1-9

21 M.L. King Day, No school

22 First day of Spring Semester

26 Festival - Riverside

18 School days

Bell Schedule	Days	Minutes	Tota
Regular	172		
Minimum	5		
Periods 1-9	1		
Minimum 1-9	1		
Total Instruction	al Minutes		
Total School Day	S		179

ENCORE JR./SR. HIGH SCHOOL - RIVERSIDE | 2018-2019 CALENDAR



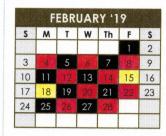
- 1-10 Staff In-Service, No school 13-14 Jumpstart (7th Grade not required) Minimum day- Staff In-service

 15 Jumpstart (8th-12th Grade not required)
- Minimum day Staff In-service
- 16 First day of school, Minimum day— Staff
- 17 Minimum day Staff In-service
- 31 Staff In-Service, No School

11 School days

19 School days

22 School days



- 15 Lincoln's Birthday Observed, No School
- Presidents Day, No School

18 School days



Labor Day, No School

MARCH '19 S T W Th F S 2 3 9 10 13 14 16 17 20 22 23 24 28 30 31

13 Academic day, Min. day - Staff In-service

21 School days



Columbus Day, No school

Carnival - Hesperia

APRIL '19 S M T W Th F 12 13 14 21 24 26 27 28 30

1-5 Spring Break

6

20

17 School days



12 Veterans Day Observed

16 Minimum day-Staff In-service

19-23 Fall Break

16 School Days

S	M	T	W	Th	F	S
			1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30		

Conservatory day, Min. Day- Staff In-

Memorial Day, No school

22 School days

	D	ECE	MB	ER'	18	
S	M	T	W	Th	F	S
						1
2	3	4	5	6	7	8
9	10		12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30	31					

Christmas Day

17-31 Winter Break

JUNE '19 S M W Th S 2 8 9 15 16 17 18 19 20 21 22 23 24 25 26 30

10-13 Finals Week

14 Minimum 1-9 Day - Last Day of School -Staff In-Service

15 Graduation Day

17-18 Staff In-Service

10 School days

JANUARY '19						
S	M	T	W	Th	F	S
		1	2	3	4	5
6	7	8	9	10		12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

1-4 Winter Break

14-17 Finals Week

18 End of Fall Semester

18 Periods 1-9

M.L. King Day, No school First day of Spring Semester

Festival - Riverside

18 School days

10 school days

Bell Schedule	Days	Minutes	Total
Regular	177	397	70,269
Minimum	5	185	925
Periods 1-9	1	357	357
Minimum 1-9	1	160	160
Total Instructional Minutes	71,711		
Total School Days	9		184



Exhibit 7.4

March 12, 2018

Encore Education Corporation

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Meeting at: 3460 Orange Street Riverside, CA 92501, Classroom H2

Board Members:

Lenny Esposito, Board President Suzanne Cherry, Board Vice President Kelly Ahmed, Board Secretary/Treasurer Kathy Nielsen, Board Member Rob Gabler, Board Member

INFO:

Budget Revisions -

In order to regain fiscal standing after actual projections came in less than plan for overall enrollment, Encore has to make specific budget revisions / cuts. The projected fiscal impact for these budget revisions are \$200,000 decrease in expenditures in the 2017/2018 school year and \$800,000 decrease in expenditures in the 2018/2019 school year.

PROPOSED BUDGET CUTS FOR RATIFICATION Submitted by Denise Griffin, CEO

In light of sluggish enrollment for the school year, Encore made midyear cuts to help build reserves and stabilize fiscal solvency. I had a question come to me regarding cuts that made me aware that I need to outline these cuts specifically for the parties that are receiving this email so they understand how hard these cuts have been before the open session of our board meeting so we can stop assumptions from happening. It was a very somber day for Encore's team yesterday, but everyone is ready to move forward and build / improve Encore's programs.

- 1. We cut all of our SPED Aides from an 8 hour day (since they were culprits of much of our overtime) to a 6 hour day starting in two weeks. This will put them on campus almost the same hours as the kids, arriving 15 minutes after start and leaving 15 minutes before the end of the day. This will also keep them from going into overtime in the event that they stay over. This does not affect their benefits because they will still be 30 hours, which is considered full time.
- 2. We cut 10 days out of the work calendar for Classified in Hesperia and 7 days out of the work calendar for Classified in Riverside.
- 3. We put into effect a pay increase freeze for all classified employees next year. (Three years ago they were given a big bump in response to the minimum wage increase. They are still paced at a higher pay rate than in neighboring districts because Encore responded before Districts did.)
- 4. We laid off nine employees yesterday. There was one part time instructor that was laid off, then the rest were aides mostly from the Hesperia campus.
- 5. The Chief Officers took a 20% + pay reduction that will remain in reduction for the next school year.

All of the staff members that were released were offered a severance package. These cuts do not affect the student programs nor credentialed teachers.

In regards to the Action Plan that was Board adopted in January, we are moving along great.

- 1. Encore is putting up for Board Adoption in March, the Board agenda calendar for the year.
- 2. By last Friday, 50% of Encore's 240 staff members have completed the redo of the LiveScan process.
- 3. Encore's Board of Directors has scheduled a three hour training with our new legal representation, Young, Minney & Corr for February 27th, 2018.
- 4. Encore's first new parent orientation is taking place today with the revised training on Board meetings and Encore's complaint policy.
- 5. The first Chief Officer expense reports will be approved in March as the major change from reimbursements to expense reports.

I hope that this helps clarify how extensive the changes are that were made. These cuts should shave just under \$200,000 from the budget this year and \$800,000 next year so we can build our reserves. Couple this with our current outpacing of interest meeting attendees and I think that we are going to have a great rebound from the sluggish.



Exhibit 7.5

March 12, 2018

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Meeting at: 3460 Orange Street Riverside, CA 92501, Classroom H2

Board Members:

Lenny Esposito, Board President Suzanne Cherry, Board Vice President Kelly Ahmed, Board Secretary/Treasurer Kathy Nielsen, Board Member Rob Gabler, Board Member

INFO:

Board Calendar Agenda Items -

To make sure that we are covering all facets of the organization and providing pertinent information to the Board regularly, this calendar of agenda items has been created to guide what will happen in every board meeting.

EXECUTIVE BOARD OF DIRECTORS AGENDA CALENDAR — The purpose of this document is to formalize basic agendas for both The Executive Board of Directors and the Campus Advisory Councils for Encore Education Corporation. The following items will be placed on the agendas each year in the corresponding month. This is not meant to be a full documentation of what items will be on the agenda for every month as items will arise over the course of the school year, but this calendar will name the habitual items that will be on a board agenda.

MONTHLY-

- Consent Items
 - o STRS, PERS, 403b payments
 - Monthly Fiscal Report
 - Monthly Attendance Report
 - Discipline Reports
 - Expense Reports
 - Data Reports
 - Chief Officer Reports
 - Meeting Minutes
 - o Agendas of all committee and staff meetings held in the month
- Information Items
 - ASB student report Highlights from the month
 - o ASB Director report Includes parent committee update, budget briefs
 - Staff Liaison report Each campus liaison will report on staff relations
 - Dean of Students report Cover overall operations, parent & student meetings held
 - o Dean of Academics report Cover Professional Development & academics
 - Legal Briefs Hot topics in the legal world for Charter Schools

ANNUAL CALENDAR -

- JANUARY
 - Information Kitchen Lead Report
 - o Information Theater and Vocal Music Department Chair Report
 - Information Facilities Manager Report
 - Action Item SARC Report
 - Action Item Form 700s
- FEBRUARY
 - o Information Counseling Report (1 counselor reports from each campus)
 - o Information Web Site Presentation (Discusses critical updates to the site)
 - o Information RTI Report
 - Action Item School Calendars for the following school year
 - Action Item Approval of the statement of accounts ASB
- MARCH
 - o Information Risk / Maintenance Manager Report
 - o Information IT Manager Report

- o Information Human Resources Report
- Action Item Salary Schedules for the following school year

APRIL

- Information Psychologist Report
- o Information Counseling Report (1 counselor reports from each campus)
- o Information Health Tech Report

MAY

- o Information Food, Transportation, Data Report
- o Information Social Media Report
- o Information EL Student Report
- Action Item LCAP

JUNE

- Information Master Teacher Presentation, A Year in Review
- Information SPED
- o Information / Action Facilities Report includes critical needs for the coming school year
- Action Item Board Appointments for following school year
- Action Item Organization Chart for following school year

JULY

BOARD TRAINING – NO MEETING – BROWN ACT

AUGUST

- o Information Facilities Manager Report
- o Information Technical/Visual Arts Department Chair Report
- o Information Web Site Update
- Action Item Sexual Harassment Training
- Action Item Approval of statement of accounts ASB

SEPTEMBER

- o Information Department of Justice Update from Human Resources
- o Information Music Department Chair Report
- Information Creative Director of Arts Report
- Action Item Form 700s
- Action Item Form 1090s
- Action Item Approval of Credential Audit

OCTOBER

- o Information Dance / Cirque Department Chair Report
- Information Creative Director of Academics / Careers Report
- o Information College and Career Report
- o Information EL Student Report
- Action Item Textbook and Resource Adoption
- Action Item Williams Act Reporting Approval

NOVEMBER

- Information Humanities Department Chair Report
- o Information Junior High Department Chair Report
- o Information Counseling Report (One counselor from each campus reports)
- o Information Health Tech Report

DECEMBER

- o Information Science/Math Department Chair Report
- Information SPED Report
- Action Item Budget
- Action Item Audited Actuals

ADVISORY COUNCIL CALENDAR AGENDA – The purpose for this list of agenda items is to be able to build a calendar for the Advisory Council. The Advisory Council is an independent council consisting of 3 to 7 parents from each campus. There is an Advisory Council for each campus that will meet quarterly. Deans on each campus should be looking for potential council appointments. This council will start at Board Training in July. They will meet quarterly following the parent/teacher conferences.

In every meeting, the following will take place:

Information Items –

- ASB student report Highlights from the quarter
- ASB Director report Includes parent committee update, budget briefs
- Staff Liaison report Each campus liaison will report on staff relations
- Chief Officer reports
- Data reports
- o EL, SPED, RTI reports
- o Dean of Students report Cover overall operations, parent & student meetings held
- Dean of Academics report Cover Professional Development & academics
- Legal Briefs Hot topics in the legal world for Charter Schools
- Monthly Fiscal Report
- Monthly Attendance Report

JANUARY

- o Information Item SARC
- Information Item Kitchen Lead Report
- Information Item Science/Math Department Chair Report
- Information Item Humanities Chair Report
- Information Item Dance/Cirque Chair Report
- o Information Item Counseling Report
- o Information Item Health Tech Report
- o Action Item Budget Approval
- Action Item Audited Actuals Approval

APRIL

- o Information Item Theater / Vocal Music Department Chair Report
- Information Item Counseling Report
- o Information Item Web Site Updates
- o Information Item IT Report
- o Information Item Salary Scheduled
- o Information Item Risk Manager Report
- Action Item School Calendars

- o Action Item LCAP
- Action Item Board Appointments

JULY

- NO MEETING, ONLY BOARD TRAINING
- o Action Item Form 700
- o Action Item Form 1090
- o Action Item Sexual Harassment Training

OCTOBER

- o Information Item Food/transportation/data report
- o Information Item Music Department Chair report
- o Information Item Technical / Visual Arts Department Chair report
- o Information Item Psychologist report
- o Information Item Master Teacher report
- o Information Item College and Career Center report
- o Information Item Facilities report
- o Information Item Creative Director of Arts report
- o Information Item Creative Director of Academics / Careers report
- o Information Item Credential Audit
- Action Item Textbook and Resource Adoption



Exhibit 7.6

March 12, 2018

Encore Education Corporation

Phone: (760) 949-2036 Fax (760) 956-3338

www.encorehighschool.com

Sites

16955 Lemon Street, Hesperia, CA 92345 3800 Main Street, 3rd Floor, Riverside, CA 92501

Meeting Site Location:

16955 Lemon Street, Hesperia, CA 92345 -

Meeting at: Classroom F29

3800 Main Street, 3rd Floor, Riverside, CA 92501

Meeting at: 3460 Orange Street Riverside, CA 92501, Classroom H2

Board Members:

Lenny Esposito, Board President Suzanne Cherry, Board Vice President Kelly Ahmed, Board Secretary/Treasurer Kathy Nielsen, Board Member Rob Gabler, Board Member

INFO: RUSD Notice of Violation -

As a result of the extensive investigation that took place this year, Encore has been issued a notice of violation to improve internal controls. Encore has already put into place an internal action plan that was board approved in January 2018 to address most of the concerns brought forward in the violation. Encore has also employed the use of Young, Minney, and Corr legal representation to make sure that the appropriate remediation plan is created and implemented for RUSD within timeframes supplied.



Exhibit 7.6

March 12, 2018

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BOARD OF EDUCATION
Mrs. Patricia Lock-Dawson
President
Dr. Angelov Farooq
Vice President
Mrs. Kathy Y. Allavie
Clerk
Mr. Tom Hunt
Mr. Brent Lee

Riverside Unified School District

COMMUNITY ENGAGMENT & EXTENDED LEARNING DEPARTMENT 3380 FOURTEENTH STREET RIVERSIDE, CALIFORNIA 92501

> (951) 788-7135 FAX: (951) 778-5711

David C. Hansen, Ed.D. District Superintendent



March 6, 2018

VIA U.S. MAIL AND EMAIL

Encore Education Corporation 16955 Lemon Street #A Hesperia, CA 92345 Attn: Board of Directors

Encore High School of the Arts 16955 Lemon Street #A Hesperia, CA 92345 Attn: Denise Griffin, Chief Executive Office

Re: **NOTICE OF VIOLATIONS** - Encore High School for the Arts Education Code Section 47607(d)

Dear Encore Board of Directors and Management:

At its regularly scheduled meeting on March 6, 2018, the Riverside Unified School District ("District") Board of Education ("Board") approved issuance of this Notice of Violations to Encore High School for the Arts ("Encore"). This Notice of Violations is provided pursuant to California Education Code section 47607(d) and Title 5, California Code of Regulations, section 11968.5.2 at least 72 hours prior to the March 6, 2018 Board meeting.

BACKGROUND

Encore is a publicly-funded charter school authorized and operating under the provisions of the Charter Schools Act of 1992, Education Code section 47600 et seq. ("the Act") and the terms of its approved charter ("Charter"). Encore began providing instruction in Riverside at the start of the 2015-16 schoolyear. Encore is operated by Encore Education Corporation ("Corporation") a nonprofit public benefit corporation located in Hesperia, California. The Corporation also operates a charter school authorized by the Hesperia Unified School District. That Hesperia charter school has been operating since 2008.

The Corporation's Board of Directors is the governing board for both charter schools, and several employees of the Corporation serve both the Riverside and Hesperia locations. These employees include members of the executive team, *i.e.*, currently, the Chief Executive Officer ("CEO"), the Chief Operating Officer ("COO") and the Chief Executive of Enrollment/Marketing (collectively, the "Executive Team") and its administrative staff. The Executive Team and its administrative staff are located in Hesperia, California.

In November, 2017, the District initiated a formal investigation of complaints it had received from various sources, including former Encore employees. The findings contained in this Notice of Violations are the result of that investigation as well as information gathered by the District leading up to the investigation. Not all areas of Encore's operation were formally investigated, and this Notice of Violations is not exhaustive.

LEGAL FRAMEWORK

A charter may be revoked if the governing board of a chartering authority finds, through a showing of substantial evidence, that the charter school did any of the following:

- 1. Committed a material violation of any of the conditions, standards, or procedures set forth in the petition;
- 2. Failed to meet or pursue any of the pupil outcomes identified in the charter;
- 3. Failed to meet generally accepted accounting principles, or engaged in fiscal mismanagement; or
- 4. Violated any provision of law. (Ed. Code § 47607(c).)

A charter may not be revoked unless the charter school is first provided a formal Notice of Violations and fails to successfully remedy the violations within a reasonable period of time. If violations are not successfully remedied within the reasonable period of time, the chartering authority may issue a Notice of Intent to Revoke with facts supporting revocation, hold a public hearing within 30 days thereafter, and take final action to revoke or decline to revoke within 30 days after the public hearing, unless the parties agree to a 30-day extension.

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Based on evidence gathered from records and interviews with current and former Encore employees, the District has determined that Encore has engaged in several activities or practices that constitute grounds for revocation if not successfully remedied within a reasonable period of time. These violations ("Violations") include the following:

1. Encore failed to conduct proper criminal background clearances for its employees as required by State law and Encore's Charter.

- 2. Encore failed to comply with the provisions of the Political Reform Act and other conflicts of interest laws as required by law and Encore's Charter.
- 3. Encore failed to consistently comply with the provisions of the Ralph M. Brown Act as required by its Charter and MOU with the District.
- 4. Encore has failed to meet generally accepted accounting principles and/or has engaged in fiscal mismanagement.
- 5. Encore has failed to adopt a Uniform Complaint Procedure as require by State law, and otherwise does not have an effective Employee Complaint Procedure in place.

BACKGROUND CHECKS

Violation 1:

Encore failed to conduct proper criminal background clearances for its employees as required by State law and Encore's Charter.

Legal References:

Ed. Code § 45125.1 Ed. Code § 45122.1

Ed. Code § 47607(c)(1)(A), (D)

Charter References: Page 78, Health and Safety Procedures

"Employees and contractors of Encore will be required to submit to a criminal background check and to furnish a criminal record summary as required by Education Code Sections 44237 and 45125.1. New employees not possessing a valid California Teaching Credential must submit two sets of fingerprints to the California Department of Justice for the purpose of obtaining a criminal record summary. The Chief Operations Officer shall monitor compliance with this policy and report to the Encore Education Corporation Board of Directors on a regular basis."

Findings:

- 1. Encore has had a practice of hiring employees prior to receiving background clearances from DOJ, in violation of State law.
- 2. Due to a problem accessing the DOJ background check reports electronically from a particular computer, Encore did not receive and review background

check reports provided by DOJ since the Riverside campus opened in 2015 until October 27, 2017 when the District inquired about a specific individual.

- 3. In February 2017, Encore HR became aware that it should have been receiving DOJ reports for all employees who submitted Life Scans, not just those with criminal records. Encore reached out to DOJ in February 2017 and August 2017 for clarification and assistance, but the problem was not resolved.
- 4. Encore did not access reports from DOJ until October 27, 2017 when, as a result of the District's inquiry, and at DOJ's suggestion, HR personnel used a different computer to log on to the DOJ website. At that point, HR was able to access 91 unopened emails sent by DOJ over the previous 90 days. According to Encore, DOJ could not recover background check reports sent prior to July 2017 for either new or existing employees.
- 5. Encore CEO and COO knowingly hired a previously incarcerated individual in a nonteaching position pending completion of a DOJ background check. Because the resulting DOI report was not accessed and reviewed by Encore, the individual was employed for approximately one year.
 - 6. There is no indication that the COO properly monitored background clearances and reported to the Corporation's Board of Directors regarding compliance on a regular basis, as required by the Charter.

