

Board Meeting Agenda Annual Workshop Training

DATE 7/13/2020

6:00 p.m.

Encore Education Corporation

Phone: (760) 949-2036 Fax (760) 956-3338 www.encorehighschool.com

Sites:

www.encorehighschool.com

If you would like to speak during public comment, please email your full name, the item you would like to comment about, and your comment, to board@encoreedcorp.com. These comments will be read aloud during open session at the board meeting. The chance to add public comment through emails will close after the agenda is approved during the meeting.

Board Members:

Suzanne Cherry, Board President Rob Gabler, Board Vice President Kelly Ahmed, Board Secretary/Treasurer Evelyn Rojas, Board Member Mari Miller, Board Member

<u>The Order of Business may be changed without notice:</u> Notice is hereby given that the order of consideration of matters on this agenda may be changed without prior notice.

<u>Reasonable Limitations May be placed on public testimony</u>: The Governing Board's presiding officer reserves the right to impose reasonable time limits on public testimony to ensure that the agenda is completed. For any person requiring a translator, this time will be doubled to account for translation time.

Reasonable Accommodation for any individual with a Disability: Pursuant to the Rehabilitation Act of 1973, any individual with a disability who requires reasonable accommodation to attend or to participate in this meeting of the Governing board may request assistance by contacting the EEC (760) 949-2036.

Public Documents relating to Open Session Agenda items are available for review by the public at the Reception Desk at Encore Education Corporation's Executive office or on the internet at www.encorehighschool.com. For more information concerning this agenda, please contact EEC (760) 949-2036.

	OPEN GENERAL SESSI	ON				
	ROLL CALL	Pre	sent A	bsent		
	Suzanne Cherry		<u> </u>	_		
	Kelly Ahmed		. <u> </u>	_		
	Rob Gabler		_	_		
	Evelyn Rojas		<u> </u>	_		
	Mari Miller		_	_		
3.0	APPROVAL OF THE	AGENDA				
	MOTION:	Second:	Vote:	Approved/Denie	d	
	ROLL CALL	AYE	NAY	ABSTENTION	ABSENT	
	Suzanne Cherry					
	Kelly Ahmed	<u></u>			<u> </u>	
	Rob Gabler				<u> </u>	
	Evelyn Rojas				<u> </u>	
						
4.0	INVITATION TO ADI the Board of Directors of placed on the published responses to, or discuss	on any matter within dagenda in accordar ion of a topic not or	n jurisdiction of th nce with the Brow n the agenda. The	e Board. Comments should b on Act, there shall be no a ctio	ne and place for the general public to e limited to 3 mi nutes. Unless an ite n taken, nor should there be comme knowledge re ceipt of information/re genda.	m has beer ents on,
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4.0 5.0	INVITATION TO ADI the Board of Directors of placed on the published responses to, or discuss refer to staff with no dir CONSENT ITEMS. It is routine in nature and cameeting for clarification 5.1 BOARD MI MOTION: ROLL CALL Suzanne Cherry Kelly Ahmed Rob Gabler Evelyn Rojas	on any matter within a genda in accordar in accordar rection of a topic not or rection as to action of is recommended that in be enacted in one or, discussion, or characteristics. Second: Second:	njurisdiction of the name with the Brown the agenda. The part of the priority; or (3) reat the board conservation without name. S-06.08.2020	e Board. Comments should be no actioned by nAct, there shall be no actioned Board members may: (1) active fer the matter to the next a diders approving a number of further discussion. Consenting the content of the co	e limited to 3 minutes. Unless a nite n taken, nor should there be comme knowledge receipt of information/re genda. agenda items as a consent list. Thes tems may be called up by any memb	m has bee ents on, eport; (2) seitems au

7.0 ACTION ITEMS.

Approve	Coord.		Voto:	d/Donied
MOTION: ROLL CALL	Second: AYE	— NAY	Vote: Approve ABSTENTION	a/Deniea ABSENT
	ATE	IVAT	ADSTEINTION	ADJENT
Suzanne Cherry				
Kelly Ahmed				
Rob Gabler				
Evelyn Rojas				
Mari Miller	—			
7.2 School Calend	ars for the 20'-2	1' school y	ear. Executive team recon	nmends approva
Approve				
MOTION:	Second:		Vote: Approve	ed/Denied
ROLL CALL	AYE	NAY	ABSTENTION	ABSENT
Suzanne Cherry				
Kelly Ahmed				
Rob Gabler				
Evelyn Rojas				
Mari Miller				
Approve MOTION:	Second:		Vote: Approve	nd/Denied
ROLL CALL	AYE	— NAY	ABSTENTION	ABSENT
Suzanne Cherry	AIL	iiAi	ADJILITION	ADJENT
Kelly Ahmed				
Rob Gabler				
Evelyn Rojas				
Mari Miller				
Mari Miller				
7.4 2020-2021 Sala	ary Schedules. E	xecutive to	eam recommends approva	I of this action.
Approve				
MOTION:	Second:		Vote: Approve	ed/Denied
ROLL CALL	AYE	NAY	ABSTENTION	ABSENT
Suzanne Cherry				
Kelly Ahmed				
Rob Gabler				
Evelyn Rojas				
				

7.5 2020-2021 COVID-19 Planning Proposal. Executive team recommends approval of this action.

Approve					
MOTION:	Second:		Vote: Approved	I/Denied	
ROLL CALL	AYE	NAY	ABSTENTION	ABSENT	
Suzanne Cherry					
Kelly Ahmed					
Rob Gabler					
Evelyn Rojas					
Mari Miller			_	_	
7.6 Resignation of action.	the School Board	d Membe	r- Paula Gharib. Executive to	eam recommends approva	l of this
Approve					
MOTION:	Second:		Vote: Approved	l/Denied	
ROLL CALL	AYE	NAY	ABSTENTION	ABSENT	
Suzanne Cherry					
Kelly Ahmed					
Rob Gabler					
Evelyn Rojas					
Mari Miller					
Approve	Co const.		Water Assessment	Mostal	
MOTION:	Second:		Vote: Approved		
ROLL CALL	AYE	NAY	ABSTENTION	ABSENT	
Suzanne Cherry					
Kelly Ahmed					
Rob Gabler					
Evelyn Rojas					
Mari Miller					
	the new Encore sof this action.	School Bo	ard Member- Glenn Thacke	ray. Executive team recom	mends
Approve					
MOTION:	Second:		Vote: Approved		
ROLL CALL	AYE	NAY	ABSTENTION	ABSENT	
Suzanne Cherry					
Kelly Ahmed					
Rob Gabler					
Evelyn Rojas					
Mari Miller					

7.9 2020-2021 Organization chart. Executive team recommends approval of this action.

	Approve	Casandi	,	/ata	and /Domind	
	MOTION:	Second:		Vote: Appro		
	ROLL CALL	AYE	NAY	ABSTENTION	ABSENT	
	Suzanne Cherry					
	Kelly Ahmed					
	Rob Gabler					
	Evelyn Rojas					
	Mari Miller					
	7.10 Board on Ti	ack- Set up der	no and quot	e. Executive team reco	ommends approval of this actio	n.
	Approve					
	MOTION:	Second:		Vote: Appro	ved/Denied	
	ROLL CALL	AYE	NAY	ABSTENTION	ABSENT	
	Suzanne Cherry					
	Kelly Ahmed					
	Rob Gabler	<u></u>		<u></u>	<u> </u>	
	Evelyn Rojas					
	Mari Miller			<u> </u>		
8.09.010.0	CORR, LLP. THE CHA	RTER LAW FIRM REPORTS. The Good of the future agenda	1. Foverning Board		es from fellow board members, and th	
11.0					pard will re convene in open session for ng the outlined scope of closed session	
12.0	ADJOURNMENT					
	MOTION:	Second:		Vote:	Approved/Denied	
	ROLL CALL	AYE	NAY	ABSTENTION	ABSENT	
	Suzanne Cherry					
	Kelly Ahmed					
	Rob Gabler			<u></u>		
	Evelyn Rojas					
	Mari Miller					
						
Then	neeting adjourned at	(time)).			

The next meeting is Monday, August 24, 2020 at 6:00 pm.



Exhibit 5.1

July 13, 2020

Encore Education Corporation

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Board Members:

Suzanne Cherry, Board President Rob Gabler, Board Vice President Kelly Ahmed, Board Secretary/Treasurer Evelyn Rojas, Board Member Mari Miller, Board Member

INFO:

Board Meeting Minutes-June 08, 2020



Board Meeting Agenda

DATE 6/8/2020

6:00 p.m.

Encore Education Corporation Phone: (760) 949-2036 Fax (760) 956-3338 www.encorehighschool.com

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1.0	CALL TO ORDER. The	e meeting was calle	ed to order at <u>6:</u>	05 P.M (time).		
2.0	OPEN GENERAL SES ROLL CALL Suzanne Cherry Kelly Ahmed Rob Gabler Paula Gharib Evelyn Rojas Mari Miller	SION Prese _XXXXXX	_x_	_		
3.0	APPROVAL OF THI	E AGENDA				
	MOTION: Rob ROLL CALL Suzanne Cherry	Second: <u>Paul</u> AYE _X	a Vote: <u>4/2</u> NAY	Approved/Den ABSTENTION	ied <u>Approved</u> ABSENT ——	
	Kelly Ahmed				_X	
	Rob Gabler Paula Gharib	_ <u>x</u> _				
	Evelyn Rojas	_x			<u>_x</u> _	
	Mari Miller	<u>_x_</u>			_^_	
5.0	CONSENT ITEMS. I routine in nature and	can be enacted in one r	the board conside	rs approving a number	of agenda items as a consent list. The items may be called up by any m	
	5.1 STRS, PE	on, discussion, or chang				
		' FISCAL REPORTS IE REPORT- Dean of	Students Hesp	eria		
		IE REPORT- Dean of	-			
		REPORTS				
	5.6 DATA REI 5.7 MEETING					
		OF ALL COMMITTE	E AND STAFF I	MEETINGS		
	MOTION: Mari	Second: Paul	<u>a</u> Vote	e: 5/1	Approved/Denied Approve	<u>ed</u>
	ROLL CALL	AYE	NAY	ABSTENTION	ABSENT	
	Suzanne Cherry	_x				
	Kelly Ahmed Rob Gabler	<u></u>			_X	
	Paula Gharib	_X _X				
	Evelyn Rojas	_^^_ _x				
	Mari Miller	_x	_	<u> </u>	<u> </u>	

6.0	INFORMAT purposes.	ION ITEMS.	There are no acti	ons need	ded for any of thes	e items. These ite	ms are presented for infor	mational
	6.1 AS	B DIRECTO	R REPORT- Kiara	Sampso	on, Hesperia			
			R REPORT- Lisa	-	=			
	6.3 ST	AFF LIAISO	N REPORT - Jam	nie Wagg	oner, Hesperia			
			N REPORT - Wes	-				
			DENTS REPORT		•			
			DENTS REPORT		-	side		
			DEMICS REPORT	– Julia	Dolf			
		GAL BRIEFS		TION A	VEAD IN DEVIE	N Danartmant Ch	oiro	
			- Eric Buries	IION- A	TEAR IN REVIE	N- Department Ch	airs	
	0.10 01	LD IXLI OIXI	- Life Dulles					
7.0		es Report-i	ncludes critical r . This item was r		_	•	tive team recommends	s approval
	Approve							
	MOTION: _		Second:		Vote:	Approved/Dei	nied	
	ROLL CALL		AYE	NAY	ABSTE	NTION	ABSENT	
	Suzanne Ch	erry						
	Kelly Ahme	d						
	Rob Gabler							
	Paula Ghari	b						
	Evelyn Roja	IS						
	Mari Miller							
	an Ju	d federal fu ly or Augus	unding are still v	ery muc sufficier	ch in the air. We nt visibility to fi	will be coming	at this point, as the sta back with an updated b sumptions. Executive t	oudget in
	Approve							
	MOTION: N	<u>/lari</u>	Second: Rob		Vote: <u>6/0</u>	• •	nied <u>Approved</u>	
	ROLL CALL		AYE	NAY	ABSTE	ENTION	ABSENT	
	Suzanne Ch	•	_X					
	Kelly Ahme		_X					
	Rob Gabler		_X					
	Paula Ghari		_X					
	Evelyn Roja		_X					
	Mari Miller		_X					

8.0 BOARD COMMENTS / REPORTS. The Governing Board will take comments/updates from fellow board members, and the EEC Executive Administration for future a genda issues.

9.0 ADJOURNMENT

MOTION: Mari	Second: Pa	ula_	Vote: <u>6/0</u>	Approved	Denied <u>Approved</u>
ROLL CALL	AYE	NAY	ABSTEN	NOITI	ABSENT
Suzanne Cherry	_X				
Kelly Ahmed	_X				
Rob Gabler	_X				
Paula Gharib	_X				
Evelyn Rojas	_X				
Mari Miller	_x				

The meeting adjourned at <u>7:51 P.M (time)</u>.

The next meeting is **TBD**.



Exhibit 7.1

July 13, 2020

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Board Members:

Suzanne Cherry, Board President Rob Gabler, Board Vice President Kelly Ahmed, Board Secretary/Treasurer Evelyn Rojas, Board Member Mari Miller, Board Member

INFO:

Board Appointments for the 20'-21' school year.



Board Meeting Dates

Monday, August 24, 2020

Monday, September 14, 2020

Monday, October 19, 2020

Monday, November 9, 2020

Monday, January 11, 2021

Monday, February 8, 2021

Monday, March 8, 2021

Monday, April 12, 2021

Monday, May 10, 2021

Monday, June 14, 2021

Monday, July 12, 2021- Board Meeting Workshop



Exhibit 7.2

July 13, 2020

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INFO:

School Calendars for the 20'-21' school year

ADMINISTRATION AND OFFICE PERSONNEL

	July '20										
Su	М	Tu	W	Th	F	S					
			1	2	3	4					
5	6	7	8	9	10	11					
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19	20	21	22	23	24	25					
26	27	28	29	30	31						
						9					

	August '20										
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30	31					11					

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October '20										
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25	26	27	28	29	30	31				
						21				

	November '20									
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						16				

	December '20								
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27	28	29	30	31					
						14			

	January '21									
Su	М	Tu	W	Th	F	S				
					1	2				
3	4	5	6	7	8	9				
10	11	12	13	14	15	16				
17	18	19	20	21	22	23				
24	25	26	27	28	29	30				
31						19				

February '21								
Su	М	Tu	W	Th	F	S		
	1	2	3	4	5	6		
7	8	9	10	11	12	13		
14	15	16	17	18	19	20		
21	22	23	24	25	26	27		
28								
						19		

March '21								
Su	М	Tu	W	Th	F	S		
	1	2	3	4	5	6		
7	8	9	10	11	12	13		
14	15	16	17	18	19	20		
21	22	23	24	25	26	27		
28	29	30	31					
						18		

	April '21								
Su	М	M Tu W Th F							
				1	2	3			
4	5	6	7	8	9	10			
11	12	13	14	15	16	17			
18	19	20	21	22	23	24			
25	26	27	28	29	30				
						22			

May '21									
Su	М	Tu	W	Th	F	S			
						1			
2	3	4	5	6	7	8			
9	10	11	12	13	14	15			
16	17	18	19	20	21	22			
23	24	25	26	27	28	29			
30	31					21			

June '21									
Su	М	Tu	W	Th	F	S			
		1	2	3	4	5			
6	7	8	9	10	11	12			
13	14	15	16	17	18	19			
20	21	22	23	24	25	26			
27	28	29	30						
						20			

	211	Employee Work Day	2	New Employee In-service Day
	42	Offices Closed/Off Work	11	Holidays

Salaried Administration/Office Personnel	211 work days
Hourly Administration/Office Personnel	211 work days, 11 Holidays = 222 Paid Days

ADMINISTRATIVE COUNSELOR

July '20									
Su	М	M Tu W Th F							
			1	2	3	4			
5	6	7	8	9	10	11			
12	13	14	15	16	17	18			
19	20	21	22	23	24	25			
26	27	28	29	30	31				
						0			

	August '20								
Su	М	M Tu W Th F							
						1			
2	3	4	5	6	7	8			
9	10	11	12	13	14	15			
16	17	18	19	20	21	22			
23	24	25	26	27	28	29			
30	31					5			

	September '20					
Su	М	Tu	W	Th	F	S
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30			
						21

	October '20					
Su	М	Tu	V	Th	F	S
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	31
						21

	November '20					
Su	М	Tu	W	Th	F	S
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30					
						16

	December '20					
Su	М	Tu	W	Th	F	S
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		
						14

	January '21					
Su	М	Tu	W	Th	F	S
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30
31						19

	February '21					
Su	М	Tu	W	Th	F	S
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28						
						19

	March '21					
Su	М	Tu	W	Th	F	S
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			
						18

	April '21					
Su	М	Tu	V	Th	F	S
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	
						22

	May '21					
Su	М	Tu	W	Th	F	S
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30	31					21

	June '21					
Su	М	Tu	W	Th	F	S
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30			
						20

	196	Employee Work Day	2	New Employee Inservice Day
	15	School Closed/Off Work	11	Holidays
	42	Offices Closed/Off Work		

Administrative Counselors	196 work days
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ASB

	July '20							
Su	М	Tu	W	Th	F	S		
			1	2	3	4		
5	6	7	8	9	10	11		
12	13	14	15	16	17	18		
19	20	21	22	23	24	25		
26	27	28	29	30	31			
						0		