CONFLICTS OF INTEREST

Violation 2:

Encore failed to comply with the provisions of the Political Reform Act and other conflicts of interest laws as required by law and Encore's Charter.

Legal References:

Gov. Code § 87100 et seg.

2 Cal. Code of Regs, § 18110 et seg.

Gov. Code § 1090 et seg.

Ed. Code § 47607(c)(1)(A),(D)

Charter References: Page 61, Governance Structure

Appendix 5.2 – Conflicts of Interest Code

"Conflict of Interest

Encore shall be subjected to Government Code Section 1090 et seq, the Political Reform Act of 1974 (Gov. Code section 87100 et seq., the "PRA") and any attendant regulations as they may be amended from time to time, and all conflict of interest laws and prohibitions applicable to California non-profit corporations and/or California charter schools. All officers, employees, and members of the board of Encore Education Corporation shall comply with the requirements of each and all of those conflicts of interest laws and regulations."

MOU References:

Page 6, Governance/ Political Reform Act/ Conflicts of Interest/ Open Meetings

"ENCORE acknowledges and agrees that it will be responsible for complying with the provisions of the Political Reform Act, Government Code Section 81000 et seq. and Fair Political Practices Commission implementing regulations, Title 2, California Code of Regulations, Section 18110 et seq. This includes specific disclosure and disqualification requirements. This legal requirement exists independent from, and in addition to, any conflicts of interest's requirements set forth in the Charter. In addition, ENCORE will comply with Government Code § 1090 et seq., prohibiting self-dealing in contracts. At least annually, the ENCORE governing board and management shall receive conflicts of interest training from legal counsel experienced in that area."

Findings:

- 1. Encore's Board of Directors has not adopted, or conducted a biennial review of, a Conflict of Interest Code in accordance with the Political Reform Act and implementing regulations since Encore commenced operations in Riverside in 2015. Encore has not filed a Conflict of Interest Code or the required Biennial Notices with either the County of Riverside (for a single-county entity) or the FPPC (for a multi-county entity).
- 2. Encore's Board of Directors and Executive Team members have not completed and filed Statements of Economic Interests ("SEIs," also known as "Form 700s") in accordance with the Political Reform Act and implementing regulations since Encore commenced operations in Riverside in 2015. Encore's Board of Directors meeting agenda and minutes from June 26, 2017 show an agenda item at which the subject of SEIs/Form 700s was addressed and individuals were directed to complete them by the next meeting. There is no indication this was done. Neither the County of Riverside (for a single-county entity) nor the FPPC (for a multi-county entity) have record of SEIs.
- Encore's Executive Team members do not have an understanding of their obligations under the Political Reform Act and implementing regulations. This finding is based on interviews conducted with Executive Team members

in January 2018. There is no indication that Encore's Board of Directors or Executive Team received annual training in conflicts of interest laws, including the Political Reform Act and Government Code Section 1090, as required by the MOU with the District.

4. Encore's CEO has been responsible for approving or disapproving all requests for reimbursement submitted by Encore employees, including herself, her husband, and other family members, in violation of the Political Reform Act and implementing regulations, Government Code section 1090, and/or common law conflicts of interest laws.1 This includes approving and signing a reimbursement check to her husband for more than \$24,000.

Violation 3: Encore failed to consistently comply with the provisions of the Ralph M. Brown Act as required by its Charter and MOU with the District.

Legal References: Gov. Code § 54950 et seg. Ed. Code 47607(c)(1)(A)

Charter References: Page 61, Governance Structure Page 110, Affirmations and Assurances

> "Encore shall comply with the Ralph M. Brown Act as set forth in California Government Codes Section 54950 et seq. and any attendant regulations as they may be amended from time to time, and come of the first of the company splitter its

> All meetings of the Encore Education Corporation Board of Directors shall comply with the Ralph M. Brown Act. Notices, agendas, and minutes of meetings will be recorded and retained in Encore's files. These records will be accessible to the public and the District in accordance with the Brown Act."

"Encore shall comply with the Ralph M. Brown Act."

MOU References:

Page 3, Transparency

Page 6, Governance/ Political Reform Act/ Conflicts of Interest/ Open Meetings and and an analysis and an are county antityl now the Perf (for a multi-county entity, have need it of SELs

The common law district against conflicts of interest prohibits public official from placing themselves in a position where their private, personal interests may conflict with their official duties. (Clark v. City of Hermosa Beach (1996) 48 Cal. App. 4th 1152; 92 Ops. Cal. Atty. Gen. 19 (2009).)

"ENCORE governing board adopted policies, meetings agendas and minutes will be in com9pliance with the Ralph M. Brown Open Meetings Act (Government Code Section 54950 *et seq.*)."

"In addition, ENCORE acknowledges and agrees that it will be responsible for complying with the provisions of the Ralph M. Brown Act, Government Code Section 54650 *et seq.*, to ensure that its mee3tings are properly noticed, open, and public, subject to limited exceptions specified in the act. At least annually, the ENCORE governing board and management shall receive Brown Act compliance training from legal counsel experienced in that area."

Findings:

- 1. Meeting agendas for Encore Board of Directors board meetings are often not Brown Act compliant. Closed session items do not include information required by the Brown Act (*e.g.*, June 6, 2016; July 12, 2016; June 26, 2017; November 13, 2017).
- 2. Board meetings have been conducted and action taken without a quorum of Board of Directors present (e.g., June 26, 2017).
- Board of Directors and Executive Team members have not received annual training from legal counsel on the Brown Act as required by the MOU with the District.

FISCAL PRACTICES

Violation 4:

Encore has failed to meet generally accepted accounting principles and/or has engaged in fiscal mismanagement.

Legal References:

Ed. Code § 47607(c)(1)(C)

Charter References: Pages 97-100

"Encore shall develop and maintain other fiscal control policies as recommended by independent certified public accountant retained by Encore to advise it on fiscal control policy matters.

Encore High School of the Arts and Encore Education Corporation shall enter into and maintain in full force and effect a Memorandum of Understanding ("MOU") MOU with the District to legally establish the specifics of the mutual relationship, as necessary and/or required by the District. Such

MOU, as it may be amended from time to time, is incorporated into the Charter and made part hereof as if set forth in full in the Charter."

MOU References:

Page 6, Governance/ Political Reform Act/ Conflicts of Interest / Open Meetings

"ENCORE and the Corporation, its board members, and administrators shall ensure that all public funds apportioned to ENCORE for its operations, as well as all private funds donated to ENCORE charter school, or to the Corporation for the benefit of ENCORE charter school, shall be used solely for the purposes and benefit of the students enrolled at ENCORE charter school. Such funds shall not be commingled with, or used to supplement or finance, other schools, programs, or assets of the Corporation and/or its subsidiaries. ENCORE shall develop, and make available to RUSD upon request, fiscal and accounting policies, procedures and/or protocols designed to safeguard ENCORE funds from commingling, or improper use of lending, including, but not limited to, protocols for approving expenditures and for accepting donations."

Findings:

- 1. A reimbursement check was issued from the CEO to the COO on April 1, 2017 in the amount of \$24,862.24, covering a period from July 2016 through March 2017 and representing over 100 transactions. The reimbursement check was not supported by proper documentation. Documentation provided to support the check included 14 "Lost Receipt" forms and receipts for purchases made by other Encore employees who the COO reportedly reimbursed in cash. The "Lost Receipt" forms did not include the required signatures. The "Employee Reimbursement" request forms prepared on behalf of the COO did not include the required signatures. All were approved by the CEO. This single reimbursement transaction appears to be indicative of Encore's standard purchasing and reimbursement practices.
- 2. The CEO brought home a cashbox on at least one occasion, reportedly due to concerns about theft.
- 3. Encore does not have a Chief Financial Officer or business services official onsite. Instead, that role is filled by Encore's CEO working closely with Encore's back office services company located in Sacramento.
- Encore's Executive Team members do not use a school credit card to purchase items. A credit card is linked to the general back account, but is

rarely used. Executive Team members often purchase materials and supplies, or pay for employee lunch meetings, travel, etc., with cash or their own credit cards and then submit for reimbursement.

- 5. One bank account is used for all Corporation funds, including funds for both Encore Riverside (chartered by the District) and Encore Hesperia (chartered by Hesperia Unified School District). Funds are sometimes moved between the two school accounts as "due to" and "due from" entries depending on their cash flow needs.
- 6. A separate bank account is used for Encore's ASB activities, supported largely if not exclusively through fundraising events. Encore Executive Team members have used ASB funds to pay for general Encore operating expenses, and then reimbursed the ASB fund from the general fund.
- 7. Encore employees often use cash to make school purchases, sometimes several hundred dollars at a time, and reimbursements are also often distributed in cash. This finding is based on a review of receipts and requested reimbursements in 2016 and 2017. There is no indication that purchases are approved in advance through properly established protocols.
- 8. Encore has not timely paid its vendors. Some vendors will now only operate on a "Cash on Delivery" basis due to Encore's non- or late payments. Payment plans were negotiated in order to pay Encore's outstanding accounts payable.
- 9. Encore's accounting and fiscal practices, particularly in the areas of purchasing and cash handling, do not conform to the Fiscal Procedures Manual provided to Encore by its back office services company for adoption.
- 10. Due to a low cash position in 2017, Encore did not timely make employee contributions to employee retirement accounts (403b and STRS/PERS). Retirement contributions for August and September were delayed in order to make payroll. The delay in making contributions to 403b accounts in August (55 days past due) and September (25 days past due) could have resulted in lost interest earnings for employees.

COMPLAINT PROCEDURES

Violation 5:

Encore has failed to adopt a Uniform Complaint Procedure as require by State law, and otherwise does not have an effective Employee Complaint Procedure in place.

Legal References:

Uniform Complaint Procedure, Title 5, California Code of Regulations, Section 4600 *et seq.*

Charter References: Page 83, Internal Disputes

"Encore shall have an internal dispute resolution process to be used for all internal disputes relate to Encore's operations. Parents, students, board members, volunteers, and staff at Encore will be provided with a copy of Encore's policies and dispute resolution process."

Findings:

- 1. A "Universal Complaint Form" is used at Encore for all complaints from parents, students, and employees. According to interviewees, many employees will not use the procedure for fear of retaliation and/or a belief that there is no impartial reviewing officer or appellate body. Contributing to this perception is the use of a "Confidentiality Agreement" with certain employees and what appears to be extensive nepotism at Encore, with approximately 10 employees being related to the CEO and COO.
- 2. Encore does not have a Uniform Complaint Procedure in place, as required by Title 5, California Code of Regulations, Section 4600 *et seq.*, for complaints alleging violation of federal and State laws, including complaints of unlawful discrimination, harassment, intimidation and bullying, student fees, special education, and Williams Complaints (instructional materials, teacher vacancy or misassignment, and facilities), and which may be appealed to the California Department of Education.

OPPORTUNITY TO REMEDY VIOLATIONS

If the Violations outlined above are not successfully remedied by Encore within the reasonable period of time, the Riverside Unified School District governing board may issue a Notice of Intent to Revoke the Charter, with facts supporting revocation. (Ed. Code § 47607.) To demonstrate its efforts to remedy the Violations, Encore shall at a minimum take the following steps:

- By March 30, 2018, Encore shall submit to the District a comprehensive Remediation Plan, describing in detail how each of the Violations has been or will be successfully remedied by Encore and a timeline for completing each task. The Remediation Plan may include other areas not specifically identified in this Notice of Violations.
- By April 30, 2018, Encore shall provide a written report to the District regarding its progress in completing each of the tasks listed in the Remediation Plan, along with supporting documentation.

• By May 30, 2018, Encore shall provide a FINAL written report to the District regarding it progress in completing each of the tasks listed in the Remediation Plan, along with supporting documentation.

At any time, the District Board may choose to move forward with a Notice of Intent to Revoke the Charter if it finds that either the Remediation Plan is inadequate to successfully remedy the violations and/or that sufficient progress has not been made toward completion of the tasks outlined in the Remediation Plan.

Please direct all correspondence and reports regarding this matter to Keyisha Holmes, Director Community Engagement and Extended Learning.

Sincerely,

David C. Hansen, Ed.D Superintendent RUSD By May 35: 1018, Encore roof provide a L.N. at it the room in the District researching to progress in completing each of the rest in real in the Remediation flag slong with supprepring distancement.

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Yawa C. Hansen, Ed. 3 Imperintendunt 18150 As part of the action holders, Encore wou internal controls and recommends approv



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Exhibit 7.7

March 12, 2018

Encore Education Corporation

Phone: (760) 949-2036 Fax (760) 956-3338

www.encorehighschool.com

Sites:

16955 Lemon Street, Hesperia, CA 92345 3800 Main Street, 3rd Floor, Riverside, CA 92501

Meeting Site Location:

16955 Lemon Street, Hesperia, CA 92345 –

Meeting at: Classroom F29

3800 Main Street, 3rd Floor, Riverside, CA 92501

Meeting at: 3460 Orange Street Riverside, CA 92501, Classroom H2

Board Members:

Lenny Esposito, Board President Suzanne Cherry, Board Vice President Kelly Ahmed, Board Secretary/Treasurer Kathy Nielsen, Board Member Rob Gabler, Board Member

INFO: Charter Impact Third Party Contract -

As part of the action plan and to make sure that Encore can meet the covenants required by RUSD and the Bond holders, Encore would like to contract with an independent third party back office provider to audit Encore's internal controls and offer prescriptive advice on how to improve controls and policies. Encore's cabinet recommends approval of this action.

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March 12, 2018

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PROPOSAL FOR PROJECT-BASED SUPPORT



CHARTER IMPACT
15760 VENTURA BLVD., SUITE 960
ENCINO, CA 91436
888.474.0322



February 13, 2018

Mr. Lenny Esposito
Board President
Encore Education Corporation
16955 Lemon Street #A
Hesperia, CA 92345

Dear Mr. Esposito:

Thank you for the opportunity to submit a proposal for consulting services for Encore Education Corporation. We are thrilled at the possibility of working with you. Charter Impact provides a variety of business management services to charter schools and non-profit organizations nationally and we pride ourselves on our hands-on approach and top-notch customer service.

Our team is well-versed and experienced with the needs of charter schools, CMO's and complex organizational structures and we offer customized solutions accordingly. The company's style combines a professional and friendly feel, with personalized service being our number one priority. Our goal is to provide timely and accurate financial reporting as well as insight and guidance in a way that only an experienced financial professional and CPA can. We also focus on providing the professional development and tools necessary to empower board members and executives to make the best business decisions possible for their organization.

Please contact me with any questions or comments regarding our proposal or our services. We are very excited about the opportunity to partner with your organization and greatly look forward to hearing back from you.

Sincerely,

Spencer C. Styles, C.P.A., M.P.A.

President and CEO Charter Impact, Inc.

Contents

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Collaboration as a Management Solution	
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Term and Fees	8

"The Charter Impact team has an uncanny ability to break down complex financial information. They do a great job balancing prudent fiscal management with creative problem-solving."

VALERIE BRAIMAH, EXECUTIVE DIRECTOR
CITY CHARTER SCHOOLS



Collaboration as a Management Solution

Managing a charter school and providing specialized education to your local community is a righteous endeavor and one that only a team of highly qualified educators can tackle. However, navigating the financial and operational side of the organization can be a daunting task. School funding, regulations and reporting are constantly changing. Managing and monitoring these areas while staying in compliance with internal controls and avoiding audit findings is labor intensive, and it takes your time away from the classroom. We can help.

Charter Impact is a mission-driven business partner dedicated to empowering charter schools and non-profits with professional, personalized financial management and operational support. Our number one priority is to provide timely, accurate financial information with dependable, responsive customer service at an affordable cost.

Our model of service resembles more of a hand-in-hand partnership than a "back" office company. We stand with our clients, not behind them, and help navigate from start-up through strategic growth and into long-term sustainability. We believe that what separates us from other firms is our ability to go a step beyond producing financial statements. As a team of experienced CPA's, financial and other business professionals focused on nothing but charter school and non-profit business management, we can offer the type of high-level professional and personal support that no one else can.

We highly encourage you to contact our references. From the perspective of a school leader, they can speak very clearly about what it means to work with a business management firm as a true partner to their mission.



References

Laura Herman, lherman@tpaa.org, (661) 273-3680

Headmaster, The Palmdale Aerospace Academy, Palmdale, CA

Valerie Braimah, vbraimah@citycharterschool.org, (818) 877-3557

Executive Director, City Charter Schools, Inc., Los Angeles, CA

Ben Paul, ben@as-as.org, (323) 938-3232
President and CEO, After-School All-Stars, Serving Students Nationally

Raul Carranza, rearranza@teachpublicschools.org, (323) 754-5500

Superintendent of Schools, TEACH Public Schools, Los Angeles, CA

Kathleen Brown, kathy.brown@newspiritfresno.org, (559) 221-6300 Executive Director, New Spirit Charter Academy, Fresno, CA

Kristin Kraus, kkraus1389@gmail.com, (909) 888-3300

Director of Finance and Operations, SOAR Charter Academy, San Bernardino, CA

Brent Bishop, brentbishop@highland-academy.org, (951) 266-0220 Director, Highland Academy Charter School, Beaumont, CA

Lindsay Sturman, lindsay.sturman@gmail.com,

Founder, Larchmont Charter School, Valley Charter Schools, City Charter Schools, Los Angeles, CA

"Charter Impact's expertise and support have made it possible for us to focus on ensuring that our programs can grow and thrive. They are critical to our ongoing success."

DR. LAURA HERMAN, HEADMASTER



Your Project Leads

Below you will find bios for members of our team who will be working directly with your organization and managing the project. For more information on the rest of our leadership team, please visit our website at www.charterimpact.com.

Spencer Styles, C.P.A, M.P.A., President & CEO

As President and CEO, Spencer spearheads Charter Impact's initiatives and is responsible for the long-term growth and sustainability of the company. In addition to internal operations oversight, Spencer guides new schools through the start-up and grant application process, directs and manages the strategic growth of existing schools, and bolsters established schools in their navigation and execution of facility financing.

Prior to Charter Impact, Spencer was the Vice President of Finance for Alliance College-Ready Public Schools, a network of 28 free public high schools and middle schools serving over 12,000 students in low-income communities in California with historically under-performing schools. His primary areas of concentration included maintaining all accounting systems, designing and implementing the internal control framework, developing cash flow projections and forecasts for organizational growth, and providing guidance on fiscal best practices.

Before working in the charter school world, Spencer was a practitioner in public accounting for several years and has experience leading audits and reviews of privately-held companies, publicly-traded companies, governmental agencies, not-for-profit organizations and employee benefit plans. He has also provided a wide variety of technical consulting including litigation support, due diligence testing for mergers and acquisitions, internal control design and implementation, stock option valuation and Sarbanes Oxley Section 404 compliance and implementation.

Spencer earned a Bachelor of Business Administration in Accounting with a minor in Mathematics, and a Master of Professional Accountancy degree with an emphasis in Finance, both from the University of Wisconsin-Whitewater. He is an actively licensed CPA.



Andy Stern, M.B.A. – Managing Director, Accounting Services

Andy has a broad and extensive senior management background in fast-growing, well-regarded charter management organizations and several technology companies. His unique mix of experiences enables him to provide financial and strategic advice to charter schools and non-profit organizations that grapple with many of those same growth issues.

For the past five years, Andy was the Chief Business Officer at Rocketship Education, one of the fastest growing charter management organizations in the US, operating 16 schools in 4 states under 7 different authorizers. In that role, he was responsible for several non-academic functions including finance, operations, human resources, legal, and real estate. While at Rocketship, he oversaw teams that acquired, designed, constructed and financed 9 new school facilities. He led financing of those facilities through a mix of lease-to-purchase, construction loans, and the issuance of more than \$100 million of Tax-Free Municipal Bonds. Before Rocketship, Andy served as the Chief Financial Officer at several fast-growing companies in the high-tech industry, leading domestic and international teams, and leading multiple venture capital financing rounds.

Andy has always been passionate about public education. Early in his career, he spent five years as a professor at San Francisco State University. More recently, he served as President of the San Mateo High School Foundation, a non-profit organization responsible for raising funds to support academics and programs at San Mateo High School, a diverse public school from which his two children graduated. He now brings that passion for public education to helping other children gain access to the quality education that he and his children enjoyed.

Andy earned a Bachelor of Science from U.C. Berkeley, and a Master of Business Administration from San Francisco State University.

James Weber, C.P.A., M.S. – Director of Accounting Services

Jim comes to Charter Impact with a strong background in education, public accounting, and audit services. He brings extensive charter-specific experience in financial accounting, analysis and management, most notably from his recent role as Assistant Controller at Rocketship Education, a multi-state non-profit charter management organization.



During his six-year tenure at Rocketship, Jim was responsible for the preparation and presentation of financial statements and packages for the organization and related real estate entity during growth from 5 schools in the Bay Area (2011-12) to 18 schools in four states (2017-18), exceeding \$100 million in revenue. In that role, he also provided accounting management for federal, state and private grants; managed year-end and month-end close and annual audits, and prepared schedules for all balance sheet accounts (cash, AR, prepaid, fixed assets, payables, debt, and lease accruals).

Prior to Rocketship, Jim spent several years in Audit and Tax In-Charge at Plante & Moran, PLLC in Ann Arbor, where he prepared audit documentation, tests of internal controls and financial statements and related disclosures, and reviewed and prepared federal, multi-state and local returns for various business entities. Additionally, he has over a decade of experience as a GL and Staff Accountant with private agricultural firms in California's Central Valley.

Jim earned a Bachelor of Arts in Economics from U.C. Santa Cruz and a Master of Science in Accounting from Eastern Michigan University. He is an actively licensed CPA.



Services Proposed

Charter Impact will act as Encore's Independent Consultant, as defined in the Series 2016
Charter School Revenue Bonds offering memorandum. The purpose of this engagement is to provide recommendations for meeting the required Base Rent Coverage Ratio and
Consolidated Days Cash on Hand as well as fiscal best practices for the Board and Management.
At the request of bondholders, we will also review recent issue brought up by the authorizer and confirm the school's correction plan and successful implementation. We will prepare and provide recommendations in three phases.

Phase I: Fiscal Health Analysis

Beginning with a review of the year-to-date financial statements and the forecast through the rest of the year, we will look for additional areas of efficiency as well as compare spending patterns to industry standards. After confirming all assumptions within the forecasted financial statements are correct, we will also meet with the school's management team to review spending areas that are critical to the instructional program design as well as guide Encore through a brainstorming session for potential changes in upcoming budgets to ensure bond covenant compliance. The output of this session will be a 5-year financial plan to be used as a guide regarding the school's operations and spending. To ensure adherence to the financial plan as well as provide transparency to those charged with governance, we will also prepare a sample financial package which can be presented to the board on a regular basis for proper monitoring.

Key Deliverables

- 5-year + current year forecast. This will include:
 - A presentation on both an annual and monthly basis for each year,
 - Details related to revenue and enrollment/attendance assumptions,
 - Personnel listing for each year, and
 - Details of other operating expenses by line items where available and appropriate.
- 2. Financial package and backup materials to provide a robust investor presentation
- 3. Redesign monthly financial reporting to include:
 - a projection of annual financials and steps to bring variances into line
 - headcount reporting versus the financial plan
 - ADA projection versus the financial plan



Phase II: Internal Control and Governance Review

The purpose of this phase is to review the existing process, procedures and controls to ensure that the financial plan created in Phase I can be monitored and adhered to by management, the board and external parties including the 2016 bond investors. This review can be broken down into two main areas, (1) school-level controls and (2) board oversight.

Key Deliverables

- 1. Review of Internal Control policies and recommendations related to:
 - Current fiscal policies
 - Expense approval and limitations
 - Hiring process
 - Salary scale and changes
 - Overtime approval
 - School staff training
- 2. Review of Board Governance and recommendations for the following areas:
 - wento Member background and expertise the ream cristline awarrance are at perpersite
 - on Member financial training and isno doubted to it on isno the same series guibos as
 - Committee structures
 - Meeting/reporting frequency
 - Required items for discussion/review
 - Variances and fluctuations to look for/questions to ask

Phase III: Authorizer Concern Review

The purpose of this phase is to review recent findings/compliance from the authorizer, review the School's correction plan and confirm its successful implementation

Key Deliverables

1. Confirmation of school response/plan appropriateness and implementation or recommendations for improvement.

beyond so we truly understand our budget and how

KRISTIN KRAUS, DIRECTOR OF FINANCE & OPERATIONS SOAR CHARTER ACADEMY



Term and Fees

The term of the initial contract would be from February 19, 2018 through the completion of the project and would be cancellable with 30 days' notice.

Estimated Cost

Proposed fees for services would be based on the actual time incurred, a 50% discounted rate for any required travel time, and a reimbursement of related expenses such as travel. Standard hourly rates are as follows:

Level	Standard Rate
Clerk	\$100.00
Staff/Associate	\$150.00
Senior	\$175.00
Director	\$200.00
Executive	\$250.00

Estimated Time

Based on the scope of services, our estimated time to complete the project by section is as follows. Please note, hours include rates from various staff levels.

Action Summary	Hours	Estim	ated Fee
Phase I			
Initial Reseach - Review current year financials, RANs, budget, bond	11.75	\$	2,650
requirements, etc. Preparing the Forecast - Create update/model, review revenue assumptions, populate YTD amounts, update with recommendations, review with management, present to investors.	41.00	\$	7,675
New Reporting Package - Design planning, file creation, presentation	19.50	\$	4,275
to mangement, investor presentation.			
Phase II			
Initial Research - Review fiscal policies, conduct on-site walkthrough, review board composition.	37.00	\$	6,850
Internal Controls - Draft new policies, reivew with management and board, investor presentation.	29.00	\$	6,430
Governance - Interview members, draft proposed changes, review with legal, present to management, board and investors.	23.50	\$	5,150
Phase II			
Review findings, review management response, confirm proper implementation or draft receomendations for improvement	7.00	\$	1,450
Total		\$	34,480

charter

furni and Pees

the term of the initial contract would be from February 19, 2018 through the completion of the small would be concelled with 40 days' notice.

feed hadsmitted

Proposed feet for services would be based on the artern time incurred, a 50% discounted rate for any required travel time, and a refull at ament of related expenses such as travel. Standard rouny rates are as follows:

Submerted Time

Based on the scope of services, our estimated time to consider the project by residents as follows. Please note, hours include rates from various of differents.

Noteway of these process and of we water	

As part of the action holders, Encore wou internal controls and recommends approv



JSD and the Bond audit Encore's 's cabinet

Exhibit 7.8

March 12, 2018

Encore Education Corporation

Phone: (760) 949-2036 Fax (760) 956-3338

www.encorehighschool.com

Sites:

16955 Lemon Street, Hesperia, CA 92345 3800 Main Street, 3rd Floor, Riverside, CA 92501

Meeting Site Location:

16955 Lemon Street, Hesperia, CA 92345 –

Meeting at: Classroom F29

3800 Main Street, 3rd Floor, Riverside, CA 92501

Meeting at: 3460 Orange Street Riverside, CA 92501, Classroom H2

Board Members:

Lenny Esposito, Board President Suzanne Cherry, Board Vice President Kelly Ahmed, Board Secretary/Treasurer Kathy Nielsen, Board Member Rob Gabler, Board Member

INFO:

Troy Alarm Contract for Riverside Campus -

This contract is the routine annual contract for the monitoring of fire for the Riverside campus. Encore's cabinet recommends approval of this action. Encore has used these services since the Riverside Campus was opened.

TROY ALARM, INC.

5981 Republic Street

CA Contractor's License #792133 W Vicense ACO5776

	Riverside, CA 9	2504-1138	Company of the Compan	
eement No. A15 27607	Riverside, CA 5	OC ACREMENT		Phone (951) 352-7589
Commercial/Industrial	SECURITY SERVIC	ES AGREEMAN		Fax (951) 352-7763
n _ ! Lostial		by and between		
Residential IS AGREEMENT, made this 22 nd day of	February , 2018	Diverside CA 92504	1-1138	
Troy Alarm, Inc.	5981 Republic Street	et, Riverside, CA 92504		
we in after referred to as "Company"), and	Name) Encore Educa-	tion Corporation tiverside Hosporia (St	ate) <u>CA</u> (Zip	92501
eet Address) 16995 Lemon St. #A	inafter referred to as "Cl	ient").		
none) (here	inafter referred to as		totallad in S	hedule A below.
SERVICES a provide, a	s part of the security ser	vices, the equipment and ser	Riverside, CA 925	01
(herei SERVICES .1 Equipment: Company agrees to provide, a 1.1.1 Services to be provided at the followin	g location: Encore M	Jusic Building, 30017 Star	(\$_	N/A
1.1.2 Equipment installation charge	and the second s	N/A	- a signing of thi	s Agreement; and,
(a) N/A	(\$	N/A) payable	upon completion of	f installation.
(b) N/A	Arrach Sch	nedule B.		
(b) N/A 1.1.3 () Equipment Ownership remains with 1.2 Services: Client agrees to pay Company for	r security services itemi	zed below:		
1.2 Services: Client agrees to pay Company to	LIST OF EQUIPMEN	NT / SERVICES TO BE PI	SOVIDED	
Proposal Dated:				
Central station monitoring of fire alarm system	1			
Semi-Annual testing of fire alarm system		* 1		
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This Agreement shall not be binding upon Company unless approved in writing by an authorized Manager of Company. In the event of non-approval, the sole Liability of Company shall be to refund to Client the amount that has been paid to Company by Client upon execution of this Agreement.

Company shall be to refund to Client the amount that has been paid to Company by Client upon execution of this Agreement.

Alarm Company Operators are licensed and regulated by the Bureau of Collections and Investigative Services, 1920 -20th Street, Sacramento, California 95814

Alarm Company Operators are required by law to be licensed and regulated by the Contractor's State License Board. Any questions concerning a contractor may be referred to the CA Contractors are required by law to be licensed and regulated by the Contractor's State License Board. 1020 "N" Street, Sacramento, California 95814.

Registrar of the Board whose address is: Contractor's State License Board, 1020 "N" Street, Sacramento, California 95814.

TERMS AND CONDITIONS

6. Increase in Service Charges
6.1 Company shall have the right annually to increase the Service Charges provided for herein by the same percentage as the 12 month increase in the "Consumer Price Index" (all cities, all tiems) as 6.1 Company shall have the right annually to increase the Service Charges by published by the U.S. Department of Labor by giving Client thirty (30) day written notice in advance of the effective date of such increase. Company shall have the right to increase the Service Charges by published by the U.S. Department of Labor by giving Client thirty (30) day written notice of an increase greater than the CPI shall be given sixty (60) days in advance of the effective date of such increase. Written notice (1cmt's airgreement to such increase.
6.2 Charges for time and materials maintenance services are based upon Company's service rates in effect at the time of the service and are subject to change without notice.

- 6.2 Charges for time and dimensional support of the company of the charges and time and distinct the company of the charges and time the company of the charges are time and the company of the charges and time the company of the company of the charges and time the charges are the charges and time the charges and ti
- Company snan nave me right, at any time, to increase the monthly enarges provided under the terms of this Agreement and Client agrees to pay the same. Client agrees to pay for police permit fees and false alarm fines.

 8. Clients Duties as to Use of System

 8. The Client shall carried by any properly test and set the system immediately prior to the securing of the premises and carefully test the System in a manner prescribed by Company during the term of this Agreement. If any deflect in operation of the System develops, or in the event of a power failure, interruption of telephone service, or other interruption at Client's premises, Client shall another the System in the manner recommended by Company, this Agreement. If any deflect in operation of the System develops, or in the event of a power failure, interruption of telephone service, or other interruption at Client's premises, Client shall notify

 8.2 When any device or protection is used, including, but not limited to, space protection, which may be affected by turbulence of air, occupied airspace change of other disturbing conditions. Client shall turn off or remove all things, animate or inanimate, including, but not limited to all forced air heater, air conditioners, forms, bells, animates and any other sources of air turbulence or movement, which are operation of the system during closed periods while the alarm system is on. Client shall notify Company of any remodeling or other changes to the protected premises that may may interfer with the effectiveness of the System during closed periods while the alarm system is on. Client shall notify Company of any remodeling or other changes to the protected premises that may free the operation of the system.

 8.3 Client shall cooperate with Company in the installation, operation and maintenance of the system and shall follow all instructions and procedures that Company may prescribe for the operation of the system are rendering of services and the provision of security for the promises.

 9. Authorized Personn

- 10. Third Party Indemnification
 10. In the event any person not a party to this Agreement, shall make any claim or file any lawsuit against COMPANY for any reason relating to COMPANY'S duties and obligations pursuant to this Agreement, including but not finited to the design, installation, maintenance, operation, or non-operation of the alarm system, Subscriber agrees to indemnify, defend and hold COMPANY harmless from Agreement, including but not finited to the design, installation, maintenance, operation, or non-operation of the alarm system, Subscriber agrees to indemnify, defend and hold COMPANY harmless from all claims and lawsuits, including the payment of all dairnages, expenses, costs, and attorney's fees, whether these claims be based upon afleged intentional conduct active or passive negligence, or produced liability on the part of COMPANY, its agents, servants, assigns or employees.

 11. It is understood and agreed by and between the parties hereto that if there is any conflict between this Agreement and Client's Purchase Order, this Agreement shall govern, whether such Purchase Order is prior or subsequent to this Agreement to this Agreement.

 12. Assignment by Client

- Order is prior or subsequent to this Agreement.

 12. Assignment by Client

 12.1 Client acknowledges that the sale or transfer of Client's premises shall not relieve Client of duties and obligations under this Agreement unless Company agrees to the transfer of this Agreement.
- 12.1 Client acknowledges that the sale or transfer of Client's premises shall not relieve Client of duties and obligations under this Agreement unless Company agrees to the transfer of this Agreement.

 13.1 Company shall have the right to assign this Agreement in whole or in part to any other person, firm or corporation and shall have the further right to subcontract any surveillance, monitoring,

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 13.1 Client acknowledges that this Agreement, and particularly those paragraphs relating to Company's maximum liability and

 13.1 Client acknowledges that the sale or transfer of Company and the further right to subcontract any surveillance, monitoring,

 14.1 Client acknowledges that the sale or transfer of Client may subscribe for or nurchose any additional services, eminated as a company and obligations under this Agreement unless Company and the further right to subcontract any surveillance, monitoring,

 15.1 Client acknowledges that the sale or transfer of Company and the further right to subcontract any surveillance, monitoring,

 16.2 Company and the further right to subcontract any surveillance, monitoring,

 17.2 Client acknowledges that this Agreement, and particularly those paragraphs relating to Company and the further right to subcontractors of Company and the further right to subcontractor

14. Additional Services
14.1 Client agrees that Client may subscribe for or purchase any additional services, equipment or security protection from Company at agreed prices by written purchase order or contract and that any subscribe for the price, be governed exclusively by this Agreement.

14.2 The Client agrees that unless authorized by Company, any alterations, removal or tampering with the equipment or the attaching of any device, contrivance or apparatus to the equipment or any part tampering with the equipment or to the attaching of any device, contrivance or apparatus to the equipment or any part and the price of the price of

- 15. Default/Termination

 15.1 In the event (i) Client fails to pay any amount due for the System, (ii) Client fails to comply with any of the terms and conditions hereof, (iii) Client makes an assignment for the benefit of creditors, (iv) an order for relief is entered against Client under any chapter of the National Bankruptcy Code, as amended, (v) a receiver or rustee is appointed for all or substantially all of the assets of Client, or (vi) (iv) an order for relief is entered against Client under any chapter of the National Bankruptcy Code, as amended, (v) a receiver or rustee is appointed for all or substantially all of the assets of Client, or (vi) (iv) and order for relief is entered against client under substantially all of the assets of Client, or (vi) (vi) (vi) and order for relief is entered against client under substantially all of the assets of Client, or (vii) (vi) and order for relief is entered against client under substantially all of the assets of Client, or (vii) (vi) and order for rustee is appointed for all or substantially all of the assets of Client, or (vii) (vi) and order for rustee is appointed for all or substantially all of the assets of Client, or (vii) (vi) and order for rustee is appointed for all or substantially all of the assets of Client, or (vii) (vi) and order for rustee is appointed for all or substantially all of the assets of Client, or (vii) (vii) and order for rustee is appointed for all or substantially all of the assets of Client, or (vii) (vi) and order for rustee is appointed for all or substantially all of the assets of Client, or (vii) (vii) and order for rustee is appointed for all or substantially all of the assets of Client, or (vii) (vii) and order for rustee is appointed for all or substantially all of the assets of Client, or (vii) (vii) and order for rustee is appointed for all or substantially all of the assets of Client, or (vii) (vii) and order for rustee is appointed for all or substantially all of the assets of Client, or (vii) (vii) and order for ruste

16. Delays or interruptions
16. I Company assumes no liability for delay in the installation of the System or for interruption of Services due to strikes, riots, floods, storms, earthquakes, lire power finitures, insurrection, interruption of unavailability of telephone or cable service, act of God, or for any other cause beyond the control of Company, and will not be required to provide installation for or services to Client while interruption of unavailability of telephone or cable service, act of God, or for any other cause beyond the control of Company, and will not be required to provide installation for or services to Client while interruption

of services due to any such cause may continue.

16.2 Company assumes no liability for delay of installation or service due to non-cooperation of the Client or his agents in providing access to that area of the premises where the equipment is to be located or for delays or interruptions of installation or service on any device or devices of the Client or of others to which Company's equipment is attached. If Client is another to have premises available located or for delays or interruptions of installation or service on any device or devices of the Client or of others to which Company's equipment exist incurred by Company due to price increases for installation of equipment within ninety (90) days of date Company is ready to begin installation, Client shall pay any additional labor or equipment exist incurred by Company due to price increases for installation of equipment within ninety (90) day period has expired. Such additional costs shall be limited to actual increases in prices and shall be payable upon demand.

17.1 Company acknowledges that it carries Worker's Compensation and public liability insurance applicable to the work performed under this Agreement

17.1 Company acknowledges that it carries venter a competitional and position of the service of

19. Electrical Current

19.1 The Client agrees to farmish any necessary electrical service and ourrout through the Client's meter and at the Client's acle expense.