	August '20							
Su	М	Tu	W	Th	F	S		
						1		
2	3	4	5	6	7	8		
9	<mark>10</mark>	11	12	13	<mark>14</mark>	15		
16	17	<mark>18</mark>	<mark>19</mark>	<mark>20</mark>	21	22		
23	24	25	26	27	28	29		
30	31					15		

	September '20							
Su	М	Tu	W	Th	F	S		
		1	2	3	4	5		
6	7	8	9	10	11	12		
13	14	15	16	17	18	19		
20	21	22	23	24	25	26		
27	28	29	30					
						21		

	October '20							
Su	M Tu W Th F S							
				1	2	3		
4	5	6	7	8	9	10		
11	12	13	14	15	16	17		
18	19	20	21	22	23	24		
25	26	27	28	29	30	31		
						21		

	November '20						
Su	М	Tu	W	Th	F	S	
1	2	3	4	5	6	7	
8	9	10	11	12	13	14	
15	16	17	18	19	20	21	
22	23	24	25	26	27	28	
29	30						
						16	

	December '20						
Su	М	Tu	W	Th	F	S	
		1	2	3	4	5	
6	7	8	9	10	11	12	
13	14	15	16	17	18	19	
20	21	22	23	24	25	26	
27	28	29	30	31			
						14	

	January '21							
Su	М	Tu	W	Th	F	S		
					1	2		
3	4	5	6	7	8	9		
10	11	12	13	14	15	16		
17	18	19	20	21	22	23		
24	25	26	27	28	29	30		
31						19		

	February '21								
Su	М	Tu	W	Th	F	S			
	1	2	3	4	5	6			
7	8	9	10	11	12	13			
14	15	16	17	18	19	20			
21	22	23	24	25	26	27			
28									
						19			

	March '21							
Su	М	Tu	W	Th	F	S		
	1	2	3	4	5	6		
7	8	9	10	11	12	13		
14	15	16	17	18	19	20		
21	22	23	24	25	26	27		
28	29	30	31					
						18		

	April '21							
Su	М	Tu	V	Th	F	S		
				1	2	3		
4	5	6	7	8	9	10		
11	12	13	14	15	16	17		
18	19	20	21	22	23	24		
25	26	27	28	29	30			
						22		

May '21							
М	Tu	W	Th	F	S		
					1		
3	4	5	6	7	8		
10	11	12	13	14	15		
17	18	19	20	21	22		
24	25	26	27	28	29		
31					21		
	3 10 17 24	M Tu 3 4 10 11 17 18 24 25	M Tu W 3 4 5 10 11 12 17 18 19 24 25 26	M Tu W Th 3 4 5 6 10 11 12 13 17 18 19 20 24 25 26 27	M Tu W Th F 3 4 5 6 7 10 11 12 13 14 17 18 19 20 21 24 25 26 27 28		

	June '21							
Su	М	Tu	W	Th	F	S		
		1	2	3	4	5		
6	7	8	9	10	11	12		
13	14	15	16	17	18	19		
20	21	22	23	24	25	26		
27	28	29	30					
						20		

	206	Employee Work Day	2	New Employee In-service Day
	35	Offices Closed	11	Holidays
	12	School Closed/Off Work		

Salaried ASB	206 work days
Hourly ASB	206 work days, 11 Holidays = 217 Paid Days

^{*}Saturdays subject to change due to dances and other school events

CAFETERIA, BUS DRIVER, CAMPUS AIDE CALENDAR

July '20								
Su	М	Tu	W	Th	F	S		
			1	2	3	4		
5	6	7	8	9	10	11		
12	13	14	15	16	17	18		
19	20	21	22	23	24	25		
26	27	28	29	30	31			
						2		

	August '20								
Su	М	Tu	W	Th	F	S			
						1			
2	3	4	5	6	7	8			
9	10	11	12	13	14	15			
16	17	18	19	20	21	22			
23	24	25	26	27	28	29			
30	31					6			

	September '20							
Su	М	Tu	W	Th	F	S		
		1	2	3	4	5		
6	7	8	9	10	11	12		
13	14	15	16	17	18	19		
20	21	22	23	24	25	26		
27	28	29	30					
						21		

	October '20									
Su	М	Tu	V	Th	F	S				
				1	2	3				
4	5	6	7	8	9	10				
11	12	13	14	15	16	17				
18	19	20	21	22	23	24				
25	26	27	28	29	30	31				
						21				

	November '20								
Su	М	Tu	W	Th	F	S			
1	2	3	4	5	6	7			
8	9	10	11	12	13	14			
15	16	17	18	19	20	21			
22	23	24	25	26	27	28			
29	30								
						18			

	December '20								
Su	М	Tu	W	Th	F	S			
		1	2	3	4	5			
6	7	8	9	10	11	12			
13	14	15	16	17	18	19			
20	21	22	23	24	25	26			
27	28	29	30	31					
						16			

January '21							
Su	М	Tu	W	Th	F	S	
					1	2	
3	4	5	6	7	8	9	
10	11	12	13	14	15	16	
17	18	19	20	21	22	23	
24	25	26	27	28	29	30	
31						19	

February '21								
Su	М	Tu	W	Th	F	S		
	1	2	3	4	5	6		
7	8	9	10	11	12	13		
14	15	16	17	18	19	20		
21	22	23	24	25	26	27		
28								
						19		

	March '21							
S	u	М	Tu	W	Th	F	S	
		1	2	3	4	5	6	
7	'	8	9	10	11	12	13	
1	4	15	16	17	18	19	20	
2	1	22	23	24	25	26	27	
2	8	29	30	31				
							19	

	April '21									
Su	М	Tu	V	Th	F	S				
				1	2	3				
4	5	6	7	8	9	10				
11	12	13	14	15	16	17				
18	19	20	21	22	23	24				
25	26	27	28	29	30					
						22				

	May '21									
Su	Μ	Tu	W	Th	F	S				
						1				
2	3	4	5	6	7	8				
9	10	11	12	13	14	15				
16	17	18	19	20	21	22				
23	24	25	26	27	28	29				
30	31					21				

June '21								
Su	М	Tu	W	Th	F	S		
		1	2	3	4	5		
6	7	8	9	10	11	12		
13	14	15	16	17	18	19		
20	21	22	23	24	25	26		
27	28	29	30					
						20		

	204	Employee Work Day	2	New Employee In-service Day
	12	School Closed/Off Work	11	Holidays
	37	Offices Closed		

Salaried Administration/Office Personnel	204 work days
Hourly Administration/Office Personnel	204 work days, 11 Holidays = 215 Paid Days

EXECUTIVE and IT

July '20							
Su	М	Tu	W	Th	F	S	
			1	2	3	4	
5	6	7	8	9	10	11	
12	13	14	15	16	17	18	
19	20	21	22	23	24	25	
26	27	28	29	30	31		
						9	

	August '20								
Su	М	Tu	W	Th	F	S			
						1			
2	3	4	5	6	7	8			
9	10	11	12	13	14	15			
16	17	18	19	20	21	22			
23	<mark>24</mark>	<mark>25</mark>	26	27	28	29			
30	31					11			

September '20							
Su	М	Tu	W	Th	F	S	
		1	2	3	4	5	
6	7	8	9	10	11	12	
13	14	15	16	17	18	19	
20	21	22	23	24	25	26	
27	28	29	30				
						21	

October '20								
Su	М	Tu	V	Th	F	S		
				1	2	3		
4	5	6	7	8	9	10		
11	12	13	14	15	16	17		
18	19	20	21	22	23	24		
25	26	27	28	29	30	31		
						21		

	November '20							
Su	Μ	Tu	W	Th	F	S		
1	2	3	4	5	6	7		
8	9	10	11	12	13	14		
15	16	17	18	19	20	21		
22	23	24	25	26	27	28		
29	30							
						16		

December '20							
Su	М	Tu	W	Th	F	S	
		1	2	3	4	5	
6	7	8	9	10	11	12	
13	14	15	16	17	18	19	
20	21	22	23	24	25	26	
27	28	29	30	31			
						14	

	January '21							
Su	М	Tu	W	Th	F	S		
					1	2		
3	4	5	6	7	8	9		
10	11	12	13	14	15	16		
17	18	19	20	21	22	23		
24	25	26	27	28	29	30		
31						19		

	February '21							
Su	М	Tu	W	Th	F	S		
	1	2	3	4	5	6		
7	8	9	10	11	12	13		
14	15	16	17	18	19	20		
21	22	23	24	25	26	27		
28								
						19		

	March '21									
Su	М	Tu	W	Th	F	S				
	1	2	3	4	5	6				
7	8	9	10	11	12	13				
14	15	16	17	18	19	20				
21	22	23	24	25	26	27				
28	29	30	31							
						18				

	April '21									
Su	М	Tu	V	Th	F	S				
				1	2	3				
4	5	6	7	8	9	10				
11	12	13	14	15	16	17				
18	19	20	21	22	23	24				
25	26	27	28	29	30					
						22				

May '21									
М	Tu	W	Th	F	S				
					1				
3	4	5	6	7	8				
10	11	12	13	14	15				
17	18	19	20	21	22				
24	25	26	27	28	29				
31					21				
	3 10 17 24	M Tu 3 4 10 11 17 18 24 25	M Tu W 3 4 5 10 11 12 17 18 19 24 25 26	M Tu W Th 3 4 5 6 10 11 12 13 17 18 19 20 24 25 26 27	M Tu W Th F 3 4 5 6 7 10 11 12 13 14 17 18 19 20 21 24 25 26 27 28				

June '21									
Su	М	Tu	W	Th	F	S			
		1	2	3	4	5			
6	7	8	9	10	11	12			
13	14	15	16	17	18	19			
20	21	22	23	24	25	26			
27	28	29	30						
						20			

214	Employee Work Day	2	New Employee In-service Day
42	Offices Closed/Off Work	11	Holidays

Salaried Administration/Office Personnel	214 work days
Hourly Executive and IT Personnel	214 work days, 11 Holidays = 225 Paid Days

TEACHER/INSTRUCTOR, SPED/INSTRUCTIONAL AIDE

	July '20									
Su	М	Tu	V	Th	F	S				
			1	2	3	4				
5	6	7	8	9	10	11				
12	13	14	15	16	17	18				
19	20	21	22	23	24	25				
26	27	28	29	30	31					
						0				

	August '20								
Su	М	Tu	W	Th	F	S			
						1			
2	3	4	5	6	7	8			
9	10	11	12	13	14	15			
16	17	18	19	20	21	22			
23	24	25	26	27	28	29			
30	31					2			

	September '20								
Su	М	Tu	W	Th	F	S			
		1	2	3	4	5			
6	7	8	9	10	11	12			
13	14	15	16	17	18	19			
20	21	22	23	24	25	26			
27	28	29	30						
						21			

	October '20								
Su	М	Tu	V	Th	F	S			
				1	2	3			
4	5	6	7	8	9	10			
11	12	13	14	15	16	17			
18	19	20	21	22	23	24			
25	26	27	28	29	30	31			
						21			

	November '20									
Su	М	Tu	W	Th	F	S				
1	2	3	4	5	6	7				
8	9	10	11	12	13	14				
15	16	17	18	19	20	21				
22	23	24	25	26	27	28				
29	30									
						16				

	December '20								
Su	М	Tu	W	Th	F	S			
		1	2	3	4	5			
6	7	8	9	10	11	12			
13	14	15	16	17	18	19			
20	21	22	23	24	25	26			
27	28	29	30	31					
						14			

	January '21									
Su	М	Tu	W	Th	F	S				
					1	2				
3	4	5	6	7	8	9				
10	11	12	13	14	15	16				
17	18	19	20	21	22	23				
24	25	26	27	28	29	30				
31						19				

February '21									
Su	М	Tu	W	Th	F	S			
	1	2	3	4	5	6			
7	8	9	10	11	12	13			
14	15	16	17	18	19	20			
21	22	23	24	25	26	27			
28									
						19			

		Ма	rch	'21		
Su	М	Tu	W	Th	F	S
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			
						18

April '21									
Su	М	Tu	V	Th	F	S			
				1	2	3			
4	5	6	7	8	9	10			
11	12	13	14	15	16	17			
18	19	20	21	22	23	24			
25	26	27	28	29	30				
						22			

May '21									
Su	М	Tu	W	Th	F	S			
						1			
2	3	4	5	6	7	8			
9	10	11	12	13	14	15			
16	17	18	19	20	21	22			
23	24	25	26	27	28	29			
30	31					21			

June '21									
Su	М	Tu	W	Th	F	S			
		1	2	3	4	5			
6	7	8	9	10	11	12			
13	14	15	16	17	18	19			
20	21	22	23	24	25	26			
27	28	29	30						
						18			

	18	School Closed	178	Employee Work Day (students)
	13	Employee In-service Day	13	New Employee In-service Day
	42	Offices Closed	11	Holiday

Full Time Teachers/ Instructors	191 work days
Full Time Instructional/SPED Aide	191 work days, 11 Holidays = 202 Paid Days
Part Time Instructional/SPED Aides	191 work days, 11 Holidays = 202 Paid Days

ENCORE JR HIGH SCHOOL | 2020-2021 CALENDAR

SEPTEMBER '20										
S M T W Th F S										
		1	2	3	4	5				
6	7	8	9	10	11	12				
13	14	15	16	17	18	19				
20	21	22	23	24	25	26				
27	28	29	30							

9-11 New Stu Jump Start14 First Day of School

18 Test Day

25 Test Day

13 days

MARCH '21									
S	Μ	T	W	Th	F	S			
		2	3	4	5	6			
7	8	9	10	11	12	13			
14	15	16	17	18	19	20			
21	22	23	24	25	26	27			
28	29	30	31						

5 Test Day 12 Test Day

19 Test Day 22 – 26 Spring Break

18 days

OCTOBER '20								
S	Μ	T	W	Th	F	S		
					2	3		
4	5	6	7	8		10		
11	12	13	14	15	16	17		
18	19	20	21	22	23	24		
25	26	27	28	29	30	31		

2 Test Day9 Test Day12 Columbus Day

23 Test Day

30 Test Day

31 Halloween

21 days

APRIL '21								
S	М	T	W	Th	F	S		
				1	2	3		
4	5	6	7	8		10		
11	12	13	14	15	16	17		
18	19	20	21	22	23	24		
25	26	27	28	29	30			

02 Good Friday22 -2 Spring Break**04** Easter Sunday

9 Test Day 16 Test Day

23 Test Day30 Test Day

22 days

	NOVEMBER '20							
S M T W Th F S								
1	2	3	4	5	6			
8	9	10	11	12	13	14		
15	16	17	18	19	20	21		
22	23	24	25	26	27	28		
29	30							

6 Test Day

7 Carnival

11 Veterans Day20 Test Day

23 – 27 Fall Break

26 Thanksgiving Day

15 days

MAY '21									
М	T	W	Th	F	S				
					1				
3	4	5	6	7	8				
10	11	12	13	14	15				
17	18	19	20	21	22				
24	25	26	27	28	29				
31									
	3 10 17 24	M T 3 4 10 11 17 18 24 25	M T W 3 4 5 10 11 12 17 18 19 24 25 26	M T W Th 3 4 5 6 10 11 12 13 17 18 19 20 24 25 26 27	M T W Th F 3 4 5 6 7 10 11 12 13 14 17 18 19 20 21 24 25 26 27 28				

07 Test Day

09 Mother's Day

14 Test Day21 Test Day

28 Test Day

31 Memorial Day

20 days

	DECEMBER '20								
S M T W Th F S									
			2	3	4	5			
6	7	8	9	10	11	12			
13	14	15	16	17	18	19			
20	21	22	23	24	25	26			
27	28	29	30	31					

4 Test Day 11 Test Day

18 Test Day

21 – 1 Winter Break

25 Christmas Day

14 days

JUNE '21									
S	М	T	W	Th	F	S			
			2	3	4	5			
6	7	8	9	10	11	12			
13	14	15	16	17	18	19			
20	21	22	23	24	25	26			
27		29	30						

04 Test Day

11 Test Day

18 Last Day of School
18 8TH Grade Promotion

20 Father's Day

14 days

	JANUARY '21							
S	Μ	T	W	Th	F	S		
					1	2		
3	4	5	6	7	8	9		
10	11	12	13	14	15	16		
17	18	19	20	21	22	23		
24	25	26	27	28	29	30		
31								

New Year's Day

21 – 1 Winter Break

8 Test Day

15 Test Day

18 M.L. King Day29 Test Day

19 days

JULY '21							
S	М	T	W	Th	F	S	
				1	2	3	
4	5	6	7	8	9	10	
11	12	13	14	15	16	17	
18	19	20	21	22	23	24	
25	26	27	28	29	30	31	

04 Independence Day

FEBRUARY '21									
S	M T W Th F S								
		2	3	4	5	6			
7	8	9	10	11	12	13			
14	15	16	17	18	19	20			
21	22	23	24	25	26	27			
28									

5 Test Day 12 Test Day

12 Test Day15 Presidents' Day

15 Tresidents L

26 Test Day

19 days

	AUGUST '21								
S	S M T W Th F S								
1	2	3	4	5	6	7			
8	9	10	11	12	13	14			
15	16	17	18	19	20	21			
22	23	24	25	26	27	28			
29	30	31							

374 Instructional Minutes daily 175 Instructional Day Total Minutes: 65,450 State Requirement: 64,800

ENCORE HIGH SCHOOL | 2020-2021 CALENDAR

	SEPTEMBER '20								
S	М	T	w	Th	F	S			
		1	2	3	4	5			
6	7	8	9	10	11	12			
13	14	15	16	17	18	19			
20	21	22	23	24	25	26			
27	28	29	30						

- New Stu Jump Start 11
- 14 First Day of School
- 18 Test Day
- 25 Test Day

13 days



- Test Day 12 Test Day
- 19 Test Day
- 22 26 Spring Break

18 days

	C	OCT	OBE	R '2	0				
S	М	T	W	Th	F	S			
				1	2	3			
4	5	6	7	8		10			
11	12	13	14	15	16	17			
18	19	20	21	22	23	24			
25	26	27	28	29	30	31			

- **Test Day** 9 **Test Day**
- 12 Columbus Day
- 23 Test Day
- 30 Test Day 31 Halloween

21 days

APRIL '21								
S	S M T W Th F							
				1	2	3		
4	5	6	7	8	9	10		
11	12	13	14	15	16	17		
18	19	20	21	22	23	24		
25	26	27	28	29	30			

- 02 Good Friday Spring Break 22 -2 04 Easter Sunday
- 9 Test Day 16 Test Day
- 23 Test Day
- 30 Test Day

22 days

	NOVEMBER '20								
S	М	T	W	Th	F	S			
1	2	3	4	5	6				
8	9	10	11	12	13	14			
15	16	17	18	19	20	21			
22	23	24	25	26	27	28			
29	30								

- 6 **Test Day**
- 7 Carnival
- 11 Veterans Day
- 20 Test Day 23 - 27 Fall Break
- 26 Thanksgiving Day

15 days

		M	AY '	21		
S	М	T	W	Th	F	S
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30	31					

- 07 Test Day
- Mother's Day 09
- Test Day 14
- 21 Test Day 28 Test Day
- 31 Memorial Day

20 days

	D	ECE	MBI	R '2	20	
S	Μ	T	W	Th	F	S
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

- Test Day
- **Test Day** 11
- Test Day 18 21 – 1 Winter Break
- Christmas Day

14 days

JUNE '21										
S	М	T	W	Th	F	S				
		1	2	3	4	5				
6	7	8	9	10	11	12				
13	14	15	16	17	18	19				
20	21	22	23	24	25	26				
27		29	30							

- 04 Test Day
- **Test Day** 11
- 12 **Senior Graduation**
- 18 **Test Day**
- 18 **Last Day of School** 20
 - Father's Day

14 days

					_						
JANUARY '21											
S	M	T	W	Th	F	S					
					1	2					
3	4	5	6	7	8	9					
10	11	12	13	14	15	16					
17	18	19	20	21	22	23					
24	25	26	27	28	29	30					
31											

- New Year's Day
- 21 1 Winter Break
- 8 **Test Day**
- 15 **Test Day**
- 18 M.L. King Day 29 Test Day

19 days

JULY '21												
М	T	W	Th	F	S							
			1	2	3							
5	6	7	8	9	10							
12	13	14	15	16	17							
19	20	21	22	23	24							
26	27	28	29	30	31							
	5 12 19	M T 5 6 12 13 19 20	M T W 5 6 7 12 13 14 19 20 21	M T W Th 5 6 7 8 12 13 14 15 19 20 21 22	M T W Th F - - 1 2 5 6 7 8 9 12 13 14 15 16 19 20 21 22 23							

04 Independence Day

	FEBRUARY '21												
S	S M		W Th		F	S							
		2	3	4	5	6							
7	8	9	10	11	12	13							
14	15	16	17	18	19	20							
21	22	23	24	25	26	27							
28													

- 5 **Test Day**
- 12 **Test Day**
- 15 Presidents' Day

26 Test Day

19 days

	AUGUST '21												
S	М	T	W	Th	F	S							
1	2	3	4	5	6	7							
8	9	10	11	12	13	14							
15	16	17	18	19	20	21							
22	23	24	25	26	27	28							
29	30	31											

374 Instructional Minutes daily 175 Instructional Day Total Minutes: 65,450 State Requirement: 64,800



Exhibit 7.3

July 13, 2020

Encore Education Corporation

Phone: (760) 949-2036 Fax (760) 956-3338 www.encorehighschool.com

Sites:

www.encorehighschool.com

email your full name, the item you would like to comment about, and your comment, to board@encoreedcorp.com. These comments will be read aloud during open session at the board meeting. The chance to add public comment through emails will close after the agenda is approved during the meeting.

If you would like to speak during public comment, please

Board Members:

Suzanne Cherry, Board President Rob Gabler, Board Vice President Kelly Ahmed, Board Secretary/Treasurer Evelyn Rojas, Board Member Mari Miller, Board Member

INFO:

2020-2021 Encore Budget

Charter Schools Budget Submission Check List

Rev. 6/8/202

Encore Jr/Sr High School for the Performing & Visual Arts

On or before July 1 Budget Report to Authorizing District (Coordinate due date with District)

Electro	nic - Required
CHART	ER 2020-21 Budget/Interim Reporting Worksheet (all Budget tabs completed):
Χ	Budget - Certification
Χ	Budget - ADA Projections
Χ	Budget - Assumptions
Χ	Budget - Unrestricted MYP
Χ	Budget - Restricted MYP
Χ	Budget - Summary MYP
Х	Budget - Debt (sheet has a field to report if No Debt)
Х	Budget - Cash Flow Year 1
Χ	Budget - Cash Flow Year 2
Χ	LCFF calculator (using the most recent FCMAT release*)
n/a	LCAP

Hard Copy - Minimum Requirement (authorizing District may require additional documents): χ Budget - Certification **Signed**

^{*} Be sure to use the most recent version of the calculator at: http://fcmat.org/local-control-funding-formula-resources/

Charter School Name: Encore Jr/Sr High School for the Performing & Visual Arts

CDS #: 35-75044-01166707

Charter Approving Entity: Hesperia Unified School District
County: San Bernardino
Charter #: 971

2020-21	uthorizing/oversight district: CHARTER SCHOOL INTERIM REPORT ALTEF the charter school pursuant to Education Code Sec	RNATIVE FORM: This report has been approved, and is hereby tion 47604.33.
Signed:		Date:
e.geu.	Charter School Official	Date.
	(Original signature required)	
Printed	5	TW 050
Name:	Denise Griffin	Title: CEO
2020-21		RNATIVE FORM: This report has been reviewed pursuant to superintendent pursuant to Education Code Section 47604.33.
Signed.	Authorized Representative of	Date:
Printed	Charter Approving Entity (Original signature required)	
Name:		Title:
Signed:	tendent of Schools pursuant to Education Code Sec County Superintendent/Designee (Original signature required)	Date:
	itional information on the budget report, please cont	ract: For Charter School:
Name		Karl Yoder Name
INAIIIC		ivaille
		CFO, DMS
Title		Title
		916-284-1382
Telepho	ne	Telephone
		p
		karl@charteradmin.com
E-mail a	ddress	E-mail address

narter School Attendance . 6/6/2021		CHARTER NAMI	E: Encore Jr/Sr High S 1	chool for the Peri	orming & visual Arts	i			•			
		Fis	scal Year 2020-21 Bud Projected ADA	get								
		2	2019-20	2020-21 2021-2				2021-22			2022-23	
narter Approving Entity: Hesperia Unified School District		Actual ADA	Funded ADA *	Projected ADA	Funded ADA *	% Change over Prior Year	Projected ADA	Funded ADA *	% Change over Prior Year	Projected ADA	Funded ADA *	% Change ove
on Classroom Funding Determination Rate*	Line	P-2		P-2		Prior rear	P-2		Prior Tear	P-2		Prior fear
on Classroom Funding Determination Rate* 100% //K-3:												
Regular ADA	A-1											
Classroom-based ADA included in A-1	A-2											
Extended Year Special Ed	A-3											
Classroom-based ADA included in A-3	A-4											
Special Ed - NPS	A-4 A-5											
Classroom-based ADA included in A-5	A-6											
Extended Year Special Ed - NPS	A-0 A-7											
Classroom-based ADA included in A-7	A-7 A-8											
Classiconi-based ADA included in A-7	A-0											
ADA Totals (A-1, A3, A5, A7)	A-9	-		-			-			-		
Classroom-based ADA Totals (A-2, A-4, A-6, A-8)	A-10	-	-	-	-		-	-		-	-	
Non classroom-based ADA Totals (Difference of A-9 and A-10)	A-11	-	-	-	-		-	-		-	-	
ADA for Students in Transitional Kindergarten (Lines A-1, A-3, A-5, and A-7, TK/K-3 Column, First Year ADA Only)	B-1											
rades 4-6									Ī			r
Regular ADA	A-1											
Classroom-based ADA included in A-1	A-2											
Extended Year Special Ed	A-3											
Classroom-based ADA included in A-3	A-4											
Special Ed - NPS	A-5											
Classroom-based ADA included in A-5	A-6											
Extended Year Special Ed - NPS	A-7											
Classroom-based ADA included in A-7	A-8											
ADA Totals (A-1, A3, A5, A7)	A-9	-		-			-			-		
Classroom-based ADA Totals (A-2, A-4, A-6, A-8)	A-10	-	-	-	-		-	-		-	-	
Non classroom-based ADA Totals (Difference of A-9 and A-10)	A-11	-	-	-	-		-	-		-	-	
rades 7-8												
Regular ADA	A-1	342.10		323.00		-5.58%	323.00		0.00%	323.00		0.0
Classroom-based ADA included in A-1	A-2	339.92		313.00		-7.92%	313.00		0.00%	313.00		0.0
Extended Year Special Ed	A-3											
Classroom-based ADA included in A-3	A-4											
Special Ed - NPS	A-5											
Classroom-based ADA included in A-5	A-6											
Extended Year Special Ed - NPS	A-7											
Classroom-based ADA included in A-7	A-8											
ADA Totals (A-1, A3, A5, A7)	A-9	342.10		323.00		-5.58%	323.00		0.00%	323.00		0.0
Classroom-based ADA Totals (A-2, A-4, A-6, A-8)	A-10	339.92	339.92	313.00	313.00	-7.92%	313.00	313.00	0.00%	313.00	313.00	0.0
Non classroom-based ADA Totals (Difference of A-9 and A-10)	A-11	2.18	2.18	10.00	10.00	358.72%	10.00	10.00	0.00%		10.00	0.0

Charter School Attendance Rev. 6/8/2021		CHARTER NAME CHARTER #: 971	E: Encore Jr/Sr High S	chool for the Per	forming & Visual Arts							
		Fis	cal Year 2020-21 Bud Projected ADA	get								
		2	019-20		2020-21			2021-22			2022-23	
Charter Approving Entity: Hesperia Unified School District		Actual ADA	Funded ADA *	Projected ADA	Funded ADA *	% Change over	Projected ADA	Funded ADA *	% Change over	Projected ADA	Funded ADA *	% Change over
	Line	P-2		P-2		Prior Year	P-2		Prior Year	P-2		Prior Year
Grades 9-12		557 47 1		507.00		- 110/			2.222/	507.00		
Regular ADA	A-1	557.17		527.00		-5.41%			0.00%	527.00		0.00%
Classroom-based ADA included in A-1	A-2	543.56		517.00		-4.89%	517.00		0.00%	517.00		0.00%
Extended Year Special Ed	A-3											
Classroom-based ADA included in A-3	A-4											
Special Ed - NPS	A-5											
Classroom-based ADA included in A-5	A-6											
Extended Year Special Ed - NPS	A-7											
Classroom-based ADA included in A-7	A-8											
ADA Totals (A-1, A3, A5, A7)	A-9	557.17		527.00		-5.41%	527.00		0.00%	527.00		0.00%
Classroom-based ADA Totals (A-2, A-4, A-6, A-8)	A-10	543.56	543.56	517.00	517.00	-4.89%	517.00	517.00	0.00%	517.00	517.00	0.00%
Non classroom-based ADA Totals (Difference of A-9 and A-10)	A-11	13.61	13.61	10.00	10.00	-26.52%	10.00	10.00	0.00%	10.00	10.00	0.00%
Totals		'		'								
Regular ADA	A-1	899.27		850.00		-5.48%	850.00		0.00%	850.00		0.00%
Classroom-based ADA included in A-1	A-2	883.48		830.00		-6.05%	830.00		0.00%	830.00		0.00%
Extended Year Special Ed	A-3	-		-			-			-		
Classroom-based ADA included in A-3	A-4	-		-			-			-		
Special Ed - NPS	A-5	-		-			_			-		
Classroom-based ADA included in A-5	A-6	-		-			_			_		
Extended Year Special Ed - NPS	A-7	_		-			_			_		
Classroom-based ADA included in A-7	A-8	-		-			_			_		
ADA Totals (A-1, A3, A5, A7)	A-9	899.27		850.00		-5.48%	850.00		0.00%	850.00		0.00%
Classroom-based ADA Totals (A-2, A-4, A-6, A-8)	A-10	883.48	883.48	830.00	830.00	-6.05%	830.00	830.00	0.00%	830.00	830.00	0.00%
Non classroom-based ADA Totals (Difference of A-9 and A-10)	A-11	15.79	15.79	20.00	20.00	26.66%	20.00	20.00	0.00%	20.00	20.00	0.00%
Total Funded ADA			899.27		850.00			850.00			850.00	

^{*} For non-classroom, P-2 ADA is multiplied by Funding Determination %. Use this amount in the LCFF calculator and any other ADA based revenue calculations.

Rev. 6/8/2021

Fiscal Year 2020-21 Budget

ASSUMPTIONS:						
ASSUME HONS:		2020-21	2021-22	Change	2022-23	Change
Local Control Funding (LCFF) - BAS/FCMAT Calculator:						
COLA (on Base)		-7.92%	0.00%	7.92%	0.00%	0.00%
Gap Funding Rate		100.00%	100.00%	0.00%	100.00%	0.00%
LCFF before COE tfr, Choice, & Charter supp. (FCMAT Calc, Calculator tab)	\$	8,066,503	\$ 8,047,782	-0.23%	\$ 8,064,534	0.21%
LCAP: Public Hearing Date (mm/dd/yyyy) (If applicable)						
Board Approval Date (mm/dd/yyyy) n/a						
Lottery Allocation Amount Per ADA:						
Unrestricted	\$	139.26			\$ 139.26	\$ -
Restricted	\$	23.71	\$ 23.71	\$ -	\$ 23.71	\$ -
ADA/Enrollment:						
Total Non-Classroom Based (Independent Study) ADA		20.00	20.00	0.00	20.00	0.00
T (F						
Total Funded Non-Classroom Based (Independent Study) ADA		20.00	20.00	0.00	20.00	0.00
Total Classroom Based ADA	1	830.00	830.00	0.00	830.00	0.00
Total Funded P-2 Attendance		850.00	850.00	0.00	850.00	0.00
Estimated Enrollment PY CBEDS Certified Enrollment 96)	900	900	0.00	900	0.00
Enrollment Growth Over Prior Year		-7.12%	0.00%		0.00%	
ADA to Enrollment Ratio 2019-20 92.80	6	94.44%	94.44%		94.44%	
Unduplicated Count PY CBEDS Certified Unduplicated Count 570	_	544	541	-3.00	538	-3.00
Unduplicated Pupil % (one year, not rolling) PY 58.82		60.44%	60.11%	0.00	59.78%	0.00
ensuprisoned reprints (one year, necreating)	<u> </u>	00.1170	00.1170		00.1070	
Certificated Salaries and Benefits:						
Number of Teachers (FTE)		27.95	27.95	0.00	27.95	0.00
Classroom Staffing Ratio - Students per FTE	+	32.20		0.00	32.20	0.00
Teachers Increased/(Decreased) for projected Enrollment change		3.00		-3.00	0.00	0.00
Average Teacher Cost (Salary and Benefits)	\$	89,775		2.00%		2.00%
Step and Column Increase (Total Annual Cost)	\$	- 00,110	\$ 1,796	2.0070	\$ 1,831	2.00%
Health and Welfare Cost per Employee	\$	6,902	\$ 7,109	3.00%	\$ 7,322	3.00%
Retirement Cost per Employee	\$	10,049	\$ 10,270	2.20%		2.20%
Treatment dost per Employee	Ψ	10,040	Ψ 10,270	2.2070	Ψ 10,430	2.20 /
Facilities:						
Rent	\$	1,152,803	\$ 1,152,803	0.00%	\$ 1,152,803	0.00%
Electricity	\$	154,090	\$ 158,713	3.00%		3.00%
Heating (gas)	- "	104,000	Ψ 130,713	3.00 /0	Ψ 105,475	3.00 /
Other	+					
Other						
Administrative Service Agreements:						
1.00% Oversight Fees to Sponsor	\$	80,665	\$ 80,478	-0.23%	\$ 80,645	0.21%
Administive Service Contract	\$	192,803		1.92%		4.00%
Other Contracted Costs	ð	192,003	\$ 190,510	1.92%	\$ 204,371	4.00%
Other Contracted Costs						
List Notawarthy Assumptions for other hydrot line items. (Barles Sumilies Confirm Confirm	utlass !	Dobt oto \				
List Noteworthy Assumptions for other budget line items: (Books, Supplies, Services, Capital O	utlay, I	Dept, etc.)				
See Board Presentation	+					
	\vdash					
	-					ı

CHARTER NAME: Encore Jr/Sr High School for the Performing & Visual Arts CDS #: 35-75044-01166707 CHARTER #: 971