19.2 Title Clause. Paragraph titles used in this Agreement are for reference only and are not to be construed as governing the construction of the specific provision in this Agreement.

20. Payments; Delinquencies; Late Charges

In the event any payment due hereunder is more than fifteen (15) days late, Chient agrees to pay a fate charge accrued at the maximum allowable rate, minimum of \$5.00. Client agrees to pay Company reasonable and the event any payment due hereunder is more than fifteen (15) days late, Chient agrees to pay a fate charge accrued at the maximum allowable rate, minimum of \$5.00. Client agrees to pay Company reasonable of \$25.00 for each check returned for non-sufficient funds or other reasons. If an attorize or collection agency is employed to collect any amount due Company, Client agrees to pay the advance of the monitoring attorney's or collection agency's fees and costs incurred when permitted by applicable law. If Services are discontinued because of Client's past due balance, and if client desires to have the monitoring attorney's or collection agency's pay in advance to Company a reconnect charge to be fixed by Company at a reasonable amount.

21. Entire Agreement; Modification; Waiver

service reactivated, Client agrees to pay in advance to Company a reconnect charge to be fixed by Company at a reasonable amount.

21. Entire Agreement; Modification; Waiver
21. This writing is intended by the parties as a final expression of their agreement and as a complete and exclusive statement of the terms thereof. This Agreement supersedes all prior representation, which is intended by the parties of the parties, written or oral, and shall constitute the sole terms and conditions of sale for all equipment and services. This Agreement supersedes all prior representations, by the parties or their daily authorized agent. No waiver or a breach of any term or condition of this Agreement shall be construed to be a waiver of any succeeding breach.

22. Company is not an Insurer; Liquidated Damages; Limitation of Liability
22. It is understood and agreed. That COMPANY is not an insurer; that insurance, if any, shall be obtained by Subscriber's premises; that COMPANY makes no guaranty or warranty, including service as set forth herein and are unrelated to the value of the Subscriber's property of others located on Subscriber's premises; that COMPANY makes no guaranty or warranty, including of merchantability or fitness that the equipment or services supplied will avert or prevent occurrences or the consequences therefrom which the system or service is designed to the value of the obligations herein, or avert. Subscriber acknowledges that it is impractical and extremely difficult to fix the actual damages, if any, which may proximately result from a failure to perform any of the obligations herein, (a) The uncertain amount or value of Subscriber's property or the property operate with resulting loss to Subscriber because affected by occurrences including, but not limited to installation, service, maintenance or monitoring or the failure of the system to property operate with resulting loss to Subscriber and an audible device sounding;

(a) The uncertain amount or value of Subscriber's property or the property of o

mse or origin, results directly or indirectly to persons or property, from performance or nonperformance of the obtigations imposed by mis contract, or usin negations, assume a finited liability in lieu of the liquidated damages as hereinabove set forth, Subscriber may obtain from COMPANY a limitation of liability by (c) If Subscriber wishes COMPANY to assume a finited liability in lieu of the liquidated damages as hereinabove set forth, Subscriber may obtain from COMPANY a limitation of liability by the subscriber wishes COMPANY to assume a finited liability in lieu of the liquidated damages as hereinabove set forth, Subscriber may obtain from COMPANY a limitation of liability by the subscriber may obtain from COMPANY to assume a finited liability by the subscriber may obtain from COMPANY as an insurer.

od, Client has the right to rescind (cancel) this agreement within three days of date of receipt of signed copy by representative of Company. Residential agreements (only) NOTICE OF RIGHT TO CANCEL.
 23.1 Prior to work being performed, Client has the right to rescind (on

SCHEDULE C CENTRAL STATION MONITORING SERVICE

1.1 Client or Client's authorized representatives shall carefully and properly operate the alarm system as described in the operating instructions 1.1 Chent or Chent's authorized representatives shall earefully and properly operate the anath's system as described in the operating instructions provided. Client shall carefully test the system in a manner prescribed by Company at such intervals as required to be assured of the continual operation of the system in a satisfactory manner.

2. HOLD-UP AND BURGLAR ALARM PROCEDURES: 2.1 Upon receipt of a burglar or hold-up alarm signal, Company will telephone the Police Department and/or others as specifically designated in the Client's Authorization Schedule, which is required by this Agreement. It is understood that Company is not obligated under any circumstances to send any employee or other person to the premises of the Client in response to an alarm signal unless specifically provided for under separate agreement. 2. HOLD-UP AND BURGLAR ALARM PROCEDURES:

3. FIRE ALARM PROCEDURES:

3.1 Upon receipt of a fire alarm signal; Company will telephone the Fire Department and/or others as specifically designated in the Client's Authorization Schedule, which is required by this Agreement. It is understood that Company is not obligated under any circumstances to send any employee or other person to the premises of the Client in response to an alarm signal

4. MEDICAL ALERT PROCEDURES: 4.1 Upon receipt of a Medical Alert call or signal; Company will telephone the Client's premises and; (1) if the person reports that no assistance is required, Company will record the signal but will not call emergency medical service or other designated persons; (2) if there is no answer or if there is a sequired, Company will record the signal but will not call emergency medical service and/or others as specifically designated in busy signal or if any person answering requests assistance, Company will telephone emergency medical service and/or others as specifically designated in the Client's Authorization Schedule, which is required by this Agreement.

5. NO EMERGENCY CONDITION:

5.1 Company may elect to verify all burglar alarm and fire alarm signals by calling Client's premises prior to notifying the appropriate police, fire department, patrol service or others. Company may elect not to dispatch the police, fire department, patrol service or others, if it has reasonable cause to assume that an emergency condition does not exist.

6. TRANSMISSION FACILITIES:

one Transmission
6.1.1 Client acknowledges that if Company utilizes telephone line transmission, the signals from Client's alarm system are transmitted 6.1.1 Client acknowledges that if Company utilizes telephone line transmission, the signals from Client's alarm system are transmitted over Client's regular telephone service to Company, and in the event Client's telephone service is out of order, disconnected, placed on vacation of otherwise interrupted, signals from Client's alarm system will not be received by Company during any such interruption in telephone service and the interruption will not be known to Company. Client further acknowledges and agrees that signals, which are transmitted over telephone company lines, are interruption will not be known to Company. Client further acknowledges and agrees that signals, which are transmitted over telephone company or utility. Client agrees to wholly beyond the control and jurisdiction of Company and are maintained and serviced by the applicable telephone company or utility. Client agrees to furnish any necessary telephone service or telephone lines at Client's own expense. Any and all telephone company charges shall be blilded to Client's furnish any necessary telephone service on the front of this Agreement. Any increased telephone company charges shall be borne by Client, and if charged telephone bill, utiless specified otherwise on the front of this Agreement. Any increased telephone company charges shall be added to the periodic charges billed to Client. Client acknowledges that activation of the alarm system will interrupt and directly to Company, shall be added to the periodic charges billed to Client. Client acknowledges that activation of the alarm system will interrupt and disconnect any telephone call in progress.

6.2 Atternate Transmission
6.2.1 Client acknowledges that if Company utilizes cable, the signals from Client's alarm system are transmitted over independent cable facilities. Client acknowledges and agrees that the cable is wholly beyond the control and jurisdiction of Company and is maintained and serviced by cable facilities. Client shall pay for all charges made by the cable company for the installation of the cable to Client's premises, and Company shall the applicable company. Client shall pay for all charges made by the cable company for the installation of the cable to Client's premises, and Company shall the applicable company.

the appurable company. Chent shall pay for all charges made by the capte company for the librariant of the capte to Chent's profitted promises to Company.

pay all monthly service charges of cable lines connecting Client's protected promises to Company.

6.2.2 Client acknowledges that Company may elect to provide signal transmission by a radio system in lieu of telephone lines. That such transmission is subject to environmental factors, both natural and manmade that are wholly beyond the control of Company.

7.1 Company will use its best efforts to carry out its duties hereunder promptly, but shall not be responsible for delays or failure to respond by reason of busy telephone facilities, failure of telephone equipment, or failure of telephone lines due to weather or other conditions, or otherwise for any 7. CONDITION BEYOND CONTROL OF COMPANY: conditions beyond the control of Company.

\$.1 In the event Company's representative is sent to the Client's premises in response to a service call or alarm signal caused by the Client 5.1 in the event Company's representative is sent to the Chent's premises in response to a service can or alarm signal caused by the Chent improperly following operating instructions or failing to close or properly secure a window, door, or other protected access or area, or to silence an alarm when a person specifically designated in the Client's Authorization Schedule cannot be located to silence said alarm, there shall be an additional service charge to the Client.

9.1 in the event Client shall cause an excessive number of false alarms through the carelessness of Client or the malicious or accidental use of the 9.1 In the event Client shall cause an excessive number of faise alarms through the carclessness of Client or the malicious or accidental use of the alarm system or in the event Client shall in any manner misuse or abuse the alarm system, it shall constitute a material breach of this agreement on the part of Client and Company may, at its option, in addition to all other legal remedies, be excused from further performance upon the giving of ten (10) days written notice to Client. Company's excuse from performance will not affect Company's right to recover damages from Client. In the event a fine, penalty written notice to Client. Company's excuse from performance will not affect Company's right to recover damages from Client. In the event a fine, penalty or fee shall be assessed against Company by any governmental or municipal agancy as a result of any false alarm originating from Client's premises, Client agrees to forthwith reimburse Company for payment of the said false alarm fine, penalty or fee. In the event Company shall dispatch an agent to respond to agrees to forthwith reimburse Company for payment of the said false alarm fine, penalty or fee. In the event Company shall dispatch an agent to respond to agrees to forthwith reimburse Company the sum set by Company according to its schedule of charges at the time of the false alarm.

The penalty of the false alarm dispatch rights are suspended or placed on non-priority status by the police or other governmental agency due to an excessive number of false alarm dispatch rights are suspended or placed on non-priority status by the police or other governmental such dispatches be delayed until such approval can be obtained so long as such suspension or non-priority exists.

TROY ALARM, INC.

5981 Republic Street

CA Contractor's License #792133 Alarm License ACO5776

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reement No. A15 27607	Riverside, CA SECURITY SERVI	CES AGREEMENT	ľ		Phone (951) 352-7589
Commercial/Industrial	SECURITY SERVE				Fax (951) 352-7763
Dacidential	r-t 2018	by and between	1		
Residential IS AGREEMENT, made this 22 nd day of Troy Alarm, Inc. 5	081 Republic Stre	et, Riverside, CA	92504-113	8	
Troy Alarm, Inc. 5 ere in after referred to as "Company"), and (No. 2007), and	ame) Encore Educa	ation Corporation		CA (Zip)	92501
ere in after referred to as "Company"), and	(City)	Riverside	(State)	CA (Enp)	
eet Address) 16995 Lemon St. #A (hereing	after referred to as "C	lient").			
ione)			t and services	letailed in Scl	edule A below.
ERVICES 1 Provingent: Company agrees to provide, as	part of the security se	Music Building, 3601	9th St., Rivers	ide, CA 9250	3774
1 1 1 Services to be provided	location. Litera	N/A	and the second s	(\$	A
1.1.2 Equipment installation charge	(\$		payable upon s payable upon s		
(a) <u>N/A</u>	(\$ _	THE RESERVE AND ADDRESS OF THE PARTY OF THE	payable upon c	(Milpiotion 5-	
(b) N/A 1.1.3 ()Equipment Ownership remains with	Company. Attach Sc	hedule B.			
1.1.3 ()Equipment Ownership remains with 1.2 Services: Client agrees to pay Company for 1.2	security services item	Not / SERVICES TO	O BE PROVI	DED	
SCHEDULE A I	LIST OF EQUIPME	NI / SERVICES		-	
Proposal Dated:	and the same of th				
Central station monitoring of fire alarm system					
	and the second s				
Semi-Annual testing of fire alarm system					
		Exclusions:			
Cellular Service	T A annually				
UL Certificate annual renewal \$180.00 - Bill a	is Incurred Annually				
	SCHEDULE A L	IST OF SERVICES			
					Service Charge
Type of Service ☐ Central station monitoring of fire alarm system	Service Charge \$28.00mo/\$84.00c	ntly ⊠ Semi-Annu	Type of Service		\$47.00mor\$141.00q
S Central station monitoring of fire alarm system	\$28.00mo/\$84.00c	ntly ⊠ Semi-Annua	al testing of fire al	Total	\$47.00ma/\$141.00q \$97.00ma/\$291.00q
S Central station monitoring of fire alarm system	\$28.00mo/\$84.00c	ntly ⊠ Semi-Annua	al testing of fire al	Total	\$47.00ma/\$141.00q \$97.00ma/\$291.00q
□ Central station monitoring of fire alarm system □ Cellular service charge □ 291.00 is payable in as	\$28.00mo/\$84.00x \$22.00mo/\$66.00 tvance Quarterly to Troy #	gtly Semi-Annu	al testing of fire al	Total lowing the estimate	\$47.00mo/\$141.00q \$97.00mo/\$291.00q ted date of
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This Agreement shall not be binding upon Company unless approved in writing by an authorized Manager of Company. In the event of non-approval, the sole Liability of Company shall be to refund to Client the amount that has been paid to Company by Client upon execution of this Agreement. Company shall be to refund to Client the amount that has been paid to Company by Client upon execution of this Agreement. Company operators are licensed and regulated by the Bureau of Collections and Investigative Services, 1920 -20th Street, Sacramento, California 95814.

Alarm Company Operators are licensed and regulated by the Contractor's State License Board. Any questions concerning a contractor may be referred to the CA Contractors are required by law to be licensed and regulated by the Contractor's State License Board, 1020 "N" Street, Sacramento, California 95814.

Registrar of the Board whose address is: Contractor's State License Board, 1020 "N" Street, Sacramento, California 95814.

TERMS AND CONDITIONS

6. Increase in Service Charges
6.1 Company shall have the right annually to increase the Service Charges provided for herein by the same percentage as the 12 month increase in the "Consumer Price Index" (all cities, all items) as 6.1 Company shall have the right annually to increase the Service Charges published by the U.S. Department of Labor by giving Client thirty (30) day written notice in advance of the effective date of such increase. Company shall have the right to increase the Service Charges In an advance of the effective date of such an advance of the effective date of such increase, and Client's failure to deay the increase within thirty (30) days of notification shall constitute Client's agreement to such increase.

6.2 Charges for time and materials maintenance services are based upon Company's service rates in effect at the time of the service and are subject to change without notice. ise the Service Charges by

7. Taxes or Other Fees
7.1 Client acknowledges that all charges for services set forth herein are based upon existing federal, state and local taxes and utility charges, including telephone company line charges, if any.
7.1 Client acknowledges that all charges for services set forth herein are based upon existing federal, state and local taxes and utility charges middle herein to reflect any additional taxes, fees or charges which hereafter may be imposed on Company by any utility or governmental agency relating to the service(s) provided under the terms of this Agreement and Client agrees to pay the same. Client agrees to pay for police permit fees and false alarm fines.
Florest Publisher to the of Section.

governmental agency relating to the service(s) provided under the terms of this Agreement and Client agrees to pay the same.

8. Clients Duties as to Use of System

8. The Client shall carefully and properly test and set the system immediately prior to the securing of the premises and carefully test the System in a manner prescribed by Company during the term of s.1 The Client shall carefully and properly test and set the system immediately prior to the securing of the premises, or other interruption at Client's premises, Client shall notify s.4 recement. If any defect in operation of the System develops, or in the event of a power failure, interruption of telephone service, or other interruption at Client's premises, Client shall notify s.4 recement. If any defect in operation of the System develops, or in the event of a power failure, interruption of the System in the manner recommended by Company this Agreement. If any defect in operation of the system, Client shall walk test the System in the manner recommended by Company this Agreement. If any defect in operation of the system in the manner recommended by Company of the system in the manner recommended by Company of the system in the manner recommended by Company this Agreement. If any defect in operation of the system in the manner recommended by Company of the operation of the system.

8. 2 When any device or protection is used, including, but not limited to, space protection, which may be affected by turbulence of air, occupied airspace change or other changes to the protected premises that may shall turn off or remove all things, animate or imministe, including, but not limited to, space protection, which may be affected by turbulence of air, occupied airspace change or other changes to the protected premises that may shall turn off or remove all things, animate or imministe, including, but not limited to, space protection, which may be affected by turbulence of air, occupied airspace change or other changes to the protected premises that may shall tur

feer the operation of the system.

8.3 Client shall cooperate with Company in the installation, operation and maintenance of the system and shall follow all instructions and procedures that Company may prescribe for the operation of the system, the rendering of services and the provision of security for the premises. affect the operation of the system

system, me rendering of services and the personnel of the names, addresses and telephone numbers of all persons authorized to enter or remain on Client's premises and/or that should be notified in the event 9.1 Client agrees to turnish forthwith a list of the names, addresses and telephone numbers of all persons authorized to enter or remain on Client's premises and/or that should be notified in the event and the client agrees to turnish forthwith a list of the names, addresses and telephone numbers of all persons authorized to enter or remain on Client's premises and/or that should be notified in the event and the client agrees to turnish a written opening, closing and holiday schedule, if applicable to the services provided herein. Client agrees to provide all changes, revisions and modifications to the analysis of the client agrees to provide all changes, revisions and modifications to the services provided herein.

above to Company in writing in a timely manner.

10. Third Party Indemnification

11. In the event say person not a party to this Agreement, shall make any claim or file any lawsuif against COMPANY for any reason relating to COMPANY'S duties and obligations pursuant to this Agreement, winding but not limited to the design, installation, maintenance, operation, or non-operation of the alarm system, Subscriber agrees to indemnify, defend and hold COMPANY harmless from any and all claims and lawsuits, including the payment of all damages, expenses, cooks, and attorney's flees, whether these claims be based upon alleged intentional conduct active or passive negligence, or any and all claims and lawsuits, including the payment of COMPANY, its agents, servants, assigns or employees.

11. Client's Purchase Order

11. It is understood and agreed by and between the parties hereto that if there is any conflict between this Agreement and Client's Purchase Order, this Agreement shall govern, whether such Purchase Order is prior or ansequent to this Agreement to the Agreement.

Order is prior or subsequent to this Agreement.

12. Assignment by Client

12. Assignment by Client

12. Client acknowledges that the sale or transfer of Client's premises shall not relieve Client of duties and obligations under this Agreement unless Company agrees to the transfer of this Agreement.

13. Assignment and the sale or transfer of Client's premises shall not relieve Client of duties and obligations under this Agreement unless Company agrees to the transfer of this Agreement.

13. Assignment and the further right to assign this Agreement in whole or in part to any other person, firm or corporation and shall have the further right to assign this Agreement in whole or in part to any other person, firm or corporation and shall have the further right to assign this Agreement, and particularly flose paragraphs relating to Company's maximum liability and maintenance, parrol, unergency response, or other services which it may perform. Client acknowledges that this Agreement, and particularly flose paragraphs relating to Company's maximum liability and third party indemnification shall inner to the benefit of and are applicable to my assignces and/or subcontractors of Company, and that they bind Client with respect to said assignces and/or subcontractors of Company, and that they bind Client with respect to said assignces and/or subcontractors of Company, and that they bind Client with respect to said assignces and/or subcontractors of Company.