Fiscal Year 2020-21 Budget Unrestricted MYP

DESCRIPTION		Estimated Actuals 2019-20	Adopted Budget 2020-21	Percent Change	Projected Budget 2021-22	Percent Change	Projected Budget 2022-23	Percer Chang
ENUES								
LCFF Sources								
LCFF	8011	7,684,346		-14.71%	6,535,130	-0.29%	6,551,882	0.2
EPA	8012	1,247,851	1,179,482	-5.48%	1,179,482	0.00%	1,179,482	0.
State Aid - Prior Year	8019	61,979						
In Lieu Property Taxes	8096	352,482	333,170	-5.48%	333,170	0.00%	333,170	0.
Federal	8100-8299	·	-		-		-	
State								
Lottery - Unrestricted	8560	150,393	123,630	-17.80%	123,630	0.00%	123,630	0
Lottery - Prop 20 - Restricted	8560							
Other State Revenue	8300-8599	32,640	31,882	-2.32%	32,265	1.20%	32,265	0
Local								
Interest	8660	500						
AB602 Local Special Education Transfer	8792							
Other Local Revenues	8600-8799	55,000		-9.09%	51,050	2.10%	51,050	(
Total Revenues		\$ 9,585,191	\$ 8,272,015	-13.70%	\$ 8,254,727	-0.21%	8,271,479	(
ENDITURES Certificated Salaries	1000-1999	2,040,679	1,897,282	-7.03%	1,689,437	-10.95%	1,706,331	1 1
Classified Salaries	2000-2999	1,594,351	1,676,643	5.16%	1,543,284	-7.95%	1,558,717	1
Benefits	3000-3999	1,366,506	1,264,914	-7.43%	1,195,483	-5.49%	1,207,438	
Books & Supplies	4000-4999	115,476	167,169	44.77%	180,083	7.73%	181,884	
Contracts & Services	5000-5999	3,238,396	2,680,807	-17.22%	2,539,238	-5.28%	2,564,630	
Capital Outlay	6000-6599	173,463	176,828	1.94%	178,809	1.12%	180,811	
Other Outgo	7100-7299							
Debt Service (see Debt Form)	7400-7499	3,329	3,394	1.95%	3,432	1.12%	3,470	
Total Expenditures	·	\$ 8,532,200	\$ 7,867,037	-7.80%	\$ 7,329,765	-6.83%	7,403,281	<u> </u>
ESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES		\$ 1,052,991	\$ 404,978	-61.54%	\$ 924,961	128.40%	868,198	I -6
EGO (DEL IGIENOT) OF REVENUES OVER EXPENDITURES		Ψ 1,002,331	Ψ 404,370	-01.0470	ψ 324,301	120.4070	000,130	
ER SOURCES & USES								-
Other Sources/Contributions to Restricted Programs	8900	\$ (395,313)	\$ (325,709)		\$ (685,264)	5	(714,551)	
Other Uses	7600							
Net Sources & Uses		\$ (395,313)	\$ (325,709)		\$ (685,264)	((714,551)	
INCREASE (DECREASE) IN FUND BALANCE		\$ 657,678	\$ 79.269	-87.95%	\$ 239,697	202.39%	153,646	-35
MONE TO DESTENOE IN TOND BALANCE		Ψ 001,010	Ψ 15,209	01.00/0	μ 200,001	202.00/0	100,040	

CHARTER NAME: Encore Jr/Sr High School for the Performing & Visual Arts CDS #: 35-75044-01166707 CHARTER #: 971

Fiscal Year 2020-21 Budget Unrestricted MYP

DESCRIPTION		Estimated Actuals 2019-20	Adopted Budget 2020-21	Percent Change	Projected Budget 2021-22	Percent Change	Projected Budget 2022-23	Percent Change
D BALANCE, RESERVES								
Beginning Balance at Adopted Budget	9791	(97,422)	512,199		591,468	15.48%	831,165	40.53
Adjustments for Unaudited Actuals	9792							
Beg Fund Balance at Unaudited Actuals								
Adjustments for Audit	9793							
Adjustments for Restatements	9795	(48,057)						
Beginning Fund Balance as per Audit Report +/- Restatements		(145,479)						
Ending Balance	9790	\$ 512,199	\$ 591,468	15.48%	\$ 831,165	40.53%	\$ 984,812	18.49
ponents of Ending Fund Balance (Budget): a. Nonspendable								
ponents of Ending Fund Balance (Budget):								
a. Nonspendable	9711							
a. Nonspendable Revolving Cash	9711 9712							
a. Nonspendable Revolving Cash Stores	9711 9712 9713							
a. Nonspendable Revolving Cash	9712							
a. Nonspendable Revolving Cash Stores Prepaid Expenditures	9712 9713							
a. Nonspendable Revolving Cash Stores Prepaid Expenditures All Others	9712 9713 9719							
a. Nonspendable Revolving Cash Stores Prepaid Expenditures All Others b. Restricted	9712 9713 9719							
a. Nonspendable Revolving Cash Stores Prepaid Expenditures All Others b. Restricted c. Committed	9712 9713 9719 9740							
a. Nonspendable Revolving Cash Stores Prepaid Expenditures All Others b. Restricted c. Committed Committed - Stabilization Arrangements	9712 9713 9719 9740							
a. Nonspendable Revolving Cash Stores Prepaid Expenditures All Others b. Restricted c. Committed Committed - Stabilization Arrangements Committed - Other	9712 9713 9719 9740 9750 9760							
a. Nonspendable Revolving Cash Stores Prepaid Expenditures All Others b. Restricted C. Committed Committed - Stabilization Arrangements Committed - Other d. Assignments	9712 9713 9719 9740 9750 9760	512,199	591,468	15.48%	831,165	40.53%	984,812	18.4

CHARTER NAME: Encore Jr/Sr High School for the Performing & Visual Arts CDS #: 35-75044-01166707 CHARTER #: 971

Fiscal Year 2020-21 Budget Unrestricted MYP

Rev. 6/8/2021							
DESCRIPTION	Estimated Actuals 2019-20	Adopted Budget 2020-21	Percent Change	Projected Budget 2021-22	Percent Change	Projected Budget 2022-23	Percent Change
ASSUMPTIONS FOR UNRESTRICTED PROGRAMS:	_					=	
LIST FEDERAL UNRESTRICTED REVENUES (MOST FEDERAL PROGRAM REVENUES ARE RESTRICTED AND SHOULD BE	ON RESTRICTED S	HEET)					
1							
2							
3							
4							
5 6							
7							
8							
9							
Total Federal Awards Budgeted:	\$ -	\$ -		\$ -		l\$ -	
	<u> </u>	· ·		1 +		<u> </u>	
Lottery Unrestricted Allocation per ADA		\$ 139		\$ 139		\$ 139	
Lottery Unrestricted Estimated Award		\$ 123,630	-17.80%	\$ 123,630	0.00%	\$ 123,630	0.00%
LIST UNRESTRICTED STATE FUNDS BUDGETED IN "Other State Revenue"	•						
1 Mandate Block Grant	32,640	31,882	-2.32%	32,265	1.20%	32,265	0.00%
2	32,040	31,002	-2.32 /0	32,203	1.20 /0	32,203	0.0076
3							
4							
5							
6							
7							
8							
9							
10							
11							
12							
13							
14 15							
16							
17							
18							
Total Other State Revenue Funds Budgeted:	\$ 32,640	\$ 31,882	-2.32%	\$ 32,265	1.20%	\$ 32,265	0.00%
	1	,,,,,,					1.2070
LIST OTHER UNRESTRICTED LOCAL REVENUES BUDGETED in "Other Local Revenues"							
1 Lab & Local Donations	55,000	50,000	-9.09%	51,050	2.10%	51,050	0.00%
2							
3							
4							
5							
Total Other Level Pourse Stands Budgeted	E 000	L	0.000/	E 51.050	0.400/	E1050	0.000/
Total Other Local Revenue Funds Budgeted:	\$ 55,000	\$ 50,000	-9.09%	\$ 51,050	2.10%	\$ 51,050	0.00%

CDS #: 35-75044-01166707

CHARTER #: 971

Fiscal Year 2020-21 Budget Restricted MYP

DESCRIPTION		Estim Actu 2019	als	Adopted Budget 2020-21	Percent Change	Projected Budget 2021-22	Percent Change	Projected Budget 2022-23	Perce Chan
NUES									
LCFF Sources									
LCFF	8011								
EPA	8012								
State Aid - Prior Year	8019								
In Lieu Property Taxes	8096								
Federal	8100-8299	4	53,303	1,289,057	184.37%	438,869	-65.95%	438,869	
State				•					
Lottery - Unrestricted	8560								
Lottery - Prop 20 - Restricted	8560		41,304	21,049		21,049		21,049	
Other State Revenue	8300-8599	1,4	33,523	1,445,772	0.85%	1,463,121	1.20%	1,463,121	
Local	· · · · · ·		,						
Interest	8660								
AB602 Local Special Education Transfer	8792								
Other Local Revenues	8600-8799		8,000	6,500	-18.75%	6,637	2.10%	6,637	
Total Revenues		\$ 1,9	36,130 \$	2,762,378	42.68%	\$ 1,929,676	-30.14%	\$ 1,929,676	
NDITURES Certificated Salaries	1000-1999		69,419	762,211	33.86%	645,427	-15.32%	652,656	
Classified Salaries	2000-2999		44,878	673,572	51.41%	570,369	-15.32%	576,757	
Benefits	3000-3999		81,302	508,164	33.27%	430,305	-15.32%	435,124	
Books & Supplies	4000-4999		32,222	67,158	108.42%	56,868	-15.32%	57,505	
Contracts & Services	5000-5999	g	03,622	1,076,983	19.19%	911,970	-15.32%	922,185	
Capital Outlay	6000-6599								
Other Outgo	7100-7299								
Debt Service (see Debt Form)	7400-7499								
Total Expenditures		\$ 2,3	31,443 \$	3,088,087	32.45%	\$ 2,614,940	-15.32%	\$ 2,644,227	
SS (DEFICIENCY) OF REVENUES OVER EXPENDITURES		\$ (3	95,313) \$	(325,709)		\$ (685,264)	(\$ (714,551)	
R SOURCES & USES									
Other Sources/Contributions to Restricted Programs	8900	3	95,313	325,709	-17.61%	685,264	110.39%	714,551	
	7600								
Other Uses				005 700	47.040/	Φ COF OC4	110.39%	\$ 714,551	1
		\$ 3	95,313 \$	325,709	-17.61%	\$ 685,264	110.39%) / 14,551	
Other Uses		\$ 3	95,313 \$	325,709	-17.61%	\$ 685,264	110.39%	7 14,551	

CDS #: 35-75044-01166707

CHARTER #: 971

Fiscal Year 2020-21 Budget Restricted MYP

DESCRIPTION		Estimated Actuals 2019-20	Adopted Budget 2020-21	Percent Change	Projected Budget 2021-22	Percent Change	Projected Budget 2022-23	Perce Chan
D BALANCE, RESERVES								
Beginning Balance at Adopted Budget	9791	-	-		-		-	
Adjustments for Unaudited Actuals	9792							
Beg Fund Balance at Unaudited Actuals	·							
Adjustments for Audit	9793							
Adjustments for Restatements	9795	-						
Beginning Fund Balance as per Audit Report +/- Restatements	•	-						
			À	:	<u> </u>		Φ.	_
Ending Balance ponents of Ending Fund Balance (Budget): a. Nonspendable		-	-		-		\$ -	<u> </u>
ponents of Ending Fund Balance (Budget): a. Nonspendable	0744	-	-		<u> </u>		<u> </u>	
ponents of Ending Fund Balance (Budget): a. Nonspendable Revolving Cash	9711	-	\$ -		\$ -		\$ -	
ponents of Ending Fund Balance (Budget): a. Nonspendable Revolving Cash Stores	9712	-	\$ -		-		<u> </u>	
ponents of Ending Fund Balance (Budget): a. Nonspendable Revolving Cash Stores Prepaid Expenditures	9712 9713	-	\$ -		-		\$ -	
ponents of Ending Fund Balance (Budget): a. Nonspendable Revolving Cash Stores Prepaid Expenditures All Others	9712 9713 9719	-			-		<u> </u>	
ponents of Ending Fund Balance (Budget): a. Nonspendable Revolving Cash Stores Prepaid Expenditures	9712 9713	-	-		-		-	
ponents of Ending Fund Balance (Budget): a. Nonspendable Revolving Cash Stores Prepaid Expenditures All Others b. Restricted c. Committed	9712 9713 9719	-	-		-		-	
ponents of Ending Fund Balance (Budget): a. Nonspendable Revolving Cash Stores Prepaid Expenditures All Others b. Restricted	9712 9713 9719 9740	-	-		-		-	
ponents of Ending Fund Balance (Budget): a. Nonspendable Revolving Cash Stores Prepaid Expenditures All Others b. Restricted c. Committed Committed - Stabilization Arrangements	9712 9713 9719 9740	-	-		-		-	
ponents of Ending Fund Balance (Budget): a. Nonspendable Revolving Cash Stores Prepaid Expenditures All Others b. Restricted c. Committed Committed - Stabilization Arrangements Committed - Other	9712 9713 9719 9740 9750 9760	-	-		-		-	
ponents of Ending Fund Balance (Budget): a. Nonspendable Revolving Cash Stores Prepaid Expenditures All Others b. Restricted c. Committed Committed - Stabilization Arrangements Committed - Other d. Assignments	9712 9713 9719 9740 9750 9760	-	-		-		-	

CDS #: 35-75044-01166707

CHARTER #: 971

Fiscal Year 2020-21 Budget Restricted MYP

Aduation Budget Change Budget Change Budget Change 2021-22 2022-23 Change 2021-22 2022-23	3/8/2021	-						
I SESA TIPE PLAY 117.137 233.200 99.08% 233.200 0.00% 233.200 0.00% 233.200 0.00% 233.200 0.00% 233.200 0.00% 20.00%	DESCRIPTION	Actuals	Budget		Budget		Budget	Percent Change
1 ESS A Time LaTy	SUMPTIONS FOR RESTRICTED PROGRAMS:					-		
102.734								
3 NSP	1 ESSA (Title I-IV)							0.00%
A One-Time Learning Loss Mitigation / ESSER								0.00%
Total Federal Awards Budgeted: \$ 453,303 \$ 1,289,057 184,37% \$ 438,689 -65,59% \$ 438,689 0.01		233,432		-71.08%	67,500	0.00%	67,500	0.00%
Total Federal Awards Budgeted: \$ 453,030 \$ 1,289,057 184,37% \$ 438,868 65,95% \$ 438,868 0.00			850,188					
Total Federal Awards Budgeted: \$ 453,303 \$ 1,289,057 184,37% \$ 438,869 -65,95% \$ 438,869 0.00								
Total Federal Awards Budgeted: \$ 453,303 \$ 1,289,057 184,37% \$ 438,869 -65,95% \$ 438,869 0.00								
Total Federal Awards Budgeted: \$ 453,303 \$ 1,289,057 184,37% \$ 438,869 65,95% \$ 438,869 0.00								
Total Federal Awards Budgeted: \$ 453,303 \$ 1,289,057 184,37% \$ 438,869 65,35% \$ 438,869 0.00								
Lottery Prop 20 Restricted Allocation per ADA \$ 24 \$		450,000	l	404.070/	400,000	05.050/	Φ 400.000	0.000
LIST RESTRICTED STATE FUNDS BUDGETED IN "Other State Revenue" 370,944 407,422 9.83% 412,311 1.20% 412,311	Total Federal Awards Budgeted:	\$ 453,303	\$ 1,289,057	184.37%	\$ 438,869	-65.95%	\$ 438,869	0.00%
LIST RESTRICTED STATE FUNDS BUDGETED IN "Other State Revenue" 370,944 407,422 9.83% 412,311 1.20% 412,311	Letters Dans 00 Destricted Alless than are ADA		[e 04		Φ 04		. 04	
LIST RESTRICTED STATE FUNDS BUDGETED IN "Other State Revenue" 1 AB 602 370,944 407,422 9.83% 412,311 1.20% 412,311 0.00 2 State Lunch 12,785 9.000 -29,61% 9,108 1.20% 9,108 0.00 3 Charter School Facility Grant Program 1,049,794 1,029,350 -1.95% 1,041,702 1.20% 1,041,702 0.00 4	Lottery Prop 20 Restricted Allocation per AUA					0.000/		0.000
1 AB 602	Lottery Estimated Prop 20 Restricted Award		\$ 21,049		\$ 21,049	0.00%	\$ 21,049	0.009
2 State Lunch 12,785 9,000 29,61% 9,108 1.20% 9,108 0.00 3 Charter School Facility Grant Program 1,049,794 1,029,350 -1.95% 1,041,702 1.20% 1,041,702 0.00 -1.95% 1,041,702 1.20% 1,041,702 0.00 -1.95% 1,041,702 1.20% 1,041,702 0.00 -1.95% 1,041,702 1.20% 1,041,702 0.00 -1.95% 1,041,702 1.20% 1,041,702 0.00 -1.95% 1,041,702 1.20% 1,041,702 0.00 -1.95% 1,041,702 1.20% 1,041,702 0.00 -1.95% 1,041,702 0.00 -1.95% 1,041,702 1.20% 1,041,702 0.00 -1.95% 1,041,702 0.	LIST RESTRICTED STATE FUNDS BUDGETED IN "Other State Revenue"							
3 Charter School Facility Grant Program					412,311		412,311	0.00%
4			9,000	-29.61%		1.20%		0.00%
Total Other State Revenue Funds Budgeted: \$ 1,433,523 \$ 1,445,772	3 Charter School Facility Grant Program	1,049,794	1,029,350	-1.95%	1,041,702	1.20%	1,041,702	0.009
6	4				-		-	
Total Other State Revenue Funds Budgeted: \$ 1,433,523 \$ 1,445,772 0.85% \$ 1,463,121 1.20% \$ 1,463,121 0.00 0.00 0.00 0.00 0.500 -18.75% 6,637 2.10% 6,637 0.00	5							
Student Lunch Student Lunc	6							
9								
10								
11								
12								
13								
14								
15								
16								
17 18								
18								
Total Other State Revenue Funds Budgeted: \$ 1,433,523 \$ 1,445,772 0.85% \$ 1,463,121 1.20% \$ 1,463,121 0.00								
LIST OTHER RESTRICTED LOCAL REVENUES BUDGETED in "Other Local Revenues" 1 Student Lunch		¢ 1 //33 523	\$ 1.445.772	0.85%	¢ 1.463.121	1 20%	¢ 1.463.121	
1 Student Lunch 8,000 6,500 -18.75% 6,637 2.10% 6,637 0.00 2	Total Other State Neverlue Fullus Budgeted.	Ιψ 1,400,020	ψ 1,440,772	0.00/0	ψ 1,+00,121	1.20/0	ψ 1,+05,121	1 0.007
1 Student Lunch 8,000 6,500 -18.75% 6,637 2.10% 6,637 0.00 2	LIST OTHER RESTRICTED LOCAL REVENUES BUDGETED in "Other Local Revenues"							
2		8,000	6.500	-18.75%	6,637	2.10%	6.637	0.00%
		3,000	0,000	10.70	0,301	2.1070	5,501	3.507
	3							

CDS #: 35-75044-01166707

CHARTER #: 971

Fiscal Year 2020-21 Budget Restricted MYP

	DESCRIPTION		Estimated Actuals 2019-20	Adopted Budget 2020-21	Percent Change	Projected Budget 2021-22	Percent Change	Projected Budget 2022-23	Percent Change
	4								
	5								
	6								
l	Total Other L	ocal Revenue Funds Budgeted: \$	8,000	\$ 6,500	-18.75%	\$ 6,637	2.10%	\$ 6,637	0.00%

CDS #: 35-75044-01166707

CHARTER #: 971

Fiscal Year 2020-21 Budget Summary MYP

DESCRIPTION		Catimated	A donted	Doroont	Drainatad	Darsont	Drainatad	Dave
DESCRIPTION		Estimated	Adopted	Percent Change	Projected	Percent	Projected	Perd Chai
		Actuals 2019-20	Budget 2020-21	Change	Budget 2021-22	Change	Budget 2022-23	Ulia
NUES		2019-20	ZUZU-Z I		ZUZ 1-ZZ		2022-23	
LCFF Sources								
LCFF	8011	7,684,346	6,553,851	-14.71%	6,535,130	-0.29%	6,551,882	0
EPA	8012	1,247,851	1,179,482	-14.71%	1,179,482	0.00%	1,179,482	
State Aid - Prior Year	8019	61.979	1,170,702	-0.7070	1,170,702	0.0070	1,110,702	 '
In Lieu Property Taxes	8096	352,482	333,170	-5.48%	333,170	0.00%	333,170	
Federal	8100-8299	453,303	1,289,057	184.37%	438,869	-65.95%	438.869	
State	0100 0200	700,000	1,200,001	107.01 /0	400,000	00.0070	400,000	
Lottery - Unrestricted	8560	150,393	123,630	-17.80%	123,630	0.00%	123,630	
Lottery - Prop 20 - Restricted	8560	41.304	21,049	-49.04%	21,049	0.00%	21.049	
Other State Revenue	8300-8599	1,466,163	1,477,654	0.78%	1,495,386	1.20%	1,495,386	
Local	******	.,,	.,,	******	.,,		.,,	
Interest	8660	500	-		-		-	l
AB602 Local Special Education Transfer	8792	-	-		-		-	
Other Local Revenues	8600-8799	63,000	56,500	-10.32%	57,687	2.10%	57,687	
Total Revenues	<u> </u>	\$ 11,521,321		-4.23%	\$ 10,184,402	-7.70%	\$ 10,201,154	
MOITHDEA								
NDITURES Certificated Salaries	1000-1999	2 610.099	2 659.493	1.89%	2 334.864	-12.21%	2 358.987	
Certificated Salaries	1000-1999	2,610,099	2,659,493 2.350.215	1.89% 15.25%	2,334,864 2,113,653	-12.21% -10.07%	2,358,987 2,135,474	
	1000-1999 2000-2999 3000-3999	2,039,229	2,350,215	1.89% 15.25% 1.45%	2,113,653	-10.07%	2,358,987 2,135,474 1,642,562	
Certificated Salaries Classified Salaries Benefits	2000-2999		2,350,215 1,773,078	15.25%			2,135,474	
Certificated Salaries Classified Salaries	2000-2999 3000-3999	2,039,229 1,747,808	2,350,215 1,773,078 234,327	15.25% 1.45%	2,113,653 1,625,788	-10.07% -8.31%	2,135,474 1,642,562	
Certificated Salaries Classified Salaries Benefits Books & Supplies	2000-2999 3000-3999 4000-4999	2,039,229 1,747,808 147,697	2,350,215 1,773,078	15.25% 1.45% 58.65%	2,113,653 1,625,788 236,951	-10.07% -8.31% 1.12%	2,135,474 1,642,562 239,389	
Certificated Salaries Classified Salaries Benefits Books & Supplies Contracts & Services Capital Outlay	2000-2999 3000-3999 4000-4999 5000-5999	2,039,229 1,747,808 147,697 4,142,018	2,350,215 1,773,078 234,327 3,757,790	15.25% 1.45% 58.65% -9.28%	2,113,653 1,625,788 236,951 3,451,208	-10.07% -8.31% 1.12% -8.16%	2,135,474 1,642,562 239,389 3,486,815	
Certificated Salaries Classified Salaries Benefits Books & Supplies Contracts & Services	2000-2999 3000-3999 4000-4999 5000-5999 6000-6599	2,039,229 1,747,808 147,697 4,142,018	2,350,215 1,773,078 234,327 3,757,790	15.25% 1.45% 58.65% -9.28%	2,113,653 1,625,788 236,951 3,451,208	-10.07% -8.31% 1.12% -8.16% 1.12%	2,135,474 1,642,562 239,389 3,486,815 180,811	
Certificated Salaries Classified Salaries Benefits Books & Supplies Contracts & Services Capital Outlay Other Outgo	2000-2999 3000-3999 4000-4999 5000-5999 6000-6599 7100-7299 7400-7499	2,039,229 1,747,808 147,697 4,142,018 173,463	2,350,215 1,773,078 234,327 3,757,790 176,828	15.25% 1.45% 58.65% -9.28% 1.94%	2,113,653 1,625,788 236,951 3,451,208 178,809	-10.07% -8.31% 1.12% -8.16% 1.12%	2,135,474 1,642,562 239,389 3,486,815 180,811	
Certificated Salaries Classified Salaries Benefits Books & Supplies Contracts & Services Capital Outlay Other Outgo Debt Service (see Debt Form)	2000-2999 3000-3999 4000-4999 5000-5999 6000-6599 7100-7299 7400-7499	2,039,229 1,747,808 147,697 4,142,018 173,463 - 3,329	2,350,215 1,773,078 234,327 3,757,790 176,828	15.25% 1.45% 58.65% -9.28% 1.94%	2,113,653 1,625,788 236,951 3,451,208 178,809	-10.07% -8.31% 1.12% -8.16% 1.12%	2,135,474 1,642,562 239,389 3,486,815 180,811	
Certificated Salaries Classified Salaries Benefits Books & Supplies Contracts & Services Capital Outlay Other Outgo Debt Service (see Debt Form)	2000-2999 3000-3999 4000-4999 5000-5999 6000-6599 7100-7299 7400-7499	2,039,229 1,747,808 147,697 4,142,018 173,463 - 3,329	2,350,215 1,773,078 234,327 3,757,790 176,828 - 3,394 \$ 10,955,124	15.25% 1.45% 58.65% -9.28% 1.94%	2,113,653 1,625,788 236,951 3,451,208 178,809 - 3,432 \$ 9,944,705	-10.07% -8.31% 1.12% -8.16% 1.12%	2,135,474 1,642,562 239,389 3,486,815 180,811 - 3,470 \$ 10,047,508	
Certificated Salaries Classified Salaries Benefits Books & Supplies Contracts & Services Capital Outlay Other Outgo Debt Service (see Debt Form) Total Expenditures	2000-2999 3000-3999 4000-4999 5000-5999 6000-6599 7100-7299 7400-7499	2,039,229 1,747,808 147,697 4,142,018 173,463 - 3,329 \$ 10,863,643	2,350,215 1,773,078 234,327 3,757,790 176,828 - 3,394 \$ 10,955,124	15.25% 1.45% 58.65% -9.28% 1.94% 1.95%	2,113,653 1,625,788 236,951 3,451,208 178,809 - 3,432 \$ 9,944,705	-10.07% -8.31% 1.12% -8.16% 1.12% -1.12% -9.22%	2,135,474 1,642,562 239,389 3,486,815 180,811 - 3,470 \$ 10,047,508	
Certificated Salaries Classified Salaries Benefits Books & Supplies Contracts & Services Capital Outlay Other Outgo Debt Service (see Debt Form) Total Expenditures	2000-2999 3000-3999 4000-4999 5000-5999 6000-6599 7100-7299 7400-7499	2,039,229 1,747,808 147,697 4,142,018 173,463 - 3,329 \$ 10,863,643	2,350,215 1,773,078 234,327 3,757,790 176,828 - 3,394 \$ 10,955,124	15.25% 1.45% 58.65% -9.28% 1.94% 1.95%	2,113,653 1,625,788 236,951 3,451,208 178,809 - 3,432 \$ 9,944,705	-10.07% -8.31% 1.12% -8.16% 1.12% -1.12% -9.22%	2,135,474 1,642,562 239,389 3,486,815 180,811 - 3,470 \$ 10,047,508	
Certificated Salaries Classified Salaries Benefits Books & Supplies Contracts & Services Capital Outlay Other Outgo Debt Service (see Debt Form) Total Expenditures SS (DEFICIENCY) OF REVENUES OVER EXPENDITURES ER SOURCES & USES Other Sources/Contributions to Restricted Programs	2000-2999 3000-3999 4000-4999 5000-5999 6000-6599 7100-7299 7400-7499	2,039,229 1,747,808 147,697 4,142,018 173,463 - 3,329 \$ 10,863,643	2,350,215 1,773,078 234,327 3,757,790 176,828 - 3,394 \$ 10,955,124	15.25% 1.45% 58.65% -9.28% 1.94% 1.95%	2,113,653 1,625,788 236,951 3,451,208 178,809 - 3,432 \$ 9,944,705	-10.07% -8.31% 1.12% -8.16% 1.12% -1.12% -9.22%	2,135,474 1,642,562 239,389 3,486,815 180,811 - 3,470 \$ 10,047,508	
Certificated Salaries Classified Salaries Benefits Books & Supplies Contracts & Services Capital Outlay Other Outgo Debt Service (see Debt Form) Total Expenditures ESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES CR SOURCES & USES Other Sources/Contributions to Restricted Programs Other Uses	2000-2999 3000-3999 4000-4999 5000-5999 6000-6599 7100-7299 7400-7499	2,039,229 1,747,808 147,697 4,142,018 173,463 - 3,329 \$ 10,863,643 \$ 657,678	2,350,215 1,773,078 234,327 3,757,790 176,828 - 3,394 \$ 10,955,124 \$ 79,269	15.25% 1.45% 58.65% -9.28% 1.94% 1.95% 0.84%	2,113,653 1,625,788 236,951 3,451,208 178,809 - 3,432 \$ 9,944,705 \$ 239,697	-10.07% -8.31% 1.12% -8.16% 1.12% -1.12% -9.22%	2,135,474 1,642,562 239,389 3,486,815 180,811 - 3,470 \$ 10,047,508	
Certificated Salaries Classified Salaries Benefits Books & Supplies Contracts & Services Capital Outlay Other Outgo Debt Service (see Debt Form) Total Expenditures SS (DEFICIENCY) OF REVENUES OVER EXPENDITURES ER SOURCES & USES Other Sources/Contributions to Restricted Programs	2000-2999 3000-3999 4000-4999 5000-5999 6000-6599 7100-7299 7400-7499	2,039,229 1,747,808 147,697 4,142,018 173,463 - 3,329 \$ 10,863,643	2,350,215 1,773,078 234,327 3,757,790 176,828 - 3,394 \$ 10,955,124 \$ 79,269	15.25% 1.45% 58.65% -9.28% 1.94% 1.95% 0.84%	2,113,653 1,625,788 236,951 3,451,208 178,809 - 3,432 \$ 9,944,705	-10.07% -8.31% 1.12% -8.16% 1.12% -9.22% 202.39%	2,135,474 1,642,562 239,389 3,486,815 180,811 - 3,470 \$ 10,047,508 \$ 153,646	-3
Certificated Salaries Classified Salaries Benefits Books & Supplies Contracts & Services Capital Outlay Other Outgo Debt Service (see Debt Form) Total Expenditures ESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES CR SOURCES & USES Other Sources/Contributions to Restricted Programs Other Uses	2000-2999 3000-3999 4000-4999 5000-5999 6000-6599 7100-7299 7400-7499	2,039,229 1,747,808 147,697 4,142,018 173,463 - 3,329 \$ 10,863,643 \$ 657,678	2,350,215 1,773,078 234,327 3,757,790 176,828 - 3,394 \$ 10,955,124 \$ 79,269	15.25% 1.45% 58.65% -9.28% 1.94% 1.95% 0.84%	2,113,653 1,625,788 236,951 3,451,208 178,809 - 3,432 \$ 9,944,705 \$ 239,697	-10.07% -8.31% 1.12% -8.16% 1.12% -9.22% 202.39%	2,135,474 1,642,562 239,389 3,486,815 180,811 - 3,470 \$ 10,047,508 \$ 153,646	

CDS #: 35-75044-01166707

CHARTER #: 971

Fiscal Year 2020-21 Budget Summary MYP

DESCRIPTION		Estimated Actuals 2019-20	Adopted Budget 2020-21	Percent Change	Projected Budget 2021-22	Percent Change	Projected Budget 2022-23	Percent Change
UND BALANCE, RESERVES		_	_		-		-	
Beginning Balance at Adopted Budget	9791	(97,422)	512,199		591,468	15.48%	831,165	40.53%
Adjustments for Unaudited Actuals	9792	-	-		-		-	
Beg Fund Balance at Unaudited Actuals		-	-		-		-	
Adjustments for Audit	9793	-	-		-		-	
Adjustments for Restatements	9795	(48,057)	-		-		-	
Beginning Fund Balance as per Audit Report +/- Restatements		(145,479)	-		-		-	
Ending Balance	9790	\$ 512,199	\$ 591,468	15.48%	\$ 831,165	40.53%	\$ 984,812	18.49%
a. Nonspendable Revolving Cash Stores	9711	-	-		-		-	
Stores	9712	-	-				-	
Prepaid Expenditures	9713	-	-		-		-	
All Others	9719	-	-		-		-	
b. Restricted	9740	-	-		-		-	
c. Committed			•					
Committed - Stabilization Arrangements	9750	-	-		-		-	
Committed - Other	9760	-	-		-		-	
d. Assignments	9780	-	-		-		-	
e. Unassigned								
Reserve for Ecomonic Uncertainties	9789	512,199	591,468	15.48%	831,165	40.53%	984,812	18.49%
Undesignated / Unappropriated Amount / Unrestricted Net Position	9790	-	-		-		-	
Economic Uncertainty and Unappropriated Reserve Percentage (9789+9790)/(Total Expenditures + Other U		4.71%	5.40%		8.36%		9.80%	

DEBT - Multiyear Commitments

Fiscal Year 2020-21 Budget

CHARTER NAME: Encore Jr/Sr High School for the Performing & Visual Arts

Rev. 6/8/2021

Complete the following table for all significant multiyear commitments for the budget year and the following two years. Clearly identify the number of years remaining and the total remaining principal amount of the commitment, the amount of principal and interest budgeted for the current fiscal year and the following two years.

Under the Comment Section, provide a brief statement identifying the funding source for repayment of each obligation.

NO DEBT (if no debt, X)

		July 1,	2020-		2021		2022-		Object
	# of Years		Paymo		Payn		Paym		Code(s)
Type of Commitment	Remaining	Principal Balance	Principle	Interest	Principle	Interest	Principle	Interest	
State School Building Loans									
Charter School Start-up Loans									
Other Post Employment Benefits									
Compensated Absences									
Bank Line of Credit Loans									
Municipal Lease									
Capital Leases									
1		1,321,000	1,321,000	56,918					9640/5855
2		1,519,116	1,519,116	75,934					
3		1,116,918	1,116,918	-					
Other									

Other Commitments:

Encore refinanced 100% of its factoring debt through issuance of \$3,920,000 in 2019 Revenue Anticipation Notes at a 3.625% yield.

This saved nearly \$100k in total borrowing costs this year vs. continuing to factor.

Encore continues to pursue paydown of all short-term debt via operating surpluses in the current and upcoming years.