44. Additional Services

14.1 Client agrees that Client may subscribe for or purchase any additional services, equipment or security protection from Company at agreed prices by written purchase order or contract and that any subscribe for or purchase any additional services, equipment or security protection from Company at agreed prices by written purchase order or contract and that any subscribe for or purchase any additional services, equipment or the attaching of any device, contrivance or apparatus to the equipment or any part 14.2 The Client agrees that unless authorized by Company, any alterations, removal or tampering with the equipment or the attaching of any device, contrivance or apparatus to the equipment or any part thereof shall operate to void any warranties provided herein.

14.3 If any agency or bureau having juitediction, or Client by his or its own act, shall require or make necessary any changes in the equipment originally installed, Client agrees, on demand, to pay for the reasonable cost of such changes.

15. Default/Termination.

15.1 in the event (i) Client fails to pay any amount due for the System, (ii) Client fails to comply with any of the terms and conditions hereof, (iii) Client makes an assignment for the benefit of creditors, (v) a receiver or trustee is appointed for all or substantially all of the assets of Client, or (vi) (v) an order for relief is entered against Client under any chapter of the National Bankruppey Code, as amended, (v) a receiver or trustee is appointed for all or substantially all of the assets of Client, or (vi) there is a dissolution or termination of existence of Client, Company may pursue any one or more of the following remedies, which are cumulative and non-exclusive.

(a) Terminate all services subscribed for hereunder by giving five (5) days written notice to Client, and receiver all amounts then due to the company:

(b) Take possession of all Company owned equipment;

(c) Recover from Client all amounts due hereunder,

(d) Pursue any other remedy at law now or hereafter existing.

16. Delays or Interruptions
16.1 Company assumes no liability for delay in the installation of the System or for interruption of Services due to strikes, riots, floods, storms, earthquakes, fire power failures, insurrection, interruption or unavailability of telephone or cable service, act of God, or for any other cause beyond the control of Company, and will not be required to provide installation for or services to Client while interruption

or unavailability of telephone or cable service, act of God, or for any other cause beyond the control of Company, and will not be required to provide installation for or services to Client while interruption of services due to any such cause may continue.

16.2 Company assumes no liability for delay of installation or service due to non-cooperation of the Client or this agents in providing access to that area of the premises where the equipment is to be located or for delays or instructurations of installation or service on any device or devices of the Client or of others to which Company's equipment is attached. If Client is unable to have premises available for installation of equipment within ninety (90) days of date Company is ready to begin installation. (Fine islall pay any additional labor or equipment costs incurred by Company due to price increases for installation of equipment within ninety (90) day period bas expired. Such additional costs shall be limited to actual increases in prices and shall be payable upon demand.

17. Insurance
17.1 Company acknowledges that it extries Worker's Compensation and public liability insurance applicable to the work performed under this Agreement.

18. Telephone Service
18.1 Client agrees to furnish any necessary telephone service or telephone lines at Client's own expense. Any and all telephone company charges shall be billed to Client's telephone bill, unless specified otherwise in Paragraph 2 on page one of this Agreement.

19. The Client agrees to finally any accessing electrical service and current through the Client's meter and at the Client's sole expense.

19. The Client agrees to finalsh any uncessing electrical service and current through the Client's meter and at the Client's sole expense,
19. The Client agrees to finalsh any uncessing electrical service and current through the Client's meter and at the Client's sole expense,
19. The Client agrees to finalsh any uncessing electrical service and are not to be construed as governing the construction of the specific provision in this Agreement.

19. The Client agrees to make the provision of the specific provision in this Agreement.

19. The Client agrees to pay a late charge the construction of the specific provision in this Agreement.

19. The Client's past due because of Client's past due believed the construction of the specific provision in this Agreement.

19. The Client's past due believed the provision of the provision in this Agreement and services. This Agreement agrees to pay a late charge accrued at the maximum allowable rate, minimum of \$5.00. Client agrees to pay a late charge a confliction of the parties, and a service of the provision in this Agreement and the Client's past due belance, and if client desires to have the maintening service reactivated. Client agrees to pay in advance to Company a reconnect charge to be fixed by Company at a reasonable amount.

19. This Agreement agrees of the parties, written or oral, and shall constitute the sole terms and conditions of sale for all equipment and services. This Agreement can be modified only in writing, signe understandings or agreements of the parties, written or oral, and shall constitute the sole terms and conditions of sale for all equipment and services. This Agreement can be modified only in writing, signe understandings or agreement of the parties, written or oral, and shall constitute the sole terms and conditions of the agreement and agreed. That COMPANY is not an insurer; Laquidated Damages, Limitati

cause or origin, results directly or indirectly to persons or property, from performance or nonperformance of the conganities impose of the conganities in the conganities and conganities and conganities in the conganities and conganities in the conganities and conganities and conganities and conganities in the conganities and conganities and conganities and conganities in the conganities and conga

at has the right to rescind (cancel) this agreement within three days of date of receipt of signed copy by representative of Company. 23. Residential agreements (only) NOTICE OF RIGHT TO CANCEL

SCHEDULE C CENTRAL STATION MONITORING SERVICE

1. SYSTEM OPERATION:
1.1 Client or Client's authorized representatives shall carefully and properly operate the alarm system as described in the operating instructions provided. Client shall carefully test the system in a manner prescribed by Company at such intervals as required to be assured of the continual operation of the system in a satisfactory manner.

2. HOLD-UP AND BURGLAR ALARM PROCEDURES: 2.1 Upon receipt of a burglar or hold-up alarm signal; Company will telephone the Police Department and/or others as specifically designated in the Client's Authorization Schedule, which is required by this Agreement. It is understood that Company is not obligated under any circumstances to send any employee or other person to the premises of the Client in response to an alarm signal unless specifically provided for under separate agreement.

3. FIRE ALARM PROCEDURES:

3.1 Upon receipt of a fire alarm signal; Company will telephone the Fire Department and/or others as specifically designated in the Client's Authorization Schedule, which is required by this Agreement. It is understood that Company is not obligated under any circumstances to send any employee or other person to the premises of the Client in response to an alarm signal.

4. MEDICAL ALERT PROCEDURES:
4.1 Upon receipt of a Medical Alert call or signal; Company will telephone the Client's premises and; (1) if the person reports that no assistance as required, Company will record the signal but will not call emergency medical service or other designated persons; (2) if there is no answer or if there is a is required, Company will record the signal but will not call emergency medical service and/or others as specifically designated in busy signal or if any person answering requests assistance, Company will telephone emergency medical service and/or others as specifically designated in the Client's Authorization Schedule, which is required by this Agreement,

\$1. Company may elect to verify all burglar alarm and fire alarm signals by calling Client's premises prior to notifying the appropriate police, fire department, patrol service or others. Company may elect not to dispatch the police, fire department, patrol service or others, if it has reasonable cause to assume that an emergency condition does not exist.

6. TRANSMISSION FACILITIES:

6.1.1 Client acknowledges that if Company utilizes telephone line transmission, the signals from Client's alarm system are transmitted over Client's regular telephone service to Company, and in the event Client's telephone service is out of order, disconnected, placed on vacation or otherwise interrupted, signals from Client's alarm system will not be received by Company during any such interruption in telephone service and the interruption will not be known to Company. Client further acknowledges and general the clouds. otherwise interrupted, signals from Client's alarm system will not be received by Company during any such interruption in telephone service and the interruption will not be known to Company. Client further acknowledges and agrees that signals, which are transmitted over telephone company lines, are wholly beyond the control and jurisdiction of Company and are maintained and serviced by the applicable telephone company or utility. Client agrees to wholly beyond the control and jurisdiction of Company and are maintained and serviced by the applicable telephone company or larges shall be billed to Client's furnish any necessary telephone service or telephone lines at Client's own expense. Any and all telephone company charges shall be borne by Client, and if charged telephone bill, unless specified otherwise on the front of this Agreement. Any increased telephone company charges shall be borne by Client, and if charged telephone all in progress is a state of the periodic charges billed to Client. Client acknowledges that activation of the alarm system will interrupt and disconnect any telephone call in progress.

6.2 Alternate Transmission

6.2.1 Client acknowledges that if Company utilizes cable, the signals from Client's alarm system are transmitted over independent cable facilities. Client acknowledges and agrees that the cable is wholly beyond the control and jurisdiction of Company and is maintained and serviced by cable company. Client shall pay for all charges made by the cable company for the installation of the cable to Client's premises, and Company shall pay all monthly service charges of cable lines connecting Client's protected premises to Company.

6.2.2 Client acknowledges that Company may elect to provide signal transmission by a radio system in lieu of telephone lines. That the province of the province of the provide signal transmission is subject to provide signal transmission by a radio system in lieu of telephone lines.

such transmission is subject to environmental factors, both natural and manmade that are wholly beyond the control of Company,

 CONDITION BEYOND CONTROL OF COMPANY:
 1. Company will use its best efforts to carry out its duties hereunder promptly, but shall not be responsible for delays or failure to respond by reason of busy telephone facilities, failure of telephone equipment, or failure of telephone lines due to weather or other conditions, or otherwise for any conditions beyond the control of Company.

8.1 In the event Company's representative is sent to the Client's premises in response to a service call or alarm signal caused by the Client 8.1 In the event Company's representative is sent to the Client's premises in response to a service cair or alarm signal caused by the Client improperly following operating instructions or failing to close or properly secure a window, door, or other protected access or area, or to silence an alarm improperly following operating instructions or failing to close or properly secure a window, door, or other protected access or area, or to silence an alarm improperly following operating instructions or failing to close or properly secure a window, door, or other protected access or area, or to silence an alarm improperly following operating instructions or failing to close or properly secure a window, door, or other protected access or area, or to silence an alarm improperly following operating instructions or failing to close or properly secure a window, door, or other protected access or area, or to silence an alarm improperly following operating instructions or failing to close or properly secure a window, door, or other protected access or area, or to silence an alarm improperly following operating instructions or failing to close or properly secure a window, door, or other protected access or area, or to silence an alarm improperly following operating instructions or failing to close or properly secure a window, door, or other protected access or area, or to silence an alarm improperly following operating instructions or failing to close or properly secure a window, door, or other protected access or area, or to silence an alarm improperly following operating instructions or failing to close or properly secure a window, door, or other protected access or area, or to silence an alarm improperly following operating instructions or failing to close or properly secure a window, door, or other protected access or area, or to silence an alarm improperly following operating instructions or failing to close or properly secure a window, door, or other protected access or area, or to silence an alarm improperly following

9. FALSE ALARMS:
9.1 In the event Client shall cause an excessive number of false alarms through the carelessness of Client or the malicious or accidental use of the alarm system or in the event Client shall in any manner misuse or abuse the alarm system, it shall constitute a material breach of this agreement on the part alarm system or in the event Client shall in any manner misuse or abuse the alarm system, it shall constitute a material breach of this agreement on the part of Client and Company may, at its option, in addition to all other legal remedies, be excused from further performance upon the giving of ten (10) days of Client and Company is excuse from performance will not affect Company's right to recover damages from Client. In the event a fine, penalty written notice to Client. Company's excuse from performance will not affect Company's right to recover damages from Client. In the event a fine, penalty or established the assessed against Company by any governmental or municipal agency as a result of any false alarm originating from Client's premises, Client afalse alarm fine, penalty or fee. In the event Company shall dispatch an agent to respond to agrees to forthwith reimburse Company for payment of the said false alarm fine, penalty or fee. In the event Company shall dispatch an agent to respond to a false alarm originating from Client's premises, where Client intentionally or negligently activates the alarm system and no emergency condition exists, agrees to forthwith reimburse Company for payment of the said false alarm fine, penalty or fee. In the event Company shall dispatch an agent to respond to a false alarm originating from Client's premises, where Client intentionally or negligently activates the alarm system and no emergency condition exists, then and in that event Client is to pay Company the sum set by Company according to its schedule of charges at the time of the false alarm.

9.2 In the event that Client's burglar alarm dispatch rights are suspended or placed on non-priority status by the police or other governmental agency due to an excessive number of false alarms, Client agrees that Company may require Client to give verbal approval of all alarm dispatches and that such dispatches be delayed until such approval can be obtained so long as such suspension or non-priority exists.

Initials

TROY ALARM, INC.

5981 Republic Street

CA Contractor's License #792133

Riverside, CA 92504-1138

Alarm License ACO5776

1521	Commercial/Industrial	
	Residential	

DISCLOSURE TO SECURITY SERVICES AGREEMENT

Phone (951) 352-7589 Fax (951) 352-7763

Regarding: Automatic Renewal Clause Agreement No. A15 27607

- This disclosure is to advise you the consumer that the security services agreement that you are entering into has an automatic renewal provision.
- This automatic renewal provision means that the security services agreement between you the consumer and our company will continue for another year with the same terms without any notification from our company.
- 3. In order to prevent the security services agreement from automatically renewing, you the consumer must send a notice of nonrenewal or statement that you wish to amend the security services agreement 60 days prior to the automatic renewal date, which is one year past the date of the 1st billing for services.

CONSUMER:	
By:	THE PARTY OF THE P
Printed Name:	
Title:	
Dated:	

Troy Alarm, Inc. 5981 Republic St., Riverside, CA 92504

Phone: (951) 352-7589 Fax: (951) 352-7763 Email: troyalarm@aol.com

Billina	Information	Request	Form

Please fill out and send back with your signed contracts. Thank you.

Account #:		A15 27607	
Account name:	Enco	ore Music Building	
Send Contracts to:			
Attn:			
Address:	***************************************		
City, State, Zip:			
	Phone number:		
	Fax number:		
Send Invoices to:			
Address:			
City, State, Zip:			
	AP Contact:		
	Phone number:		
	Fax number:		
	Email address:		
Additional information:			
Owner/manager name:			
	Phone number:		
	Cell number:		

TROY ALARM, INC.

5981 Republic Street

CA Contractor's License #792133 Alarm License ACO5776

Agreement No. A15 27602	Riverside, CA	August 1990 - The Control of the Con	to the second	
☑ Commercial/Industrial ☑ Residential		ICES AGREEMENT		Phone (951) 352-7589 Fax (951) 352-7763
Troy Alarm,	Inc. 5981 Republic Stra	8 by and between eet, Riverside, CA 9250	4-1138	
Here in after referred to as "Company"), and	1 (Name) Encore Educ	cation Corporation	CA 1775	02245
treat Address) 16995 Lemon St. #A	(City)	Hesperia (o	rate) <u>CA</u> (Zi)	P) <u>96343</u>
Phone)(hereinafter referred to as "C	Client").		
			oisse datailed in S	Schedule A below.
SERVICES 1.1 Equipment: Company agrees to provi 1.1.1 Services to be provided at the following the services	de, as part of the security se owing location: <u>Encore E</u>	duction corporation, and	niversity Ave., Riv	
1.1.2 Equipment installation charge	wa -//www.c//www.co.gway//www.c	N/A		is Agreement; and,
(a) N/A (b) N/A	(\$ _	N/A) payable t	ipon signing of in ipon completion of	of installation.
1.1.3 ()Equipment Ownership remains 1.2 Services: Client agrees to pay Compan	y for security services itemi	chedule B. ized below: NT / SERVICES TO BE PR	OVIDED	
p.,	E A LIST OF EQUIPME			
Proposal Dated:		A CONTRACTOR OF THE PARTY OF TH		
Central station monitoring of fire alarm sy	stem			
CVIII (II THIS)				
Semi-Annual testing of fire ala.m system				
Cellular Service		Exclusions:		
UL, Certificate annual renewal \$180.00 -				
1	SCHEDULE A LIS	ST OF SERVICES		
Type of Service	Service Charge	Type of Serv	lee	Service Charge
○ Cellular service charge	\$22.00mo/\$66.00qtf		Total	\$95.00mo/\$285.00qtl
1.3 The service charge of \$ 285.00 is payable	in advance Quarterly to Troy Ala	arm. Inc. on the first day of the mont	I following the estima	icu dine or
astallation which is N/A				
. TERM OF THIS AGREEMENT	or a period of 1 year	rr(s) from the date of first billing. Un	less otherwise provide	d under the terms of the
2.1 The primary term of this Agreement shall be fo	1		ry term or any renewa	I term thereafter unless
ttached schedule, this Agreement shall automatically a lient shall have given written notice to Company sixty	(60) days before the end of the pr	rimary or any renewal term.		
3.1 Calls for service or Sales assistance should be a ADDITIONAL TERMS:			rana.	
4.1 This Agreement consists of the terms containe 4.2 Client acknowledges this agreement by signing and returning	d on this page, thru page 2, on Sch	redule A, (C), (-) 4	und Other - coted this agreement if Client	pays any amount toward service
4.2 Client acknowledges this agreement by signing and returning CLIENT SELECTED SERVICES:	I to Company. If Chent does not return suppose			w through those moreses
5.1 Client acknowledges that where burgiar and/or	fire alarm or access control equip	ment is provided, the system is designed that such conforment performs only the	ose functions, and the	system is activated only
ind/or areas actually covered by the equipment listed on the circumstances explained to the Client. Further, Client.	ent acknowledges that (a) Compar	ny has explained the full range of pro	ection, equipment and	I services available to CI
 h) Client desires and has contracted for only the equil 	HEIGHT THRU SELAIGES HEITHEAN ON MI	A		
and may be obtained from Company at an additional C	OSCIO INC CHEM.	AND STOREST PROPERTY OF MADE	ANT THAT THE AL	ARM SYSTEM MAY
RE COMPROMISED OR CIRCUMVENTED, OR TO	TAT THE STOTEM WILL THAT	THE INICIALLED OR INTENDED	SUBSCRIBER ACK	NOWLEDGES AND
THE SYSTEM WILL IN ALL CASES PROVIDE THAT COMPANY HAS MADE NO REP	RESENTATIONS OR WARRAN	ITIES, NOR HAS SUBSCRIBER OF	ANY REPRESENT	ATIONS OR WARRAN
EXPRESSED OR IMPLIED. SUBSCRIBER FURTH	IER ACKNOWLEDGES. THAT	TOTAL AND THAT PURPORTED	HAS DEAD AND IT	NDERSTANDS ALL O
OSS OR DAMAGE TO SUBSCRIBER'S PREMIST AGREEMENT, PARTICULARY PARAGRAPHS TO	AND 22 WHICH SET FORTH C	OMPANY'S MAXIMUM LIABILI	LA IN THE EAEUL (OF ANY LOSS OR DAM
TO SUBSCRIBER OR ANYONE ELSE. 5.3 CLIENT FURTHER ACKNOWLEDGES	THAT CLIENT HAS READ AN	D UNDERSTANDS ALL OF THE	S AGREEMENT IN	CLUDING THE TERM DING COMPANY'S
LIMITATIONS OF LIABILITY AND AGREES I	ONG ENCES DECEMPT OF A T	TRUE COPY OF ALL APPLICAB	LE SCHEDULES.	
IN WITNESS WHEREOF, and intending to be bound	hereby, the parties hereto have ex	tecuted this Agreement this	, day or	accession lives
COMPANY: TROY ALARM, INC.	Tros California La Cal	HEN1;		
By:	By.	(NOTE: SECTION 2.1 MUST B	E COMPLETED)	
Representative	y many			
By:	initials:			
Authorized Manager of	politica de la companya del companya de la companya del companya de la companya d			

This Agreement shall not be binding upon Company unless approved in writing by an authorized Manager of Company. In the event of non-approval, the sole Liability of Company shall be to refund to Client the amount that has been paid to Company by Client upon execution of this Agreement.