Comments:

1. Remaining balance on 2019 Revenue Anticipation Notes; 2. CAM 2020 Line of Credit Balance; 3. Paycheck Protection Program Loan (projected to be forgiven)

CHARTER NAME: Encore Jr/Sr High School for the Performing & Visual Arts

DATE PREPARED: 6/5/2020 2020-21 Budget Cash Flow

Rev. 6/8/2021			July	%	August	%	September	%	October	%	November	%	December	%	January	%
			Estimated	Bud	Estimated	Bud	Estimated	Bud	Estimated	Bud	Estimated	Bud	Estimated	Bud	Estimated	Bud
Beginning Cash Balance		July 1, Cash=	1,141,214		974,768		598,295		1,143,464		734,415		330,248		406,631	
REVENUE																
LCFF Sources																
LCFF	8011		368,036	5.62%	368,036	5.62%	662,464	10.11%	662,464	10.11%	662,464	10.11%	662,464	10.11%	662,464	10.11%
EPA	8012		300,030	J.UZ /0	300,030	J.UZ /0	398,507	33.79%	002,404	10.11/0	002,404	10.1170	398,507	33.79%	002,404	10.117
State Aid - Prior Year	8019						390,307	33.1970					390,307	33.19/0		
In Lieu Property Taxes	8096				19,797	5.94%	39,594	11.88%	26,396	7.92%	26,396	7.92%	26,396	7.92%	26,396	7.92%
Federal	8100-8299				13,737	J.34 /0	161,132	12.50%	85,937	6.67%	85,937	6.67%	163,986	12.72%	163,986	12.72%
State	0100-0299						101,132	12.50 /6	05,351	0.07 /0	05,937	0.07 /6	103,300	12.12/0	103,300	12.12/
Lottery - Unrestricted	8560												30,908	25.00%		
Lottery - Prop 20 - Restricted	8560												5,262	25.00%		
Other State Revenue	8300-8599		91.103	6.17%	91,103	6.17%	163,986	11.10%	163,986	11.10%	163.986	11.10%	127,816	8.65%	163.986	11.10%
Local	0300-0399		91,103	0.17 %	91,103	0.17 70	103,900	11.10%	103,900	11.10%	103,900	11.10%	121,010	0.00%	103,900	11.10%
	8660	1														
Interest AB602 Local Special Education Transfer	8792															
	8600-8799		4,346	7.69%	4,346	7.69%	4,346	7.69%	4,346	7.69%	4,346	7.69%	4,346	7.69%	4,346	7.69%
Other Local Revenues	1 9000-8799															
Total Revenues			\$ 463,485	4.20%	φ 465,282	4.35%	\$ 1,430,029	12.96%	p 945,129	8.55%	\$ 943,129	0.00%	\$ 1,419,685	12.01%	\$ 1,021,178	9.25%
EVENDITUDES																
EXPENDITURES	1000-1999		106,380	4.00%	216,219	8.13%	216,219	8.13%	216,219	8.13%	216,219	8.13%	216,219	8.13%	216,219	8.13%
Certificated Salaries	2000-1999		146,888		183,611				<u> </u>						183,611	
Classified Salaries				6.25%	<u> </u>	7.81%	183,611	7.81%	183,611	7.81%	183,611	7.81%	183,611	7.81%		7.81%
Benefits	3000-3999		89,639	5.06%	141,511	7.98%	141,511	7.98%	141,511	7.98%	141,511	7.98%	141,511	7.98%	141,511	7.98%
Books & Supplies	4000-4999		29,291	12.50%	33,475	14.29%	58,582	25.00%	19,527	8.33%	14,645	6.25%	10,651	4.55%	10,651	4.55%
Contracts & Services	5000-5999		284,681	7.58%	284,681	7.58%	284,681	7.58%	284,681	7.58%	284,681	7.58%	284,681	7.58%	284,681	7.58%
Capital Outlay	6000-6599										-		-		-	
Other Outgo	7100-7299		057	7.570/	0.57	7.570/	057	7.570(057	7.570/	057	7.570/	057	7.570/	057	7.570
Debt Service (see Debt Form)	7400-7499		257	7.57%	257	7.57%	257	7.57%	257	7.57%	257	7.57%	257	7.57%	257	7.57%
Total Expenditures			\$ 657,136	6.00%	\$ 859,754	7.85%	\$ 884,860	8.08%	\$ 845,806	7.72%	\$ 840,924	7.68%	\$ 836,930	7.64%	\$ 836,930	7.64%
071150 00110050#1050																
OTHER SOURCES/USES	1 0000															
Other Sources/Contributions to Restricted Programs	8900															
Other Uses	7600		•		^		•		^				•		^	
Net Sources & Uses			\$ -		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -	
		July 1 -		_ %		%		%		%		%		- %		_ %
PRIOR YEAR TRANSACTIONS		Beginning		Beg Bal		Beg Bal		Beg Bal		Beg Bal		Beg Bal		Beg Bal		Beg Bal
		Balances														
Accounts Receivable	9210	1,503,892	1,503,892	100.00%												
Prepaid Expenditures	9330															
Accounts Payable	9510	155,687		100.00%												
Line of Credit Payments	9640	3,957,034	1,321,000	33.38%					506,372	12.80%	506,372	12.80%	506,372	12.80%		
Deferred Revenue	9650															
NET PRIOR YEAR TRANSACTIONS		\$ (2,608,829)	\$ 27,205		\$ -		\$ -		\$ (506,372)		\$ (506,372)		\$ (506,372)		\$ -	
OTHER ADJUSTMENTS (LIST)																
TOTAL MISC. ADJUSTMENTS	·		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -	
NET REVENUES LESS EXPENDITURES			\$ (166,446)		\$ (376,472)		\$ 545,169		\$ (409,049)		\$ (404,167)		\$ 76,383		\$ 184,248	
ENDING CASH BALANCE			\$ 974,768		\$ 598,295		\$ 1,143,464		\$ 734,415		\$ 330,248		\$ 406,631		\$ 590,879	

CHARTER NAME: Encore Jr/Sr High School for the Performing & Visual Arts

			CH	ARTER NAME: E				orming & Visual	Arts						
DATE PREPARED:	6/5/2020				2020-	21 Budget Cas	h Flow								
ev. 6/8/2021															
		February	%	March	%	April	% .	May	%	June	% .	Estimated		Projected	
		Estimated	Bud	Estimated	Bud	Estimated	Bud	Estimated	Bud	Estimated	Bud	Accrual	Total	Budget	Differe
Beginning Cash Balance		590,879		533,863		688,955		1,956,868		1,243,429		566,160	1,228,572		
REVENUE															
LCFF Sources													1		
LCFF	8011	501,092	7.65%	501.092	7.65%	385,841	5.89%					1,117,435	6,553,851	6,553,851	1
EPA	8012	501,092	7.00%	191,235	16.21%		5.09%					191,233	1,179,482	1,179,482	
				191,235	10.21%							191,233	1,179,462	1,179,462	
State Aid - Prior Year	8019	00.000	7.000/	47.000	44.400/	00.004	7.000/	00.004	7.000/	00.004	7.000/	- 00.000	200.470	- 200 470	
In Lieu Property Taxes	8096	26,396	7.92%	47,268	14.19%	23,634	7.09%	23,634	7.09%	23,634	7.09%	23,629	333,170	333,170	
Federal	8100-8299	124,040	9.62%	124,040	9.62%	95,511	7.41%					284,488	1,289,057	1,289,057	
State	0500			20.022	05.000/					20.000	05.000/	20.000	400.000	400.000	
Lottery - Unrestricted	8560			30,908	25.00%					30,908	25.00%	30,908	123,630	123,630	
Lottery - Prop 20 - Restricted	8560	101.010	0.000/	5,262	25.00%	05.544	0.400/	05.514	0.400/	5,262	25.00%	5,262	21,049	21,049	
Other State Revenue	8300-8599	124,040	8.39%	87,870	5.95%	95,511	6.46%	95,511	6.46%	95,511	6.46%	13,245	1,477,654	1,477,654	
Local	2000					1		1						 _	
Interest	8660											-			
AB602 Local Special Education Transfer	8792	1010	7.000/	1010	7.000/	1010	7.000/	1010	7.000/	1010	7.000/	- 1010	-		
Other Local Revenues	8600-8799	4,346	7.69%	4,346	7.69%	4,346	7.69%	4,346	7.69%	4,346	7.69%	4,348	56,500	56,500	
Total Revenues		\$ 779,914	7.07%	\$ 992,021	8.99%	\$ 604,843	5.48%	\$ 123,491	1.12%	\$ 159,661	1.45%	\$ 1,670,547	\$ 11,034,393	\$ 11,034,393	\$
EXPENDITURES															
Certificated Salaries	1000-1999	216.219	8.13%	216,219	8.13%	216,219	8.13%	216.219	8.13%	216.219	8.13%	174,705	2,659,493	2,659,493	ı —
Classified Salaries	2000-2999	183,611	7.81%	183,611	7.81%		7.81%	183,611	7.81%	183,611	7.81%	183,611	2,350,215	2,350,215	
Benefits	3000-2999	141,511	7.01%	141,511	7.01%		7.01%	141,511	7.01%	141,511	7.01%	126,818	1,773,078	1,773,078	
Books & Supplies	4000-4999	10,651	4.55%	10,651	4.55%	10,651	4.55%	10,651	4.55%	10,651	4.55%	4.248	234,327	234,327	
Contracts & Services	5000-5999	284,681	7.58%	284,681	7.58%	284,681	7.58%	284,681	7.58%	284,681	7.58%	341,617	3,757,790	3,757,790	
Capital Outlay	6000-6599	204,001			1.30%	204,001	1.30%	204,001	1.30%	204,001	1.30%	176,828	176,828	176,828	
Other Outgo	7100-7299	-		-		-		-		_		170,020	170,020	170,020	
Debt Service (see Debt Form)	7400-7499	257	7.57%	257	7.57%	257	7.57%	257	7.57%	257	7.57%	309	3.394	3,394	
Total Expenditures	7400-7499	\$ 836.930	7.64%		7.64%		7.64%		7.64%		7.64%		\$ 10.955.124		¢
Total Experiorales		φ 030, 3 30	7.04/0	φ 030,930	7.04 /0	φ 030,930	7.04 /0	\$ 030,930	7.04/0	\$ 030,930	7.04/0	φ 1,000,133	\$ 10,955,124	φ 10,955,124	φ
OTHER SOURCES/USES															
Other Sources/Contributions to Restricted Programs	8900														
Other Uses	7600												-		
Net Sources & Uses		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -	\$ -	\$ -	\$
		•	%	•	%		%		%	•	%		· ·		
PRIOR YEAR TRANSACTIONS			Beg Bal		Beg Bal		Beg Bal		Beg Bal		Beg Bal			Remaining Balance	
														Dalalice	
Accounts Receivable	9210												1 503 892	1 -	

PRIOR YEAR TRANSACTIONS			% Beg Bal		% Beg Bal		% Beg Bal		% Beg Bal		% Beg Bal			Remaining Balance	
Accounts Receivable	9210												1,503,892	- 1	
Prepaid Expenditures	9330												-	- 1	
Accounts Payable	9510												155,687	- '	
Line of Credit Payments	9640					(1,500,000)							1,340,116	2,616,918	
Deferred Revenue	9650												-	-	
NET PRIOR YEAR TRANSACTIONS		\$ -		\$ -		\$ 1,500,000		\$ -		\$ -		\$ -	\$ 8,089	\$ (2,616,918)	
	•	_													

OTHER ADJUSTMENTS (LIST)													
													-
													-
													-
													-
													-
TOTAL MISC. ADJUSTMENTS		\$ -		\$ -	\$	-		\$ -		\$ -	\$	-	\$ -
NET REVENUES LESS EXPENDITURES		\$ (57,016)		\$ 155,091	\$	1,267,913		\$ (713,439)		\$ (677,269)	\$	662,412	\$ 87,358
			· ·			· ·	· ·		· ·			· ·	
ENDING CASH BALANCE		\$ 533,863		\$ 688,955	\$	1,956,868		\$ 1,243,429		\$ 566,160	\$	1,228,572	
	•												

Encore Jr/Sr High School For the Performing & Visual Arts

2020-21 July Budget



Encore Jr/Sr High School for the Performing & Visual Arts

2020-21 July Budget - Summary Analysis



SUMMARY OF RESULTS

This budget is based on preliminary information only and will be revised in July/August as more accurate budget and cash flow information is known.

This 2020-21 July Budget update projects a budget surplus of \$79,269.

This is an decrease of (\$578,409) from the prior 2019-20 Estimated Actuals projected surplus of \$657,678.

This will allow Encore Jr/Sr High School for the Performing & Visual Arts to end this fiscal year with a balance of \$591,468, which is 5.4% of annual expenditures.

SIGNIFICANT CHANGES IN REVENUE (Total Change from Prior Year = decrease of (\$486,926), or -4.2% of prior year revenues)

LCFF Entitlement: These "Local Control Funding Formula" revenues are the primary funding source for the school.

LCFF Entitlement projected revenues are (\$1,280,155) lower than in the prior year, due to average daily attendance (ADA) decreasing by 49.27.

Federal Revenues: This consists of Title I-IV "Every Student Succeeds Act" (ESSA) funding, federal special education, and federal food programs.

Federal Revenues are projected at \$835,754 higher than in the prior year.

Other State Revenues: These are the non-LCFF state revenues such as Lottery, Facility Grant, and one-time block grants.

Other State Revenues are projected at (\$35,526) lower than in the prior year.

Other Local Revenues: This category is primarily fundraising revenue, but includes any non-LCFF local revenue sources.

Other Local Revenues are projected at (\$7,000) lower than in the prior year.

SIGNIFICANT CHANGES IN EXPENSES (Total Change from Prior Year = increase of \$91,483, or 0.8% of prior year expenses)

Salaries and Benefits: This includes all employee pay, plus benefits such as retirement, healthcare, Medicare, Social Security, etc.

Salaries and Benefits costs are \$385,651 higher than in the prior cycle, reflecting budget adjustments to address changes in enrollment and other factors.

Books & Supplies: This category includes textbooks, computers, supplies, and other instructional and non-instructional materials and equipment.

Books & Supplies costs are projected at \$86,629 higher than in the prior year.

Services & Operating Expenses: These include all contracted services as well as travel, insurance, rent, legal costs, and other service-related expenses.

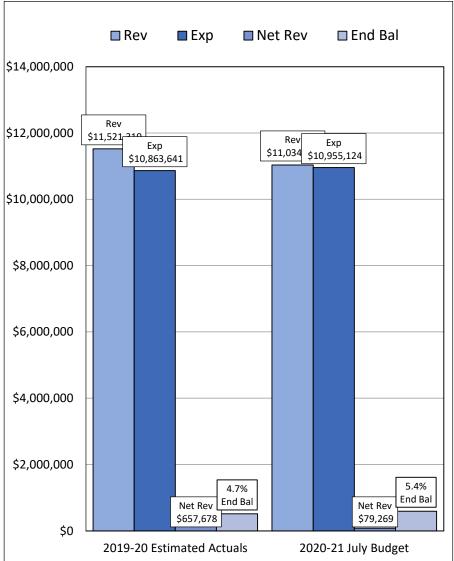
Services & Operating costs are projected to be (\$384,227) lower than in the prior year.

Depreciation, Capital Outlay, and Other Outgo: This category includes depreciation on fixed assets and interest on long-term debt.

These costs are projected at \$3,430 higher than in the prior year, reflecting updated depreciation and capital outlay projections.

Encore Jr/Sr High School for the Performing & Visual Arts 2020-21 July Budget BUDGET SUMMARY

Projected Enrollment:		2019-20 Estimated Actuals	2	020-21 July Budget 900		Change (69)
Projected P-2 ADA:		899.27		850.00		(49.27)
Revenues: General Purpose Entitlement Federal Revenue Other State Revenue Other Local Revenue TTL Revenues	\$ 	9,346,658 453,303 1,657,859 63,500 11,521,319	\$ \$	8,066,503 1,289,057 1,622,333 56,500 11,034,393	\$ \$	(1,280,155) 835,754 (35,526) (7,000) (486,926)
Expenditures: Certificated Salaries Non-Certificated Salaries Benefits Books/Supplies/Materials Services/Operations Capital Outlay Other Outgo	\$	2,610,099 2,039,229 1,747,808 147,697 4,142,017 173,463 3,329	\$	2,659,493 2,350,215 1,773,078 234,327 3,757,790 176,828 3,394	\$	49,395 310,986 25,271 86,629 (384,227) 3,365 65
TTL Expenditures	\$	10,863,641	\$	10,955,124	\$	91,483
Net Revenues	\$	657,678	\$	79,269	\$	(578,409)
Beginning Balance July 1 Ending Balance June 30	\$ \$	(145,479) 512,199	\$ \$	512,199 591,468		
Ending Balance as % of Exp.:		4.7%		5.4%		



Encore Jr/Sr High School for the Performing & Visual Arts 2020-21 July Budget FUNDING ASSUMPTIONS

ENROLLMENT/ADA ASSUMPTIONS:

- 1. By-grade enrollment projections are shown on the Enrollment & ADA Assumptions sheet.
- 2. ADA is assumed at 94.4% of enrollment throughout based on historical averages.
- 3. LCFF Unduplicated % estimated at 60.44% based on historical demographics.

FEDERAL FUNDING ASSUMPTIONS:

- 1. ESSA Participation (Title I Part A, Title II Part A, Title IV Part A) included.
- 2. ESSER Federal Stimulus Funding included at \$194,361 based on CDE.
- 3. Federal "Learning Loss Mitigation" funding estimated at \$655,827.
- 2. IDEA Special Education funding assumed at \$153.65 per ADA based on D/M SELPA May Revise estimate

STATE FUNDING ASSUMPTIONS:

- 1. LCFF funding is calculated using FCMAT's May Revise LCFF Calculator, assuming 7.92% cut from 2019-2
- 2. COLAs and gap rates taken from latest FCMAT LCFF Calculator.
- 3. Mandate Block Grant funding is assumed at \$16.86/PY ADA for TK-8, \$46.87/PY ADA for 9-12.
- 4. AB602 Funding through Desert/Mountain SELPA @ \$479.32/ADA.
- 5. No separate SPED Mental Health funding assumed until awarded.
- 6. SB740 Facility Grant funding assumed at 90% funding level.