Alarm Company Operators are licensed and regulated by the Bureau of Collections and Investigative Services, 1920-20th Street, Sacramento, California 95514

CA Contractors are required by law to be licensed and regulated by the Contractor's State License Board. Any questions concerning a contractor may be referred to the Registrar of the Board whose address is: Contractor's State License Board, 1020 "N" Street, Sacramento, California 95814.

TERMS AND CONDITIONS

6. Increase in Service Charges
6.1 Company shall have the right annually to increase the Service Charges provided for herein by the same percentage as the 12 month increase in the "Consumer Price Index" (all cities, all items) as
6.1 Company shall have the right annually to increase the Service Charges by
published by the U.S. Department of Labor by giving Client thirty (30) day written notice in advance of the effective date of such increase. Company shall have the right to increase the Service Charges by
published by the U.S. Department of Labor by giving Client thirty (30) days written notice of an increase greater than the CPI shall be given sixty (60) days in advance of the effective date of such
an amount greater than the CPI shall be given sixty (60) days in advance of the effective date of such
increase, and client's failure to deny the increase within thirty (30) days of notification shall constitute Client's agreement to such increase
in the "Consumer Price Index" (all cities, all items) as
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7. Taxes or Other Fees
7.1 Client acknowledges that all charges for services set forth herein are based upon existing federal, state and local taxes and utility charges, including telephone company his charges, if any.
7.1 Client acknowledges that all charges for services set forth herein are based upon existing federal, state and local taxes, fees or charges which hereafter may be imposed on Company by any utility or Company shall have the right, at any time, to increase the monthly charges provided herein to reflect any additional taxes, fees or charges which hereafter may be imposed on Company by any utility or company shall have the right, at any time, to increase the monthly charges to pay for police permit fees and false alarm fines.
8. Clients Duties as to Use of System
8. The Client half company that any time to the section impediately representation of the remainer and carefully taget for police permit fees and false alarm fines.

8. Clients Duties as to Use of System

8. The Client shall carefully and properly test and set the system immediately prior to the securing of the premises and carefully test the System in a manner prescribed by Company during the term of this Agreement. If any defect in operation of the System, Client shall notify Company immediately. If space/interior protection (i.e. ultra-sonies, microwave, infrared, etc.) is a part of the System. Client shall walk test the System in the manner recommended by Company.

8. When any device or protection is used, including, but not limited to, space protection, which may be affected by turbulence of any occupied airspace change or other disturbang conditions, Client shall unto off or remove all things, animate or inanimate, including, but not limited to all forced air beater, sir conditioners, horns, bells, animals and any other sources of air turbulence or movement, which shall turn off or remove all things, animate or inanimate, including, but not limited to all forced air beater, sir conditioners, horns, bells, animals and any other sources of air turbulence or movement, which shall turn off or remove all things, animate or inanimate, including, but not limited to all forced air beater, sir conditioners, horns, bells, animals and any other sources of air turbulence or movement, which and the effectiveness of the System during closed periods while the alarm system is on. Client shall notify Company of any remodeling or other changes to the protected premises that may remodeling or other changes to the protected premises that may remodeling or other changes to the protected premises that may remodeling or other changes to the protected premises that may remodeling or other changes to the protected premises that may remodeling or other changes to the protected premises that may remodeling or other changes to the protected premises that may remodeling or other changes to the protected premises that may remodeling or other changes to the other changes to the protection of the sy

9.1 Client agrees to furnish forthwith a list of the names, addresses and telephone numbers of all persons authorized to enter or remain on Client's premises and/or that should be notified in the event of 9.1 Client agrees to furnish a written opening, closing and holiday schedule, if applicable to the services provided herein. Client agrees to provide all changes, revisions and modifications to the

10. Third Party Indomnification
10.1. In the event any person not a pany to this Agreement, shall make any claim or file any loward against COMPANY for any reason relating to COMPANY'S duties and obligations pursoant to this Agreement, including but not limited to the design, installation, maintenance, operation, or non-operation of the alarm system, Subscriber agrees to indemnify, defend and hold COMPANY harmless from Agreement, including but not limited to the design, installation, maintenance, operation, or non-operation to the alarm system, Subscriber agrees to indemnify, defend and hold COMPANY harmless from any and all claims and lawsuits, including the payment of all damages, expenses, costs, and attorney's fees, whether these claims be based upon alleged intentional conduct active or passive negligence, or strict or produce tability on the part of COMPANY; its agents, servants, assigns or employees.

11. Clear's Purchase Order

11. It is a productaged duty angreed between the multiple hearts that the same productaged and angreed between the subscription and subscri above to Company in writing in a timely manner.
10. Third Party Indomnification

11. It is understood and sgreen by and between the parties hereto that if there is any conflict between this Agreement and Client's Purchase Order, this Agreement shall govern, whether such Purchase Order is prior or subsequent to this Agreement.

Order is prior or subsequent to this Agreement.

12. Assignment by Client

13. Assignment by Client

13. Assignment by Client

13. It company agrees to the transfer of Client's premises shall not relieve Client of duties and obligations under this Agreement unless Company agrees to the transfer of this Agreement.

13. Assignees and/or Subcontractors of Company

13.1 Company shall have the fight to assign this Agreement in whole or in part to any other person, firm or corporation and shall have the further right to subcontract any surveillance, monitoring,

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13.1 Company shall have the right to assign this Agreement in whole or in part to any other person, firm or corporation and shall have the further right to subcontract any surveillance, monitoring,

13.1 Company shall have the further right to subcontract any assignees and/or subcontractors of Company, and that they bind Client with respect to said assignees and/or subcontractors of Company, and that they bind Client with respect to said assignees and/or subcontractors of Company, and that they bind Client with respect to said assignees and/or subcontractors of Company, and that they bind Client with respect to said assignees and/or subcontractors of Company.

14. Additional Services
14.1 Client agrees that Client may subscribe for or purchase any additional services, equipment or security protection from Company at agreed prices by written purchase order or contract and that any such additional services, equipment or protection shell, except for the price, be governed exclusively by this Agreement.
14.2 The Client agrees that unless authorized by Company, my alterations, removal or tampering with the equipment or the attaching of any device, contrivance or apparatus to the equipment or any part lateral operate to void any warranties provided hereit.
14.3 If any agency or bureau having jurisdiction, or Client by his or its own set, shall require or make necessary any changes in the equipment originally installed. Client agrees, on demand, to pay for the reasonable cost of such changes.

15. Default/Termination

16.1 In the surred Different hids or new any amount due for the Section (4) Client field to complement may be be reasonable beautiful.

15. Default/Termination

15.1 in the event (i) Client fails to pay any amount due for the System, (ii) Client fails to comply with any of the terms and conditions heroof, (iii) Client makes an assignment for the benefit of creditors.

15.1 in the event (i) Client fails to pay any amount due for the System, (ii) Client fails to comply with any of the terms and conditions heroof, (iii) Client makes an assignment for the benefit of creditors.

(iv) an order for relief is entered against Client under any chapter of the National Bankruptcy Code, as amended, (v) a receiver or trustee is appointed for all or substantially all of the assets of Client, or (vi) (vi) (vi) and or termination of existence of Client, Company may pursue any one or more of the following remedies, which are cumulative and non-exclusive.

(a) Terminate all services subscribed for hereunder by giving five (5) days written notice to Client, and recover all amounts then due to the company;

(b) Take possession of all Company owned equipment;

(c) Recover from Client all amounts due hereunder,

(d) Pursue any other remedy at law now or hereafter existing.

16. Delays or Interruptions

16. Delays or Interruptions
16.1 Company assumes no liability for delay in the installation of the System or for interruption of Services due to strikes, riots, floods, storms, earthquakes, fire power failures, insurrection, interruption of the System or for interruption of Company assumes no liability for delay in the installation of the System or for interruption or unavailability of telephone or cable service, set of God, or for any other cause beyond the control of Company, and will not be required to provide installation for or services to Client while interruption or unavailability of telephone or cable service, set of God, or for any other cause beyond the control of Company, and will not be required to provide installation for or services to Client while interruption.

of services due to any such cause may continue.

16.2 Company assumes no liability for delay of installation or service due to non-cooperation of the Client or his agents in providing access to that area of the premises where the equipment is to be located or for delays or interruptions of installation or service on any device or devices of the Client or of others to which Company's equipment is attached. If Client is mable to have premises available located or for delays or interruptions of installation or service on any device or devices of the Client or of others to which Company's equipment costs incurred by Company due to price increases for installation of equipment within ninety (90) days of date Company is ready to begin installation, Client shall pay any additional labor or equipment costs incurred by Company due to price increases for installation of equipment within ainety (90) day period has expired. Such additional costs shall be limited to actual increases in prices and shall be payable upon demand.

17.1 Susurance
17.1 Company acknowledges that it carries Worker's Compensation and public liability insurance applicable to the work performed under this Agreement.

sone service or telephone lines at Client's own expense. Any and all telephone company charges shall be billed to Client's telephone bill, unless Telephone Service
 I Client agrees to furnish any necessary telephone service of specified otherwise in Paragraph 2 on page one of this Agreement.

19. Electrical Current
19. Electrical Current
19. Electrical Current
19. The Client agrees to furnish any necessary electrical service and current through the Client's meter and at the Client's sole expense.
19.2 Title Client agrees to furnish any necessary electrical service and current through the Client's meter and at the Client's sole expense.
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In the event any payment due hereunder is more than lifteen (15) days late, Client agrees to pay a late charge accrued at the maximum allowable rate, minimum of \$5,00. Client agrees to pay a charge in the event any payment due hereunder is more than lifteen (15) days late, Client agrees to pay a late charge accrued at the maximum allowable rate, minimum of \$5,00. Client agrees to pay a charge in \$525.00 for each check returned for non-sufficient funds or other reasons. If an attorney or collection agency is employed to collect any amount due Company, Client agrees to pay company reasonable attorney's or collection agency's fees and costs incurred when permitted by applicable law. If Services are discontinued because of Client's past due balance, and if client desires to have the monitoring attorney's or collection agency's fees and costs incurred when permitted by applicable law. If Services are discontinued because of Client's past due balance, and if client desires to have the monitoring attorney. All the payments of the

attorney's or collection agency's fees and costs incurred when permitted by applicable law. If Services are discontinued because of Client's past due balance, and if client desires to have the monitoring service reactivated, Client agrees to pay in advance to Company a reconnect charge to be fixed by Company at a reasonable amount.

21. Entire Agreements Motification; Waiver
21.1 This writing is intended by the parties as a final expression of their agreement and as a complete and exclusive statement of the terms thereof. This Agreement supersedes all prior representation, understandings or agreements of the parties, written or oral, and shall constitute the sole terms and conditions of sale for all equipment and services. This Agreement can be modified only in writing, sign understandings or agreements of the parties or their dely authorized agent. No waiver or a breach of any term or condition of this Agreement shall be construed to be a wriver of any succeeding breach.

22. Company is not an Insurery, Liquidated Damages; Limitation of Liability
22. It is sunderstood and agreed. That COMPANY is not an insurer, that insurance, if any, shall be obtained by Subscriber, that the payments provided for herein are based sofely on the value of the 21 it is understood and agreed. That COMPANY is not an insurer, that insurance, if any, shall be obtained by Subscriber, that the payments provided for herein are based sofely on the value of the 21 it is understood into a first order of the Subscriber's property of others located on Subscriber's premises; that COMPANY makes no guaranty or warranty, including any implied warranty of merchantability or fitness that the equipment or services supplied will aver or prevent occurrences or the consequences thereform which the system of service and are unrelated to the value of the subscriber's property of the property of others located on Subscriber's premises; that COMPANY makes no guaranty or warranty, including but not hinted to installation, service, maintenance, may be a sub

23. Residential agreements (only) NOTICE OF RIGHT TO CANCEL 23.1 Prior to work being performed, Client has the right to rescind (cancel) this agreement within three days of date of receipt of signed copy by representative of Company.

SCHEDULE C CENTRAL STATION MONITORING SERVICE

1.1 Client or Client's authorized representatives shall carefully and properly operate the alarm system as described in the operating instructions 1. SYSTEM OPERATION: provided. Client shall carefully test the system in a manner prescribed by Company at such intervals as required to be assured of the continual operation of the system in a satisfactory manner.

2.1 Upon receipt of a burglar or hold-up alarm signal; Company will telephone the Police Department and/or others as specifically designated in the Client's Authorization Schedule, which is required by this Agreement. It is understood that Company is not obligated under any circumstances to send any employee or other person to the premises of the Client in response to an atarm signal unless specifically provided for under separate agreement.

3.1 Upon receipt of a fire alarm signal; Company will telephone the Fire Department and/or others as specifically designated in the Client's Authorization Schedule, which is required by this Agreement. It is understood that Company is not obligated under any circumstances to send any employee or other person to the premises of the Client in response to an alarm signal.

4.1 Upon receipt of a Medical Alert call or signal. Company will telephone the Client's premises and; (1) if the person reports that no assistance 4.1 Upon receipt of a Medical Alert call or signal. Company will record the signal but will not call emergency medical service or other designated persons; (2) if there is no answer or if there is a is required. Company will record the signal but will not call emergency medical service or other designated persons; (2) if there is no answer or if there is a busy signal or if any person answering requests assistance, Company will telephone emergency medical service and/or others as specifically designated in the Client's Authorization Schedule, which is required by this Agreement.

5. NO EMERGENCY CONDITION:

5.1 Company may elect to verify all burglar alarm and fire alarm signals by calling Client's premises prior to notifying the appropriate police, fire department, patrol service or others. Company may elect not to dispatch the police, fire department, patrol service or others, if it has reasonable cause to me that an emergency condition does not exist.

6. TRANSMISSION FACILITIES:

6.1 Telephone Transmission
6.1.1 Client acknowledges that if Company utilizes telephone line transmission, the signals from Client's alarm system are transmitted
6.1.1 Client acknowledges that if Company utilizes telephone line transmission, the signals from Client's alarm system are transmitted 6.1.1 Client acknowledges that if Company utilizes telephone line transmission, the signals from Client's alarm system are transmitted over Client's regular telephone service to Company, and in the event Client's telephone service is out of order, disconnected, placed on vacation or otherwise interrupted, signals from Client's alarm system will not be received by Company during any such interruption in telephone service and the interruption will not be known to Company. Client further acknowledges and agrees that signals, which are transmitted over telephone company lines, are interruption will not be known to Company. Client further acknowledges and agrees that signals, which are transmitted over telephone company lines, are wholly beyond the control and jurisdiction of Company and are maintained and serviced by the applicable telephone company or utility. Client agrees to wholly beyond the control and jurisdiction of Company and are maintained and serviced by the applicable telephone company or utility. Client agrees to them and the processary telephone service or telephone lines at Client's own expense. Any and all telephone company charges shall be billed to Client, and if charged telephone bill, unless specified otherwise on the front of this Agreement. Any increased telephone company charges shall be borne by Client, and if charged directly to Company, shall be added to the periodic charges billed to Client. Client acknowledges that activation of the alarm system will interrupt and disconnect any telephone call in processa. disconnect any telephone call in progress.

6.2 Alternate Transmission
6.2.1 Client acknowledges that if Company utilizes cable, the signals from Client's alarm system are transmitted over independent
6.2.1 Client acknowledges and agrees that the cable is wholly beyond the control and jurisdiction of Company and is maintained and serviced by
cable facilities. Client acknowledges and agrees that the cable is wholly beyond the installation of the cable to Client's premises, and Company shall
the applicable company. Client shall pay for all charges made by the cable company for the installation of the cable to Client's premises, and Company shall
pay all monthly service charges of cable lines connecting Client's protected premises to Company.

6.2.2 Client acknowledges that Company may elect to provide signal transmission by a radio system in lieu of telephone lines. That
such transmission is explaint to environmental factors, both natural and magnetic that are wholly beyond the control of Company.

such transmission is subject to environmental factors, both natural and manuade that are wholly beyond the control of Company.

7.1 Company will use its best efforts to carry out its duties hereunder promptly, but shall not be responsible for delays or failure to respond by reason of busy telephone facilities, failure of telephone equipment, or failure of telephone lines due to weather or other conditions, or otherwise for any conditions beyond the control of Company.

8.1 In the event Company's representative is sent to the Client's premises in response to a service call or alarm signal caused by the Client improperly following operating instructions or failing to close or properly secure a window, door, or other protected access or area, or to silence an alarm when a person specifically designated in the Client's Authorization Schedule cannot be located to silence said alarm, there shall be an additional service charge to the Client.

9.1 In the event Client shall cause an excessive number of false alarms through the carelessness of Client or the malicious or accidental use of the alarm system or in the event Client shall in any manner misuse or abuse the alarm system, it shall constitute a material breach of this agreement on the part of Client and Company may, at its option, in addition to all other legal remedies, be excused from further performance upon the giving of ten (10) days of Client and Company may, at its option, in addition to all other legal remedies, be excused from further performance upon the giving of ten (10) days written notice to Client. Company's excuse from performance will not affect Company's right to recover damages from Client. In the event a fine, penalty or fee shall be assessed against Company by any governmental or municipal agency as a result of any false alarm originating from Client's premises. Client agrees to forthwith reimburse Company for payment of the said false alarm fine, penalty or fee. In the event Company shall dispatch an agent to respond to a false alarm originating from Client's premises, where Client intentionally or negligently activates the alarm system and no emergency condition exists, a false alarm originating from Client's burglar alarm dispatch rights are suspended or placed on non-priority status by the police or other governmental 9.2 In the event that Client's burglar alarm dispatch rights are suspended or placed on non-priority status by the police or other governmental agency due to an excessive number of false alarms, Client agrees that Company may require Client to give verbal approval of all alarm dispatches and that such dispatches be delayed until such approval can be obtained so long as such suspension or non-priority exists.

such dispatches be delayed until such approval can be obtained so long as such suspension or non-priority exists.

Initials

TROY ALARM, INC.