LOCAL FUNDING ASSUMPTIONS:

1. No donations assumed at present.

MULTI-YEAR REVENUE ASSUMPTIONS:

- 1. Revenue COLA for Year 2 is projected at 1.20%.
- 2. Revenue COLA for Year 3 is projected at 0.00%.
- 3. ADA is anticipated to grow by 0.00% from Year 1 to Year 2.
- 4. ADA is anticipated to grow by 0.00% from Year 2 to Year 3.

CASH FLOW ASSUMPTIONS:

- 1. Assumes drawdown on existing CAM line of credit as needed during next 24 months.
- 2. Assumes June 2020 State Aid and EPA deferred to July 2020.
- 3. Assumes 23% of April, 100% of May, and 100% of June 2021 deferred to July.

Encore Jr/Sr High School for the Performing & Visual Arts 2020-21 July Budget ENROLLMENT AND A.D.A. ASSUMPTIONS

					T	
	202	20-21	202	21-22	202	22-23
	ENROLL	ADA	ENROLL	ADA	ENROLL	ADA
Total K-3	-	-	-	-	-	1
Total 4-6	-	-	-	-	-	-
Total 7-8	342	323.00	342	323.00	342	323.00
Total 9-12	558	527.00	558	527.00	558	527.00
TTL Enrollment/ADA	900	850.00	900	850.00	900	850.00
ADA Ratio (average):		94.44%		94.44%		94.44%
Grade 7	155	146.39	155	146.39	155	146.39
Grade 8	187	176.61	187	176.61	187	176.61
Grade 9	153	144.50	153	144.50	153	144.50
Grade 10	152	143.56	152	143.56	152	143.56
Grade 11	145	136.94	145	136.94	145	136.94
Grade 12	108	102.00	108	102.00	108	102.00
TOTAL:	900	850.00	900	850.00	900	850.00

LCFF Unduplicated Calc:				
CALPADS Enrollment	900	900	900	
Unduplicated Count	544	544	544	
Unduplicated % (1-Year):	60.44%	60.44%	60.44%	

	2019-20 Estimated	2020-21 July	Change From Prior	
Description (CAL PAPS)	Actuals 969	Budget 900	Year (60)	Notes/Comments
Enrollment (CALPADS)	899.27	850.00	(69) (49.27)	
Average Daily Attendance (P-2)	899.27	850.00	(49.27)	
REVENUES				
Local Control Funding Formula (LCFF)				
3011 LCFF: State Aid	7,684,346	6,553,851	(1,130,496)	
012 LCFF: Education Protection Account	1,247,851	1,179,482	(68,368)	
019 LCFF: Prior Year Corrections/Adjustments	61,979	-	(61,979)	
096 LCFF: Funding in Lieu of Property Taxes	352,482	333,170	(19,312)	
TL LCFF Funding	9,346,658	8,066,503	(1,280,155)	
ederal Revenue				
181 Federal IDEA SpEd Revenue	102,734	138,169	35,435	
220 School Nutrition Program - Federal	233,432	67,500	(165,932)	
290 Other Federal Revenue	117,137	1,083,388	966,251	
TL Federal Revenue	453,303	1,289,057	835,754	
TE I cacial Novellac	400,000	1,200,007	000,704	
Other State Revenue				
311 AB602 State SpEd Revenue	370,944	407,422	36,478	
520 School Nutrition Program - State	12,785	9,000	(3,785)	
550 Mandated Cost Reimbursements	32,640	31,882	(758)	
560 State Lottery Revenue	191,697	144,679	(47,018)	
590 Other State Revenue	1,049,794	1,029,350	(20,444)	
TL Other State Revenue	1,657,859	1,622,333	(35,526)	
Other Local Revenue				
634 Student Lunch Fees	8,000	6,500	(1,500)	
660 Interest Income	500	-	(500)	
699 Other Revenue	55,000	50,000	(5,000)	
TL Other Local Revenue	63,500	56,500	(7,000)	
		22,300	(,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	
ITL REVENUES	11,521,319	11,034,393	(486,926)	

Description	2019-20 Estimated	2020-21 July	Change From Prior Year	Notes/Comments
Description	Actuals	Budget	Year	Notes/Comments
EXPENDITURES				
1000 - Certificated Salaries				
1100 Teacher Compensation	1,859,741	1,839,626	(20,115)	
1130 Substitute Teacher Compensation	23,184	28,848	5,664	
1150 Teacher Stipends/Extra Duty	48,109	21,800	(26,309)	
1200 Student Support	259,590	293,219	33,629	
1300 Certificated Administrators	419,474	473,600	54,126	
1350 Administrator Stipends/Extra Duty	-	2,400	2,400	
TTL Certificated Salaries	2,610,099	2,659,493	49,395	
2000 - Non - Certificated Salaries				
	338,321	272,864	(65,457)	
2100 Instructional Aides2130 Classified Substitutes	32,091	22,536	(9,555)	
2150 Classified Substitutes 2150 Instructional Aides Stipends	13,571	6,200	(7,371)	
2160 Electives Instructional Aides	685,734	820,593	134,859	
2200 Pupil Support Administration	186,090	201,526	15,436	
2250 Pupil Support Administration 2250 Pupil Support Stipends	100,030	2,220	2,220	
2300 Classified Administrators	260,237	347,400	87,163	
2350 Classified Administrators 2350 Classified Administrator Stipends	200,237	89,580	89,580	
2400 Clerical & Technical Staff	523,185	583,695	60,510	
2450 Clerical & Technical Stipends	020,100	3,600	3,600	
TTL Non - Certificated Salaries	2,039,229	2,350,215	310,986	
	-,:::,==	_,,		
3000 - Employee Benefits				
3101 STRS Certificated	411,771	397,846	(13,925)	
3102 STRS Classified	10,763	44,816	34,053	
3201 PERS Certificated	26,151	19,458	(6,693)	
3202 PERS Classified	373,619	417,700	44,081	
3301 OASDI/Medicare	195,486	50,654	(144,832)	
3302 OASDI/Medicare	-	162,579	162,579	
3401 Health Care Certificated	327,552	332,248	4,696	
3402 Health Care Classified	284,632	272,009	(12,623)	

	2019-20 Estimated	2020-21 July	Change From Prior	
Description	Actuals	Budget	Year	Notes/Comments
3411 HC Benefit Adjustments Certificated	167	-	(167)	
3501 Unemployment Insurance	15,948	1,328	(14,621)	
3502 Unemployment Insurance		1,400	1,400	
3601 Workers' Comp Certificated	51,716	35,551	(16,165)	
3602 Workers' Comp Classified	44,521	37,488	(7,033)	
3901 Other Benefits Cert	1,582	-	(1,582)	
3902 Other Benefits Class	3,899	-	(3,899)	
TTL Employee Benefits	1,747,808	1,773,078	25,271	
4000 - Books/Supplies/Materials				
4100 Textbooks & Core Curriculum	23,109	23,103	(7)	
4310 Materials & Supplies	52,366	52,350	(15)	
4320 Office Supplies	26,862	26,854	(8)	
1330 Meals & Events	2,539	2,538	(1)	
1350 Other Supplies - Materials & Supplies	5,138	5,137	(2)	
1400 Non - Capitalized Equipment	13,249	99,918	86,669	
1700 School Nutrition Program	24,434	24,427	(7)	
TTL Books/Supplies/Materials	147,697	234,327	86,629	
5000 - Services & Operations				
5100 Subagreements For Services	_	9,403	9,403	
5200 Travel & Conferences	7,726	7,724	(2)	
5210 Mileage Reimbursements	18,635	18,630	(5)	
5300 Dues & Memberships	81,510	81,486	(24)	
5400 Insurance	231,368	231,300	(68)	
5500 Operations & Housekeeping	16,807	16,802	(5)	
5510 Utilities (General)	154,136	154,090	(45)	
5520 Janitorial Services	11,565	11,562	(3)	
5610 Facility Rents & Leases	1,239,734	1,152,803	(86,931)	
5620 Equipment Leases	24,103	24,096	(7)	
5630 Maintenance & Repair	53,516	53,500	(16)	
5800 Professional Services - Non - instructional	85,330	85,304	(25)	
5810 Legal	135,682	135,642	(40)	

	2019-20 Estimated	2020-21 July	Change From Prior	
Description	Actuals	Budget	Year	Notes/Comments
5820 Audit & CPA	15,423	15,418	(5)	
5825 DMS Business Services	192,860	192,803	(57)	
5830 Non - Instructional Software Licenses/Fees	22,630	22,624	(7)	
5835 Field Trips - Bus Transportations	8,581	8,578	(3)	
5840 Advertising & Recruitment	39,724	39,713	(12)	
5855 Interest Expense - Short Term	340,787	240,000	(100,787)	
5860 Service Fees	373,080	195,260	(177,820)	
5865 General - Bus Transportation	872,705	845,000	(27,705)	
5870 Livescan Fingerprinting	107	107	(0)	
5880 Instructional Vendors & Consultants	23,771	23,764	(7)	
5890 Misc Other Outside Services	31,912	31,902	(9)	
5900 Communications	2,136	2,136	(1)	
5910 Telephone	23,121	23,114	(7)	
5920 Internet	114,927	114,894	(34)	
5930 Postage	20,141	20,135	(6)	
TTL Services & Operations	4,142,017	3,757,790	(384,227)	
6000 - Capital Outlay				
6900 Depreciation	173,463	176,828	3,365	
TTL Capital Outlay	173,463	176,828	3,365	
7000 - Other Outgo				
7438 Interest on Long-Term Debt	3,329	3,394	65	
TTL Other Outgo	3,329	3,394	65	
TTL EXPENDITURES	10,863,641	10,955,124	91,483	
Revenues less Expenditures	657,678	79,269	(578,409)	
Beginning Fund Balance	(145,479)	512,199		
Net Revenues	657,678	79,269		
ENDING BALANCE	512,199	591,468		
ENDING BALANCE AS % OF OUTGO	4.7%	5.4%	•	
	117 70	0.170		



Exhibit 7.4

July 13, 2020

Encore Education Corporation

Phone: (760) 949-2036 Fax (760) 956-3338 www.encorehighschool.com

Sites:

www.encorehighschool.com

email your full name, the item you would like to comment about, and your comment, to board@encoreedcorp.com. These comments will be read aloud during open session at the board meeting. The chance to add public comment through emails will close after the agenda is approved during the meeting.

If you would like to speak during public comment, please

Board Members:

Suzanne Cherry, Board President Rob Gabler, Board Vice President Kelly Ahmed, Board Secretary/Treasurer Evelyn Rojas, Board Member Mari Miller, Board Member

INFO:

2020-2021 Salary Schedules



Administrative Salary Schedule 2020 – 2021 Fiscal Year

	Dean of Stu	ıde	nts	Ass	sistant Dean	of S	tudents
Step	Current	Mc	onthly Wage	Step	Current	Мо	nthly Wage
1	\$105,600.00	\$	8,800.00	1	\$ 91,200.00	\$	7,600.00
2	\$109,440.00	\$	9,120.00	2	\$ 95,040.00	\$	7,920.00
3	\$113,280.00	\$	9,440.00	3	\$ 97,920.00	\$	8,160.00
4	\$118,080.00	\$	9,840.00	4	\$101,760.00	\$	8,480.00
5	\$122,880.00	\$	10,240.00	5	\$106,560.00	\$	8,880.00
6	\$125,760.00	\$	10,480.00	6	\$109,440.00	\$	9,120.00
	School Cou	nse	elor		Administ	rato	r
Step	Current	Mc	onthly Wage	Step	Current	Мо	nthly Wage
1	\$ 78,720.00	\$	6,560.00	1	\$ 67,200.00	\$	5,600.00
2	\$ 81,600.00	\$	6,800.00	2	\$ 69,120.00	\$	5,760.00
3	\$ 84,480.00	\$	7,040.00	3	\$ 71,040.00	\$	5,920.00
4	\$ 87,360.00	\$	7,280.00	4	\$ 72,960.00	\$	6,080.00
5	\$ 89,280.00	\$	7,440.00	5	\$ 74,880.00	\$	6,240.00
6	\$ 91,200.00	\$	7,600.00	6	\$ 76,800.00	\$	6,400.00

In order to be considered for a step increase, the employee has to work 110 or more days during the regular administration calendar.

Administration is eligible for full employee benefits, including holiday pay, sick time accrual and personal leave days, and employer contribution up to \$15,000 per year for employee benefits. Employees will have 30 days from the date of hire to enroll in any benefit programs.

Employees must follow time sheet regulations as described during their training period and/or in the employee handbook. Timesheet pay, is calculated from the 1st to the 15th paid on the 25th and the 16th to the 30th or 31st (last day of the month) paid on the 10th day of the following month or the immediately preceding business day if the 10th or 25th falls on a weekend or holiday.

This salary schedule will be reviewed, edited and adopted by the School Board every 5 years. This salary schedule includes a 2.5% COLA after completing a year of Step 6.

Encore Education Corporation does not and shall not discriminate on the basis of race, color, religion (creed), gender, gender identity or expression, age, national origin (ancestry), ethnic group identification, mental and physical disability, marital or parental status, sex, sexual orientation, or military status, or genetic information in any of its activities or operations. The perception of one or more of such characteristics: or association with a person or group with one or more of these actual or perceived characteristics. Encore Education Corporation is an equal opportunity employer.

*Up for Board approval on July 13, 2020



Classified Instructor Salary Schedule 2020 – 2021 Fiscal Year

		Indus	try (Only					BA t	o 59		
Step	۸.	nnual Salary		Monthly	ша.	ırlı Maga	Step	Annual		Monthly	Цон	rly Wage
Step	Ai	iliuai Salai y		Wage	Hourly Wage		эсер	Salary		Wage	nou	ily wage
0	\$	40,320.00	\$	3,665.45	\$	24.95	0	\$42,240.00	\$	3,840.00	\$	26.14
1	\$	44,160.00	\$	4,014.55	\$	27.33	1	\$47,040.00	\$	4,276.36	\$	29.11
2	\$	46,080.00	\$	4,189.09	\$	28.51	2	\$48,960.00	\$	4,450.91	\$	30.30
3	\$	48,000.00	\$	4,363.64	\$	29.70	3	\$50,880.00	\$	4,625.45	\$	31.49
4	\$	49,920.00	\$	4,538.18	\$	30.89	4	\$52,800.00	\$	4,800.00	\$	32.67
5	\$	51,840.00	\$	4,712.73	\$	32.08	5	\$54,720.00	\$	4,974.55		
6	\$	53,760.00	\$	4,887.27			6	\$56,640.00	\$	5,149.09		
7	\$	55,680.00	\$	5,061.82			7	\$58,560.00	\$	5,323.64		
8	\$	57,072.00	\$	5,188.36			8	\$60,480.00	\$	5,498.18		
9	\$	58,498.80	\$	5,318.07			9	\$52,400.00	\$	4,763.64		
10	\$	59,961.03	\$	5,451.00			10	\$64,320.00	\$	5,847.27		
11	\$	61,460.06	\$	5,587.28			11	\$65,928.00	\$	5,993.45		
12	\$	62,996.57	\$	5,726.96			12	\$67,576.20	\$	6,143.29		
13	\$	64,571.48	\$	5,870.13			13	\$69,265.61	\$	6,296.87		
14	\$	66,185.77	\$	6,016.89			14	\$70,977.25	\$	6,452.48		
15	\$	67,840.41	\$	6,167.31			15	\$72,772.18	\$	6,615.65		

This Salary Scale is for 2008-2019 Hires only - This Scale expires 2025

Steps with an Hourly wage are required to keep a timesheet.

This salary schedule is for full time instructors that have been hired based on industry experience. These employees follow the Teacher / Instructor work calendar.

A Classified instructor that completes the State of California credentialing program will roll over into the certificated teacher pay scale the following school year.

This employee is eligible for full employee benefits, including holiday pay and sick time accrual, personal leave accrual and health benefits not to exceed \$12,000 per year total employer contribution.

Employees will have 30 days from the date of hire to enroll in any benefit programs.

Employees must follow time sheet regulations as described during their training period and/or in the employee handbook. Timesheet pay, is calculated from the 1st to the 15th paid on the 25th and the 16th to the 30th or 31st (last day of the month) paid on the 10th day of the following month or the immediately preceding business day if the 10th or 25th falls on a weekend or holiday.

This salary schedule will be reviewed, edited and adopted by the School Board every 5 years.

This salary schedule includes a 2.5% COLA.

Encore Education Corporation does not and shall not discriminate on the basis of race, color, religion (creed), gender, gender identity or expression, age, national origin (ancestry), ethnic group identification, mental and physical disability, marital or parental status, sex, sexual orientation, or military status, or genetic information in any of its activities or operations. The perception of one or more of such characteristics: or association with a person or group with one or more of these actual or perceived characteristics. Encore Education Corporation is an equal opportunity employer.

*Up for Board approval on July 13, 2020

Salary Schedule continued on next page.