CA Contractor's License #792133 5981 Republic Street Alarm License ACO5776 Riverside, CA 92504-1138 Agreement No. A15 27602 Phone (951) 352-7589 SECURITY SERVICES AGREEMENT □ Commercial/Industrial Fax (951) 352-7763 Residential THIS AGREEMENT, made this 22nd day of February , 2018 by and between Troy Alarm, Inc. 5981 Republic Street, Riverside, CA 92504-1138 (Here in after referred to as "Company"), and (Name) Encore Education Corporation (State) CA (Zip) 92345 (City) Hesperia Street Address) 16995 Lemon St. #A (hereinafter referred to as "Client"). (Phone) 1.1 Equipment: Company agrees to provide, as part of the security services, the equipment and services detailed in Schedule A below. 1. SERVICES 1.1.1 Services to be provided at the following location: Encore Education Corporation, 3638 University Ave., Riverside, CA 92501 N/A 1.1.2 Equipment installation charge payable upon signing of this Agreement; and, N/A _____) payable upon completion of installation. (a) N/A (\$ (b) N/A 1.1.3 ()Equipment Ownership remains with Company. Attach Schedule B. 1.2 Services: Client agrees to pay Company for security services itemized below: SCHEDULE A LIST OF EQUIPMENT / SERVICES TO BE PROVIDED Proposat Dated: Central station monitoring of fire alarm system Semi-Annual testing of fire alarm system Exclusions: Cellular Service UL Certificate annual renewal \$180,00 - Bill as Incurred Annually SCHEDULE A LIST OF SERVICES Service Charge Type of Service Service Charge Type of Service \$28,00mo/\$84,00qtly Semi-Annual testing of fire alarm system \$45.00mo/\$135.00qtly Central station monitoring of fire alarm system \$22.00mo/\$66.00qtly Total \$95.00mo/\$285.00qtly Cellular service charge 1.3 The service charge of \$ 285.00 is payable in advance Quarterly to Troy Alarm, Inc. on the first day of the month following the estimated date of installation which is N/A 2. TERM OF THIS AGREEMENT Client shall have given written notice to Company sixty (60) days before the end of the primary or any renewal term. 3. SERVICE 3.1 Calls for service or Sales assistance should be directed to: TROY ALARM, INC. (951) 352-7589. 4.1 This Agreement consists of the terms contained on this page, thru page 2, on Schedule A, (C), (-) and Other 4.2 Client acknowledges this agreement by signing and returning it to Company. If Client does not return signed agreement, Client will be deemed as having accepted this agreement if Cl 4. ADDITIONAL TERMS: of as having accepted this agreement if Client pays any amount toward services. 5. CLIENT SELECTED SERVICES:
5.1 Client acknowledges that where burglar and/or fire alarm or access control equipment is provided, the system is designed to detect entry only through those accesses
5.1 Client acknowledges that where burglar and/or fire alarm or access control equipment performs only those functions, and the system is activated only unde
and/or areas actually covered by the equipment listed on Schedule A of this Agreement, that such equipment performs only those functions, and the system is activated only unde
the circumstances explained to the Client. Further, Client acknowledges that (a) Company has explained the full range of protection, equipment and services available to Client,
the circumstances explained to the Client. Further, Client acknowledges that (a) Company has explained the full range of protection, equipment and services available to Client,
and may be obtained from Company at an additional cost to the Client.
Services itemized on this Agreement, and (c) additional protection over and above that provided herein is available
and may be obtained from Company at an additional cost to the Client.
Services itemized on this Agreement, and (c) additional protection over and above that provided herein is available
and may be obtained from Company at an additional cost to the Client.
Services and has contracted for only the equipment and services itemized on this agreement, and (c) additional protection over and above that provided herein is available to Client.
Services available to Client, and (c) additional protection, equipment and services available to Client, and (c) additional protection, equipment and services available to Client, and (c) additional protection, equipment and services available to Client, and (c) additional post functions, and the protection over and above that provided herein is activated only and additional cost functions, and the protection over and above that provided herein is available to Client.
Services available to Client, and (c) additional cost function, 5.3 CLIENT FURTHER ACKNOWLEDGES THAT CLIENT HAS READ AND UNDERSTANDS ALL OF THIS AGREEMENT INCLUDING THE TERMS TO SUBSCRIBER OR ANYONE ELSE. AND CONDITIONS ON THIS AND THE FOLLOWING PAGES OF THIS DOCUMENT, PARTICULARLY PARAGRAPH 5 REGARDING COMPANY'S LIMITATIONS OF LIABILITY AND AGREES TO THE AMOUNTS SET FORTH THEREIN AS WELL AS THOSE TERMS AND CONDITIONS ON ANY LIMITATIONS OF LIABILITY AND AGREES TO THE AMOUNTS SET FORTH THEREIN AS WELL AS THOSE TERMS AND CONDITIONS ON ANY LIMITATIONS OF LIABILITY AND AGREES TO THE AMOUNTS SET FORTH THEREIN AS WELL AS THOSE TERMS AND CONDITIONS ON ANY LIMITATIONS OF LIABILITY AND AGREES TO THE AMOUNTS SET FORTH THEREIN AS WELL AS THOSE TERMS AND CONDITIONS ON ANY LIMITATIONS OF LIABILITY AND AGREES TO THE AMOUNTS SET FORTH THEREIN AS WELL AS THOSE TERMS AND CONDITIONS ON ANY LIMITATIONS OF LIABILITY AND AGREES TO THE AMOUNTS SET FORTH THEREIN AS WELL AS THOSE TERMS AND CONDITIONS ON ANY LIABILITY AND AGREES TO THE AMOUNTS SET FORTH THEREIN AS WELL AS THOSE TERMS AND CONDITIONS ON ANY LIABILITY AND AGREES TO THE AMOUNTS SET FORTH THERE IN AS WELL AS THOSE TERMS AND CONDITIONS ON ANY LIABILITY AND AGREES TO THE AMOUNTS SET FORTH THERE IN AS WELL AS THOSE TERMS AND CONDITIONS ON ANY LIABILITY AND AGREES TO THE AMOUNTS SET FORTH THE AGREEM THE AGREEMENT AS WELL AS THOSE TERMS AND CONDITIONS ON ANY LIABILITY AND AGREEMENT AS WELL AS THOSE TERMS AND CONDITIONS ON ANY LIABILITY AND AGREEMENT AS WELL AS THOSE TERMS AND CONDITIONS ON ANY LIABILITY AND AGREEMENT AS WELL AS THOSE TERMS AND CONDITIONS ON ANY LIABILITY AND AGREEMENT AS WELL AS THOSE TERMS AND CONDITIONS ON ANY LIABILITY AND AGREEMENT AS WELL AS THOSE TERMS AND CONDITIONS ON ANY LIABILITY AND AGREEMENT AS WELL AS THOSE TERMS AND CONDITIONS ON ANY LIABILITY AND AGREEMENT AS WELL AS THOSE TERMS AND CONDITIONS ON ANY LIABILITY AS WELL AS THOSE TERMS AND CONDITIONS ON ANY LIABILITY AS WELL AS THOSE TERMS AND CONDITIONS ON ANY LIABILITY AS WELL AS THOSE TERMS AND CONDITIONS ON ANY LIABILITY AS WELL AS THOSE TERMS AND CONDITIONS ON ANY LIABILITY AS WELL AS THOSE TERMS AND CONDITIONS ON ANY LIABILITY AS WELL AS THOSE TERMS AND CONDITIONS ON ANY LIABILITY AS WELL AS THO SCHEDULE ATTACHED HERETO AND ACKNOWLEDGES RECEIPT OF A TRUE COPY OF ALL APPLICABLE SCHEDULES. IN WITNESS WHEREOF, and intending to be bound hereby, the parties hereto have executed this Agreement this , day of CLIENT: COMPANY: TROY ALARM, INC. (NOTE: SECTION 2.1 MUST BE COMPLETED) Representative Initials:

This Agreement shall not be binding upon Company unless approved in writing by an authorized Manager of Company. In the event of non-approval, the sole Liability of Company shall be to refund to Client the amount that has been paid to Company by Client upon execution of this Agreement.

Alarm Company Operators are licensed and regulated by the Bureau of Collections and Investigative Services, 1920 -20th Street, Sacramento, California 95814.

CA Contractors are required by law to be licensed and regulated by the Contractor's State License Board, Any questions concerning a contractor may be referred to the Registrar of the Board whose address is: Contractor's State License Board, 1020 "N" Street, Sacramento, California 95814.

SCHEDULE C CENTRAL STATION MONITORING SERVICE

1. SYSTEM OPERATION:

1. STSLEM OFFICE THAT IT SHADOW IT A Client or Client's authorized representatives shall carefully and properly operate the alarm system as described in the operating instructions provided. Client shall carefully test the system in a manner prescribed by Company at such intervals as required to be assured of the continual operation of the system in a satisfactory manner.

2. HOLD-UP AND BURGLAR ALARM PROCEDURES:

2.1 Upon receipt of a burglar or hold-up alarm signal; Company will telephone the Police Department and/or others as specifically designated in the Client's Authorization Schedule, which is required by this Agreement. It is understood that Company is not obligated under any circumstances to send any employee or other person to the premises of the Client in response to an alarm signal unless specifically provided for under separate agreement.

3. FIRE ALARM PROCEDURES:

3. I Upon receipt of a fire alarm signal; Company will telephone the Fire Department and/or others as specifically designated in the Client's Authorization Schedule, which is required by this Agreement. It is understood that Company is not obligated under any circumstances to send any employee or other person to the premises of the Client in response to an alarm signal.

4.1 Upon receipt of a Medical Alert call or signal; Company will telephone the Client's premises and; (1) if the person reports that no assistance is required, Company will record the signal but will not call emergency medical service or other designated persons; (2) if there is no answer or if there is a busy signal or if any person answering requests assistance, Company will telephone emergency medical service and/or others as specifically designated in the Client's Authorization Schedule, which is required by this Agreement.

5. NO EMERGENCY CONDITION:

5.1 Company may elect to verify all burglar alarm and fire alarm signals by calling Client's premises prior to notifying the appropriate police, fire department, patrol service or others. Company may elect not to dispatch the police, fire department, patrol service or others, if it has reasonable cause to assume that an emergency condition does not exist

6. TRANSMISSION FACILITIES:

6.1 Telephone Transmission

6.1 Client acknowledges that if Company utilizes telephone line transmission, the signals from Client's alarm system are transmitted over Client's regular telephone service to Company, and in the event Client's telephone service is out of order, disconnected, placed on vacation or otherwise interrupted, signals from Client's alarm system will not be received by Company during any such interruption in telephone service and the interruption will not be known to Company. Client further acknowledges and agrees that signals, which are transmitted over telephone company lines, are wholly beyond the control and jurisdiction of Company and are maintained and serviced by the applicable telephone company or utility. Client agrees to whony beyond the control and jurisdiction of Company and are manifamed and serviced by the applicance telephone company of utinity. Chent agrees to furnish any necessary telephone service or telephone lines at Client's own expense. Any and all telephone company charges shall be billed to Client's telephone bill, unless specified otherwise on the front of this Agreement. Any increased telephone company charges shall be borne by Client, and if charged directly to Company, shall be added to the periodic charges billed to Client. Client acknowledges that activation of the alarm system will interrupt and disconnect any telephone call in progress.

6.2 Alternate Transmission

6.2.1 Client acknowledges that if Company utilizes cable, the signals from Client's alarm system are transmitted over independent cable facilities. Client acknowledges and agrees that the cable is wholly beyond the control and jurisdiction of Company and is maintained and serviced by the applicable company. Client shall pay for all charges made by the cable company for the installation of the cable to Client's premises, and Company shall

pay all monthly service charges of eable lines connecting Client's protected premises to Company.

6.2.2 Client acknowledges that Company may elect to provide signal transmission by a radio system in lieu of telephone lines. That such transmission is subject to environmental factors, both natural and manmade that are wholly beyond the control of Company.

7. CONDITION BEYOND CONTROL OF COMPANY:

7.1 Company will use its best efforts to carry out its duties hereunder promptly, but shall not be responsible for delays or failure to respond by reason of busy telephone facilities, failure of telephone equipment, or failure of telephone lines due to weather or other conditions, or otherwise for any conditions beyond the control of Company

8.1 In the event Company's representative is sent to the Client's premises in response to a service call or alarm signal caused by the Client improperly following operating instructions or failing to close or properly secure a window, door, or other protected access or area, or to silence an alarm when a person specifically designated in the Client's Authorization Schedule cannot be located to silence said alarm, there shall be an additional service charge to the Client.

9. FALSE ALARMS:

9.1 In the event Client shall cause an excessive number of false alarms through the carclessness of Client or the malicious or accidental use of the alarm system or in the event Client shall in any manner misuse or abuse the alarm system, it shall constitute a material breach of this agreement on the part of Client and Company may, at its option, in addition to all other legal remedies, be excused from further performance upon the giving of ten (10) days written notice to Client. Company's excuse from performance will not affect Company's right to recover damages from Client. In the event a fine, penalty or fee shall be assessed against Company by any governmental or municipal agency as a result of any false alarm originating from Client's premises, Client agrees to forthwith reimburse Company for payment of the said false alarm ine, penalty or fee. In the event Company shall dispatch an agent to respond to a false alarm originating from Client's premises, where Client intentionally or negligently activates the alarm system and no emergency condition exists, then and in that event Client is to pay Company the sum set by Company according to its schedule of charges at the time of the false alarm.

9.2 In the event that Client's burglar alarm dispatch rights are suspended or placed on non-priority status by the police or other governmental agency due to an excessive number of false alarms, Client agrees that Company may require Client to give verbal approval of all alarm dispatches and that such dispatches be delayed until such approval can be obtained so long as such suspension or non-priority exists.

Initials

TROY ALARM, INC.

5981 Republic Street

CA Contractor's License #792133

Riverside, CA 92504-1138

Alarm License ACO5776

Commercial/Industrial	
Residential	

DISCLOSURE TO SECURITY SERVICES AGREEMENT

Phone (951) 352-7589 Fax (951) 352-7763

Regarding: Automatic Renewal Clause Agreement No. A15 27602

- This disclosure is to advise you the consumer that the security services agreement that you are entering into has an automatic renewal provision.
- This automatic renewal provision means that the security services agreement between you the consumer and our company will continue for another year with the same terms without any notification from our company.
- 3. In order to prevent the security services agreement from automatically renewing, you the consumer must send a notice of nonrenewal or statement that you wish to amend the security services agreement 60 days prior to the automatic renewal date, which is one year past the date of the 1st billing for services.

CONSUMER:	
By:	
Printed Name:	and the same of th
Title:	
Dated:	

Troy Alarm, Inc.5981 Republic St., Riverside, CA 92504
Phone: (951) 352-7589 Fax: (951) 352-7763 Email: troyalarm@aol.com

Account #:	A15 27602	
Account name:	Encore Education Corp.	
Send Contracts to:		
Attn:		
Address:		
City, State, Zip:		
	Phone number:	
	Fax number:	
	The result of the second of th	
Send Invoices to:		
Address:		
City, State, Zip:		
	AP Contact:	
	Phone number:	
	Fax number:	
	Email address:	
Additional information:		
Owner/manager name:		
	Phone number:	
	Cell number:	

As part of the action holders, Encore wou internal controls and recommends approv



JSD and the Bond audit Encore's 's cabinet

Exhibit 7.9

March 12, 2018

Encore Education Corporation

Phone: (760) 949-2036 Fax (760) 956-3338 www.encorehighschool.com

Sites:

16955 Lemon Street, Hesperia, CA 92345 3800 Main Street, 3rd Floor, Riverside, CA 92501

Meeting Site Location:

16955 Lemon Street, Hesperia, CA 92345 –

Meeting at: Classroom F29

3800 Main Street, 3rd Floor, Riverside, CA 92501

Meeting at: 3460 Orange Street Riverside, CA 92501, Classroom H2

Board Members:

Lenny Esposito, Board President Suzanne Cherry, Board Vice President Kelly Ahmed, Board Secretary/Treasurer Kathy Nielsen, Board Member Rob Gabler, Board Member

INFO:

RUSD Food Services -

This contract is the routine annual contract for the food services provided for the Riverside campus by Riverside Unified School District. The District handles all of the disbursement, paperwork for NSLP, and ordering for the cafeteria services for both breakfast and lunch. Encore has used these services since the Riverside Campus was opened.



RIVERSIDE UNIFIED SCHOOL DISTRICT

Nutrition Services

6050 Industrial Avenue • P. O. Box 2800 • Riverside, CA 92504-2800 phone (951) 352-6740 • fax (951) 778-5712

February 22, 2018

Encore High School for the Arts-Riverside Encore Education Corp. ATTN: Denise Griffin, Chief Executive Officer 16955 Lemon Street Hesperia, CA 92345

via email to denise@encorehighschool.com cc: via email to jgriffin@encorehighschool.com cc: via email to jthibodeaux@encorehighschool.com

RE: Meal Service and Food Service Worker for Encore at 3800 Main Street, Riverside, CA 92501

Dear Ms. Griffin,

As we begin to plan for the next school year, Riverside USD - Nutrition Services wants to thank you for the continued opportunity to serve you and your students.

For your budget and planning purposes, 2018-19 prices are the same, as follows:

Student lunch, each, paid or excess \$4.00
Student breakfast, each, paid or excess \$2.50
Monthly Administrative fee \$250.00

Nutrition Services Worker, invoiced monthly at actual costs incurred, annual cost NTE \$20,000.00

Please print two copies of your agency's contract for the 2018-2019 school year in the adjoining attachment. Please review, then sign and return <u>both</u> of the signed contracts to the address in the letterhead. We will return a fully executed original to you.

Also, please send us a copy of your agency's school calendar for 2018-19. An electronic version would be best, please, to lcashman@rusd.k12.ca.us. A copy of our calendar is attached for your use as well.

If you have any questions, please do not hesitate to contact me.

Sincerely,

Riverside Unified School District

Kirsten Roloson

Assistant Director - Nutrition Services

KR/Imc

Enclosures

cc: John Griffin, Joseph Thibodeaux

Riverside Unified School District

Contract for Nutrition Services With Encore High School for the Arts-Riverside For NSLP Reimbursable School Meal Service and Food Service Worker

This Contract, executed in duplicate and entered into on May 1, 2018, to run from July 1, 2018 through June 30, 2019, between the Riverside Unified School District, hereinafter referred to as School Food Authority (SFA), and the receiving sponsor, hereinafter referred to as Encore, is created for the purpose of providing lunches and breakfasts under the National School Lunch Program (NSLP).

It is hereby agreed that:

- 1. The SFA will represent Encore as the Child Nutrition Program "Sponsor" and will claim reimbursement from the California Department of Education for all meals served to children enrolled in Encore. Reimbursement will be claimed at the rate of one lunch per child per day, and one breakfast per child per day, only for complete meals counted at the point of service, and according to each child's eligibility category.
- 2. Once approved by the California Department of Education, this contract is permanent. Either party may terminate this contract for cause upon thirty (30) days written notice. Notice of termination will be provided in writing to the California Department of Education, Nutrition Services Division.

3. The SFA will:

- a) Conduct the free and reduced-price meal application process, including the distribution, review and approval of applications for the site belonging to **Encore.**
- b) Perform the required daily and monthly edit checks, the verification process and will notify **Encore** of its findings.
- c) Provide a Food Service Worker to serve the meals and perform the point of service meal counts and complete all required documents including Production & Transport (P&T) Record and Meal Count Rosters; P&T Records and Meal Count Rosters will be returned weekly in mail bag or food carrier.
- d) Provide meals that comply with the nutrition standards established by the United States Department of Agriculture for the Traditional Food Based Menu Planning Option (FBMP).
- e) Prepare the meals in the <u>Nutrition Center Central Kitchen Facility located at 6050 Industrial Avenue, Riverside, CA 92504.</u> This preparation site will maintain the appropriate State and local health certifications for the facility.
- f) Be responsible for transporting the meals from the Central Kitchen Facility to Encore located at 3800 Main Street, Riverside, California 92501. The delivery of prepared meals will be no later than 11:30 a.m.
- g) Be responsible for maintaining the proper temperature of the meals until they are delivered.
- h) Provide all equipment necessary to transport the meals. Encore will return on a daily basis any and all property owned by the SFA. If property is stolen or damaged, Encore will be billed for replacement and/or repair.
- i) Provide the necessary trays, dishes, utensils, straws, and napkins for meal consumption only. Gloves will be provided for serving purposes only. No add-ons or additional orders for paper products will be accepted.

Last printed: 2/22/2018

j) Provide a monthly menu consisting of the meals to be served the following month.

- k) Submit to the name and address of receiving official (unless otherwise noted) a monthly itemized invoice for the administrative fee and Food Service Worker provided by the SFA. Student meals that do not qualify as "Free" or "Reduced" under the National School Lunch Program (NSLP) will be charged to the student at a rate of \$4.00 per Lunch, and Breakfast will be charged at a rate of \$2.50 per Breakfast. Additional milk or juice ordered and received will be charged at \$.75 each. A monthly administrative fee of \$250.00 will be charged. Any adult meals served will be charged at a rate of \$7.00 per meal. The Food Service Worker will be charged at SFA cost, not to exceed an annual cost of \$20,000.00, based on 3.75 hours per day, 5 days per week. If SFA is engaged for Barbecue lunches, and if additional staff is provided by SFA, additional staff will be charged for at the SFA actual cost. This will be in addition to the regular Food Service Worker, and exempt from the NTE annual cost of \$20,000.
- I) The SFA will provide sack lunches for field trips, when requested, that meet the meal pattern requirements. Sack lunch requests must be requested at least 10 working days in advance. The cost per lunch will remain the same as for the regular lunch. Encore will be responsible for maintaining the appropriate temperature of sack lunch meals until served.

Encore will:

- a) Provide **SFA** with yearly school calendar during first month of school year. The **SFA** will not be obligated to provide any meals on days when the **SFA** is not open for business.
- b) Submit payment in full to the **SFA** on or before the 30th day of the following month.
- c) Notify SFA Central Kitchen via telephone at (951) 352-6740 x-82817 should a force majeure require cancellation of future meal orders as soon as possible or within 24 hours.
- d) Be responsible for all permits.
- 5. The gift or exchange of commodities is not permitted. Until students are served a meal, all food remains the property of the **SFA**.
- SFA reserves the right to terminate this Contract when number of daily student meals requested goes below a
 quantity of 50 or if Encore is out of compliance with NSLP or any applicable authority's regulations.
- 7. Encore agrees to indemnify, defend and hold harmless SFA and its officers, agents, employees, and volunteers, from and against any suits, actions, claims, causes of action, cost demands, judgments, damages, costs and expenses of whatever nature, including court costs and reasonable attorney's fees, arising out of or resulting from SFA's performance under this Contract, including acts of negligence or omission of SFA.
- 8. **Insurance. Encore** at their own cost and expense, shall procure and maintain for the duration of this Agreement the following insurance:
 - a) **Encore** shall maintain general, professional and automobile liability insurance throughout the term of this agreement evidencing not less than one million dollars (\$1,000,000) limit of liability per occurrence.
 - b) SFA shall maintain Worker's Compensation Insurance and Employer's Liability Insurance for its employees in accordance with the laws of the State of California throughout the term of this agreement for statutory limits for Worker's Compensation coverage and Employer's Liability limits of no less than one million dollars (\$1,000,000).
 - c) Encore shall provide certificates of insurance to the SFA evidencing their general, professional, automobile and worker's compensation coverages. Encore agrees to name the SFA, its officers, agents, employees and volunteers as an additional insured by separate endorsement. All certificates of insurance and endorsements must be received by the SFA on or before commencement of performance of this agreement.

Last printed: 2/22/2018

- d) Notice of cancellation or non-renewal of any policy must be received by the SFA at least thirty (30) days prior to such change. No changes of agreed upon limits or coverages shall occur during the period this agreement in force without written approval of the SFA.
- e) Encore's insurer agrees to waive all rights of subrogation against the SFA, its officers, agents and employees.
- f) In the event of any loss, injury and/or damages of any kind whatsoever resulting from this agreement or not, will be the sole responsibility and obligation of Encore.
- 9. Both parties will comply with all applicable Federal, State, and local statutes and regulations with regard to the preparation and service of National School Lunch Program meals, including, but not limited to, all applicable regulations relating to the overt identification of needy pupils, the nutritional content of meals, and nondiscrimination. All records maintained by both parties shall be open and available to inspection by Federal, State, and local authorities in accordance with applicable statutes and regulations.
- All business and information relating to the execution of this Contract and the services thereof, including kitchen visitations, will be directed to the Assistant Director of Nutrition Services, Kirsten Roloson.

11. Authorized Signatures

SFA Mays Kakish Chief Business Officer Governmental Relations 6050 Industrial Avenue, Riverside, CA 92504 Signature of SFA Official:	(951) 788-7135 x80423 Date:
Encore Denise Griffin	Telephone Number
Chief Executive Officer Encore Education Corporation 16955 Lemon Street, Hesperia, CA 92345	(760) 956-2632
Signature of Receiving Official:	Date:

Last printed: 2/22/2018

Riverside Unified School District

Contract for Nutrition Services With Encore High School for the Arts-Riverside For NSLP Reimbursable School Meal Service and Food Service Worker

This Contract, executed in duplicate and entered into on May 1, 2018, to run from July 1, 2018 through June 30, 2019, between the Riverside Unified School District, hereinafter referred to as School Food Authority (SFA), and the receiving sponsor, hereinafter referred to as Encore, is created for the purpose of providing lunches and breakfasts under the National School Lunch Program (NSLP).

It is hereby agreed that:

- 1. The **SFA** will represent **Encore** as the Child Nutrition Program "Sponsor" and will claim reimbursement from the California Department of Education for all meals served to children enrolled in **Encore**. Reimbursement will be claimed at the rate of one lunch per child per day, and one breakfast per child per day, only for complete meals counted at the point of service, and according to each child's eligibility category.
- Once approved by the California Department of Education, this contract is permanent. Either party may terminate this contract for cause upon thirty (30) days written notice. Notice of termination will be provided in writing to the California Department of Education, Nutrition Services Division.

3. The SFA will:

- a) Conduct the free and reduced-price meal application process, including the distribution, review and approval of applications for the site belonging to Encore.
- b) Perform the required daily and monthly edit checks, the verification process and will notify **Encore** of its findings.
- c) Provide a Food Service Worker to serve the meals and perform the point of service meal counts and complete all required documents including Production & Transport (P&T) Record and Meal Count Rosters; P&T Records and Meal Count Rosters will be returned weekly in mail bag or food carrier.
- d) Provide meals that comply with the nutrition standards established by the United States Department of Agriculture for the Traditional Food Based Menu Planning Option (FBMP).
- e) Prepare the meals in the <u>Nutrition Center Central Kitchen Facility located at 6050 Industrial Avenue, Riverside, CA 92504.</u> This preparation site will maintain the appropriate State and local health certifications for the facility.
- f) Be responsible for transporting the meals from the Central Kitchen Facility to **Encore** located at 3800 Main Street, Riverside, California 92501. The delivery of prepared meals will be no later than 11:30 a.m.
- g) Be responsible for maintaining the proper temperature of the meals until they are delivered.
- h) Provide all equipment necessary to transport the meals. Encore will return on a daily basis any and all property owned by the SFA. If property is stolen or damaged, Encore will be billed for replacement and/or repair.
- Provide the necessary trays, dishes, utensils, straws, and napkins for meal consumption only. Gloves will be provided for serving purposes only. No add-ons or additional orders for paper products will be accepted.

Last printed: 2/22/2018

j) Provide a monthly menu consisting of the meals to be served the following month.

- k) Submit to the name and address of receiving official (unless otherwise noted) a monthly itemized invoice for the administrative fee and Food Service Worker provided by the SFA. Student meals that do not qualify as "Free" or "Reduced" under the National School Lunch Program (NSLP) will be charged to the student at a rate of \$4.00 per Lunch, and Breakfast will be charged at a rate of \$2.50 per Breakfast. Additional milk or juice ordered and received will be charged at \$.75 each. A monthly administrative fee of \$250.00 will be charged. Any adult meals served will be charged at a rate of \$7.00 per meal. The Food Service Worker will be charged at SFA cost, not to exceed an annual cost of \$20,000.00, based on 3.75 hours per day, 5 days per week. If SFA is engaged for Barbecue lunches, and if additional staff is provided by SFA, additional staff will be charged for at the SFA actual cost. This will be in addition to the regular Food Service Worker, and exempt from the NTE annual cost of \$20,000.
- The SFA will provide sack lunches for field trips, when requested, that meet the meal pattern requirements. Sack lunch requests must be requested at least 10 working days in advance. The cost per lunch will remain the same as for the regular lunch. Encore will be responsible for maintaining the appropriate temperature of sack lunch meals until served.

4. Encore will:

- a) Provide SFA with yearly school calendar during first month of school year. The SFA will not be obligated to provide any meals on days when the SFA is not open for business.
- b) Submit payment in full to the **SFA** on or before the 30th day of the following month.
- c) Notify SFA Central Kitchen via telephone at (951) 352-6740 x-82817 should a force majeure require cancellation of future meal orders as soon as possible or within 24 hours.
- d) Be responsible for all permits.
- The gift or exchange of commodities is not permitted. Until students are served a meal, all food remains the property of the SFA.
- 6. **SFA** reserves the right to terminate this Contract when number of daily student meals requested goes below a quantity of **50** or if **Encore** is out of compliance with NSLP or any applicable authority's regulations.
- 7. **Encore** agrees to indemnify, defend and hold harmless **SFA** and its officers, agents, employees, and volunteers, from and against any suits, actions, claims, causes of action, cost demands, judgments, damages, costs and expenses of whatever nature, including court costs and reasonable attorney's fees, arising out of or resulting from **SFA's** performance under this Contract, including acts of negligence or omission of **SFA**.
- 8. **Insurance. Encore** at their own cost and expense, shall procure and maintain for the duration of this Agreement the following insurance:
 - a) **Encore** shall maintain general, professional and automobile liability insurance throughout the term of this agreement evidencing not less than one million dollars (\$1,000,000) limit of liability per occurrence.
 - b) SFA shall maintain Worker's Compensation Insurance and Employer's Liability Insurance for its employees in accordance with the laws of the State of California throughout the term of this agreement for statutory limits for Worker's Compensation coverage and Employer's Liability limits of no less than one million dollars (\$1,000,000).
 - c) Encore shall provide certificates of insurance to the SFA evidencing their general, professional, automobile and worker's compensation coverages. Encore agrees to name the SFA, its officers, agents, employees and volunteers as an additional insured by separate endorsement. All certificates of insurance and endorsements must be received by the SFA on or before commencement of performance of this agreement.

Encore 2018-19 Meals & Food Service Worker

- d) Notice of cancellation or non-renewal of any policy must be received by the **SFA** at least thirty (30) days prior to such change. No changes of agreed upon limits or coverages shall occur during the period this agreement in force without written approval of the **SFA**.
- e) Encore's insurer agrees to waive all rights of subrogation against the SFA, its officers, agents and employees.
- f) In the event of any loss, injury and/or damages of any kind whatsoever resulting from this agreement or not, will be the sole responsibility and obligation of **Encore**.
- 9. Both parties will comply with all applicable Federal, State, and local statutes and regulations with regard to the preparation and service of National School Lunch Program meals, including, but not limited to, all applicable regulations relating to the overt identification of needy pupils, the nutritional content of meals, and nondiscrimination. All records maintained by both parties shall be open and available to inspection by Federal, State, and local authorities in accordance with applicable statutes and regulations.
- All business and information relating to the execution of this Contract and the services thereof, including kitchen visitations, will be directed to the Assistant Director of Nutrition Services, Kirsten Roloson.

11. Authorized Signatures

SFA Mays Kakish Chief Business Officer Governmental Relations 6050 Industrial Avenue, Riverside, CA 92504 Signature of SFA Official:	Telephone Number (951) 788-7135 x80423 Date:	
Encore Denise Griffin Chief Executive Officer Encore Education Corporation 16955 Lemon Street, Hesperia, CA 92345	Telephone Number (760) 956-2632	
Signature of Receiving Official:	Date:	

RIVERSIDE UNIFIED SCHOOL DISTRICT Standard School Calendar 2018 - 2019

S M T W T F S JULY 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30 31	S M T W T F S AUGUST 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30 31	S M T W T F S SEPTEMBER 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30	S M T W T F S OCTOBER 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30 31
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December 24 - 28 All Facilities Close Board Approved 7/17/17		22 - End of Third MS/I (MS Not in Sessic 25 thru 29 - Spring Recess 1 - Classes Resume 17 - Elementary Minim 29 - End of High School 30 - Last Day for Eleme	HS Quarter on) aum Day ol ddle Schools

RIVERSIDE UNIFIED SCHOOL DISTRICT Standard School Calendar 2019 - 2020

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28

LEGAL 8	LOCAL	HOLI	DAYS
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JUL	4	- Independence Day
SEP	2	- Labor Day
NOV	11	- Veterans' Day
	28	- Thanksgiving Day
	29	- All Facilities Closed
DEC	24	 All Facilities Closed
	25	- Christmas Holiday Observed
JAN	1	- New Year's Holiday Observed
	2	- (In Lieu of Admissions Day)
JAN	20	- Martin Luther King's Day
FEB	14	- Lincoln's Day
	17	- Presidents' Day
MAY	25	- Memorial Day

November 25 - 29 All Facilities Closed December 23 - 27 All Facilities Closed

Board Approved 7/17/17

		IMPORTANT DATES
AUG	7	- New Employee Welcome
	8 thru 9	- All Teachers on Duty
	12	- Classes Begin
OCT	11	- End of First MS/HS Quarter
		(MS Not in Session)
NOV	1	Elementary Minimum Day
NOV	7-8	- Parent/Teacher Conferences
		(Elementary Not in Session)
NOV	8	- End of First Trimester (Elementary sites only)
NOV	25-29	- Thanksgiving Recess
DEC	20	- End of First MS/HS Semester
		(MS/HS Not in Session)
DEC	23 thru Jan 3	- Winter Recess
JAN	6	- Classes Resume
FEB	21	Elementary Minimum Day
FEB	28	- End of Second Trimester (Elementary sites only)
MAR	20	- End of Third MS/HS Quarter
		(MS Not in Session)
MAR	23 - 27	- Spring Recess
MAR	30	- Classes Resume
MAY	15	Elementary Minimum Day
MAY	27	- End of High School
	28	- End of Elem & Middle Schools

- Last Day for Elem/MS/HS Teachers

Riverside Unified School District

Contract for Nutrition Services With Encore High School for the Arts-Riverside For NSLP Reimbursable School Meal Service and Food Service Worker

This Contract, executed in duplicate and entered into on May 1, 2018, to run from July 1, 2018 through June 30, 2019, between the Riverside Unified School District, hereinafter referred to as School Food Authority (SFA), and the receiving sponsor, hereinafter referred to as Encore, is created for the purpose of providing lunches and breakfasts under the National School Lunch Program (NSLP).

It is hereby agreed that:

- 1. The **SFA** will represent **Encore** as the Child Nutrition Program "Sponsor" and will claim reimbursement from the California Department of Education for all meals served to children enrolled in **Encore**. Reimbursement will be claimed at the rate of one lunch per child per day, and one breakfast per child per day, only for complete meals counted at the point of service, and according to each child's eligibility category.
- Once approved by the California Department of Education, this contract is permanent. Either party may terminate this contract for cause upon thirty (30) days written notice. Notice of termination will be provided in writing to the California Department of Education, Nutrition Services Division.

3. The SFA will:

- Conduct the free and reduced-price meal application process, including the distribution, review and approval of applications for the site belonging to Encore.
- b) Perform the required daily and monthly edit checks, the verification process and will notify **Encore** of its findings.
- c) Provide a Food Service Worker to serve the meals and perform the point of service meal counts and complete all required documents including Production & Transport (P&T) Record and Meal Count Rosters; P&T Records and Meal Count Rosters will be returned weekly in mail bag or food carrier.
- d) Provide meals that comply with the nutrition standards established by the United States Department of Agriculture for the Traditional Food Based Menu Planning Option (FBMP).
- e) Prepare the meals in the <u>Nutrition Center Central Kitchen Facility located at 6050 Industrial Avenue, Riverside, CA 92504.</u> This preparation site will maintain the appropriate State and local health certifications for the facility.
- f) Be responsible for transporting the meals from the Central Kitchen Facility to Encore located at 3460 Orange Street, Riverside, California 92501. The delivery of prepared meals will be no later than 10:30 a.m.
- g) Be responsible for maintaining the proper temperature of the meals until they are delivered.
- h) Provide all equipment necessary to transport the meals. Encore will return on a daily basis any and all property owned by the SFA. If property is stolen or damaged, Encore will be billed for replacement and/or repair.
- Provide the necessary trays, dishes, utensils, straws, and napkins for meal consumption only. Gloves will be provided for serving purposes only. No add-ons or additional orders for paper products will be accepted.

Last printed: 2/28/2018

Provide a monthly menu consisting of the meals to be served the following month.

- k) Submit to the name and address of receiving official (unless otherwise noted) a monthly itemized invoice for the administrative fee and Food Service Worker provided by the SFA. Student meals that do not qualify as "Free" or "Reduced" under the National School Lunch Program (NSLP) will be charged to the student at a rate of \$4.00 per Lunch, and Breakfast will be charged at a rate of \$2.50 per Breakfast. Additional milk or juice ordered and received will be charged at \$.75 each. A monthly administrative fee of \$250.00 will be charged. Any adult meals served will be charged at a rate of \$7.00 per meal. The Food Service Worker will be charged at SFA cost, not to exceed an annual cost of \$20,000.00, based on 3.75 hours per day, 5 days per week. If SFA is engaged for Barbecue lunches, and if additional staff is provided by SFA, additional staff will be charged for at the SFA actual cost. This will be in addition to the regular Food Service Worker, and exempt from the NTE annual cost of \$20,000.
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- 8. **Insurance. Encore** at their own cost and expense, shall procure and maintain for the duration of this Agreement the following insurance:
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- 10. All business and information relating to the execution of this Contract and the services thereof, including kitchen visitations, will be directed to the Assistant Director of Nutrition Services, Kirsten Roloson.
- 11. Authorized Signatures

SFA Mays Kakish Chief Business Officer Governmental Relations 6050 Industrial Avenue, Riverside, CA 92504 Signature of SFA Official:	(951) 788-7135 x80423 Date:
Encore Denise Griffin Chief Executive Officer Encore Education Corporation 16955 Lemon Street, Hesperia, CA 92345 Signature of Receiving Official:	Telephone Number (760) 949-203

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