Classified Instructor Salary Schedule 2020 - 2021 Fiscal Year

	N	/IA or E	3 A +6	60-74				MA+	-30 c	or BA+75		
Step	Annual Sal	ary	l	Monthly Wage	Hourly Wage		Step	Annual Salary		Monthly Wage	Hou	rly Wage
0	\$ 44,16	0.00	\$	4,014.55	\$	27.33	0	\$45,120.00	\$	4,101.82	\$	27.92
1	\$ 48,00	0.00	\$	4,363.64	\$	29.70	1	\$50,880.00	\$	4,625.45	\$	31.49
2	\$ 49,92	0.00	\$	4,538.18	\$	30.89	2	\$53,760.00	\$	4,887.27		
3	\$ 51,84	0.00	\$	4,712.73	\$	32.08	3	\$56,640.00	\$	5,149.09		
4	\$ 53,76	0.00	\$	4,887.27			4	\$59,520.00	\$	5,410.91		
5	\$ 55,68	0.00	\$	5,061.82			5	\$62,400.00	\$	5,672.73		
6	\$ 57,60	0.00	\$	5,236.36			6	\$65,280.00	\$	5,934.55		
7	\$ 59,52	0.00	\$	5,410.91			7	\$68,160.00	\$	6,196.36		
8	\$ 61,44	0.00	\$	5,585.45			8	\$71,040.00	\$	6,458.18		
9	\$ 63,36	0.00	\$	5,760.00			9	\$73,920.00	\$	6,720.00		
10	\$ 65,28	0.00	\$	5,934.55			10	\$76,800.00	\$	6,981.82		
11	\$ 66,91	2.00	\$	6,082.91			11	\$78,720.00	\$	7,156.36		
12	\$ 68,58	4.80	\$	6,234.98			12	\$82,560.00	\$	7,505.45		
13	\$ 70,29	9.42	\$	6,390.86			13	\$85,440.00	\$	7,767.27		
14	\$ 72,05	6.90	\$	6,550.63			14	\$88,320.00	\$	8,029.09		
15	\$ 73,85	8.32	\$	6,714.39			15	\$91,200.00	\$	8,290.91		

This Salary Scale is for 2008-2019 Hires only – This Scale expires 2025

Steps with an Hourly wage are required to keep a timesheet.

This salary schedule is for full time instructors that have been hired based on industry experience. These employees follow the Teacher / Instructor work calendar.

A Classified instructor that completes the State of California credentialing program will roll over into the certificated teacher pay scale the following school year.

This employee is eligible for full employee benefits, including holiday pay and sick time accrual, personal leave accrual and health benefits not to exceed \$12,000 per year total employer contribution.

Employees will have 30 days from the date of hire to enroll in any benefit programs.

Employees must follow time sheet regulations as described during their training period and/or in the employee handbook. Timesheet pay, is calculated from the 1st to the 15th paid on the 25th and the 16th to the 30th or 31st (last day of the month) paid on the 10th day of the following month or the immediately preceding business day if the 10th or 25th falls on a weekend or holiday.

This salary schedule will be reviewed, edited and adopted by the School Board every 5 years.

This salary schedule includes a 2.5% COLA.

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*Up for Board approval on July 13, 2020



Certificated Teacher Salary Schedule 2020 - 2021 Fiscal Year

	CTE/BA to 44							MA	or B	A+45-59		
Step	Annual		Monthly	Ноп	rly Wage		Step	Annual		Monthly	Ног	ırly Wage
С	Salary		Wage	1104	Hourly Wage		эсер	Salary		Wage	1100	iny wage
0	\$47,040.00	\$	4,276.36	\$	29.11		0	\$48,000.00	\$	4,363.64	\$	29.70
1	\$49,920.00	\$	4,538.18	\$	30.89		1	\$50,880.00	\$	4,625.45	\$	31.49
2	\$50,880.00	\$	4,625.45	\$	31.49		2	\$52,800.00	\$	4,800.00	\$	32.67
3	\$51,840.00	\$	4,712.73	\$	32.08		3	\$54,720.00	\$	4,974.55		
4	\$53,760.00	\$	4,887.27				4	\$56,640.00	\$	5,149.09		
5	\$55,680.00	\$	5,061.82				5	\$58,560.00	\$	5,323.64		
6	\$57,600.00	\$	5,236.36				6	\$60,480.00	\$	5,498.18		
7	\$59,520.00	\$	5,410.91				7	\$63,360.00	\$	5,760.00		
8	\$61,440.00	\$	5,585.45				8	\$65,280.00	\$	5,934.55		
9	\$62,976.00	\$	5,725.09				9	\$67,200.00	\$	6,109.09		
10	\$64,550.40	\$	5,868.22				10	\$70,080.00	\$	6,370.91		
11	\$66,164.16	\$	6,014.92				11	\$72,960.00	\$	6,632.73		
12	\$68,778.26	\$	6,252.57				12	\$75,840.00	\$	6,894.55		
13	\$69,513.72	\$	6,319.43				13	\$77,736.00	\$	7,066.91		
14	\$71,251.56	\$	6,477.41				14	\$79,679.40	\$	7,243.58		
15	\$73,032.84	\$	6,639.35				15	\$81,671.38	\$	7,424.67		

This salary schedule is for credentialed teachers only. These employees follow the Teacher / Instructor work calendar.

Teachers holding an internship or emergency credential cannot go beyond step 0. This salary schedule includes a 2.5% COLA.

This employee is eligible for full employee benefits, including holiday pay and sick time accrual, personal leave accrual and health benefits not to exceed \$12,000 per year total employer contribution. Employees will have 30 days from the date of hire to enroll in any benefit programs.

Teachers and Instructors with 7 years plus of service credit to Encore Education Corporation will receive up to \$14,000 per year in employer contributions for health benefits. Employees will have 30 days from the date of hire to enroll in any benefit programs.

Employees must follow time sheet regulations as described during their training period and/or in the employee handbook. Timesheet pay, is calculated from the 1st to the 15th paid on the 25th and the 16th to the 30th or 31st (last day of the month) paid on the 10th day of the following month or the immediately preceding business day if the 10th or 25th falls on a weekend or holiday.

This salary schedule will be reviewed, edited and adopted by the School Board every 5 years.

Encore Education Corporation does not and shall not discriminate on the basis of race, color, religion (creed), gender, gender identity or expression, age, national origin (ancestry), ethnic group identification, mental and physical disability, marital or parental status, sex, sexual orientation, or military status, or genetic information in any of its activities or operations. The perception of one or more of such characteristics: or association with a person or group with one or more of these actual or perceived characteristics. Encore Education Corporation is an equal opportunity employer.

*Up for Board approval on July 13, 2020

Salary Schedule continued on next page.



Certificated Teacher Salary Schedule 2020 – 2021 Fiscal Year

	MA+15 or BA+60					MA+30 or BA+75					
Step	Annual Salary	r	Monthly Wage	Hour	ly Wage	Step	Annual Salary	l	Monthly Wage	Houi	ly Wage
0	\$48,960.00	\$	4,450.91	\$	30.30	0	\$52,800.00	\$	4,800.00	\$	32.67
1	\$52,800.00	\$	4,800.00	\$	32.67	1	\$55,680.00	\$	5,061.82		
2	\$55,680.00	\$	5,061.82			2	\$57,600.00	\$	5,236.36		
3	\$57,600.00	\$	5,236.36			3	\$59,520.00	\$	5,410.91		
4	\$59,520.00	\$	5,410.91			4	\$62,400.00	\$	5,672.73		
5	\$61,440.00	\$	5,585.45			5	\$64,320.00	\$	5,847.27		
6	\$63,360.00	\$	5,760.00			6	\$67,200.00	\$	6,109.09		
7	\$66,240.00	\$	6,021.82			7	\$69,120.00	\$	6,283.64		
8	\$69,120.00	\$	6,283.64			8	\$72,000.00	\$	6,545.45		
9	\$71,040.00	\$	6,458.18			9	\$74,880.00	\$	6,807.27		
10	\$73,920.00	\$	6,720.00			10	\$76,800.00	\$	6,981.82		
11	\$76,800.00	\$	6,981.82			11	\$80,640.00	\$	7,330.91		
12	\$78,720.00	\$	7,156.36			12	\$83,520.00	\$	7,592.73		
13	\$82,560.00	\$	7,505.45			13	\$86,400.00	\$	7,854.55		
14	\$84,480.00	\$	7,680.00			14	\$90,240.00	\$	8,203.64		
15	\$86,400.00	\$	7,854.55			15	\$92,160.00	\$	8,378.18		

This salary schedule is for credentialed teachers only. These employees follow the Teacher / Instructor work calendar.

Teachers holding an internship or emergency credential cannot go beyond step 0. This salary schedule includes a 2.5% COLA.

This employee is eligible for full employee benefits, including holiday pay and sick time accrual, personal leave accrual and health benefits not to exceed \$12,000 per year total employer contribution. Employees will have 30 days from the date of hire to enroll in any benefit programs.

Teachers and Instructors with 7 years plus of service credit to Encore Education Corporation will receive up to \$14,000 per year in employer contributions for health benefits. Employees will have 30 days from the date of hire to enroll in any benefit programs.

Employees must follow time sheet regulations as described during their training period and/or in the employee handbook. Timesheet pay, is calculated from the 1st to the 15th paid on the 25th and the 16th to the 30th or 31st (last day of the month) paid on the 10th day of the following month or the immediately preceding business day if the 10th or 25th falls on a weekend or holiday.

This salary schedule will be reviewed, edited and adopted by the School Board every 5 years.

Encore Education Corporation does not and shall not discriminate on the basis of race, color, religion (creed), gender, gender identity or expression, age, national origin (ancestry), ethnic group identification, mental and physical disability, marital or parental status, sex, sexual orientation, or military status, or genetic information in any of its activities or operations. The perception of one or more of such characteristics: or association with a person or group with one or more of these actual or perceived characteristics. Encore Education Corporation is an equal opportunity employer.

*Up for Board approval on July 13, 2020



Certificated Teacher Salary Schedule 2020 - 2021 Fiscal Year

	ner Salary So	E/R/	1 to 44	-			NAA	or B	A+45-59		
Step	Annual Salary	-	Monthly Wage	Hou	rly Wage	Step	Annual Salary		Monthly Wage	Hou	rly Wage
0	\$47,040.00	\$	4,276.36	\$	29.11	0	\$48,000.00	\$	4,363.64	\$	29.70
1	\$49,920.00	\$	4,538.18	\$	30.89	1	\$50,880.00	\$	4,625.45	\$	31.49
2	\$50,880.00	\$	4,625.45	\$	31.49	2	\$52,800.00	Ś	4,800.00	\$	32.67
3	\$51,840.00	\$	4,712.73	\$	32.08	3	\$54,720.00	\$	4,974.55	Ġ	33.86
4	\$53,760.00	\$	4,887.27	Ċ	33.27	4	\$56,640.00	\$	5,149.09	Ċ	35.05
_ _	\$55,680.00	\$	5,061.82	Ċ	34.46	5	\$58,560.00	\$	5,323.64	ć	36.24
6	\$57,600.00	\$	5,236.36	¢	35.64	6	\$60,480.00	\$	5,498.18	¢	37.43
7	\$59,520.00	\$	5,410.91	Ċ	36.83	7	\$63,360.00	Ś	5,760.00	Ċ	39.21
8	\$61,440.00	\$	5,585.45	Ś	38.02	8	\$65,280.00	\$	5,934.55	ċ	40.40
9	\$62,976.00	\$	5,725.09	ć	38.97	9	\$67,200.00	\$	6,109.09	ć	41.58
10	\$64,550.40	\$		Ģ Ć	39.94	10	\$70,080.00	\$	6,370.91	ć	43.37
11		\$	5,868.22	Ś	40.94	11		\$		\$	45.15
	\$66,164.16	\$	6,014.92	Ş Ś			\$72,960.00	\$	6,632.73	Ś	
12	\$68,778.26	_	6,252.57	÷	42.56	12	\$75,840.00		6,894.55	÷	46.93
13	\$69,513.72	\$	6,319.43	\$	43.02	13	\$77,736.00	\$	7,066.91	\$	48.10
14	\$71,251.56	\$	6,477.41	\$	44.09	14	\$79,679.40	\$	7,243.58	\$	49.31
15	\$73,032.84	\$	6,639.35	\$	45.19	15	\$81,671.38	\$	7,424.67	Ş	50.54
	MA+	15 c	or BA+60				MA	-30 d	or BA+75		
Step	Annual Salary		Monthly Wage	Hou	rly Wage	Step	Annual Salary		Monthly Wage	Hou	rly Wage
0	\$48,960.00	\$	4,450.91	\$	30.30	0	\$52,800.00	\$	4,800.00	\$	32.67
1	\$52,800.00	\$	4,800.00	\$	32.67	1	\$55,680.00	\$	5,061.82	\$	34.46
2	\$55,680.00	\$	5,061.82	\$	34.46	2	\$57,600.00	\$	5,236.36	\$	35.64
3	\$57,600.00	\$	5,236.36	\$	35.64	3	\$59,520.00	\$	5,410.91	\$	36.83
4	\$59,520.00	\$	5,410.91	\$	36.83	4	\$62,400.00	\$	5,672.73	\$	38.61
5	\$61,440.00	\$	5,585.45	\$	38.02	5	\$64,320.00	\$	5,847.27	\$	39.80
6	\$63,360.00	\$	5,760.00	\$	39.21	6	\$67,200.00	\$	6,109.09	\$	41.58
	,	-				-	1	 	,	T :	

4	\$59,520.00	\$ 5,410.91	Ş	36.83	4	\$62,400.00	\$ 5,672.73	\$ 38.61
5	\$61,440.00	\$ 5,585.45	\$	38.02	5	\$64,320.00	\$ 5,847.27	\$ 39.80
6	\$63,360.00	\$ 5,760.00	\$	39.21	6	\$67,200.00	\$ 6,109.09	\$ 41.58
7	\$66,240.00	\$ 6,021.82	\$	40.99	7	\$69,120.00	\$ 6,283.64	\$ 42.77
8	\$69,120.00	\$ 6,283.64	\$	42.77	8	\$72,000.00	\$ 6,545.45	\$ 44.55
9	\$71,040.00	\$ 6,458.18	\$	43.96	9	\$74,880.00	\$ 6,807.27	\$ 46.34
10	\$73,920.00	\$ 6,720.00	\$	45.74	10	\$76,800.00	\$ 6,981.82	\$ 47.52
11	\$76,800.00	\$ 6,981.82	\$	47.52	11	\$80,640.00	\$ 7,330.91	\$ 49.90
12	\$78,720.00	\$ 7,156.36	\$	48.71	12	\$83,520.00	\$ 7,592.73	\$ 51.68
13	\$82,560.00	\$ 7,505.45	\$	51.09	13	\$86,400.00	\$ 7,854.55	\$ 53.47
14	\$84,480.00	\$ 7,680.00	\$	52.28	14	\$90,240.00	\$ 8,203.64	\$ 55.84
15	\$86,400.00	\$ 7,854.55	\$	53.47	15	\$92,160.00	\$ 8,378.18	\$ 57.03
 	1				 			

This salary schedule is for credentialed teachers only. These employees follow the Teacher / Instructor work calendar.

Teachers holding an internship or emergency credential cannot go beyond step 0. This salary schedule includes a 2.5% COLA.

This employee is eligible for full employee benefits, including holiday pay and sick time accrual, personal leave accrual and health benefits not to exceed \$12,000 per year total employer contribution.

Teachers and Instructors with 7 years plus of service credit to Encore Education Corporation will receive up to \$14,000 per year in employer contributions for health benefits.

Employees will have 30 days from the date of hire to enroll in any benefit programs.

Employees must follow time sheet regulations as described during their training period and/or in the employee handbook. Timesheet pay, is calculated from the 1st to the 15th paid on the 25th and the 16th to the 30th or 31st (last day of the month) paid on the 10th day of the following month or the immediately preceding business day if the 10th or 25th falls on a weekend or holiday.

This salary schedule will be reviewed, edited and adopted by the School Board every 5 years.

*Up for Board Approved on July 13, 2020



Classified Hourly Instructor Salary Schedule 2020 – 2021 Fiscal Year

	Industry Only										
Step	Annual Wage	Monthly Wage	Hourly Wage								
1	\$ 29,032.00	\$2,639.27	\$ 19.00								
2	\$ 30,560.00	\$2,778.18	\$ 20.00								
3	\$ 32,088.00	\$2,917.09	\$ 21.00								
4	\$ 46,000.00	\$4,181.82	\$ 30.10								
5	\$ 48,000.00	\$4,363.64	\$ 31.41								

TIME SHEET POSITION

This salary schedule is for Full/Part Time Instructors that have been hired based on industry experience. These employees follow the Teacher / Instructor work calendar.

A Classified instructor that completes the State of California credentialing program will roll over into the certificated teacher pay scale. This employee is eligible for full employee benefits, including holiday pay and sick time accrual, personal leave accrual and health benefits not to exceed \$12,000 per year total employer contribution. Employees will have 30 days from the date of hire to enroll in any benefit programs.

Employees must follow time sheet regulations as described during their training period and/or in the employee handbook. Timesheet pay, is calculated from the 1st to the 15th paid on the 25th and the 16th to the 30th or 31st (last day of the month) paid on the 10th day of the following month or the immediately preceding business day if the 10th or 25th falls on a weekend or holiday. This salary schedule will be reviewed, edited and adopted by the School Board every 5 years.

This salary scriedule will be reviewed, edited and adopted by the scribbl board every 3 year

This salary schedule includes a 2.5% COLA.

Encore Education Corporation does not and shall not discriminate on the basis of race, color, religion (creed), gender, gender identity or expression, age, national origin (ancestry), ethnic group identification, mental and physical disability, marital or parental status, sex, sexual orientation, or military status, or genetic information in any of its activities or operations. The perception of one or more of such characteristics: or association with a person or group with one or more of these actual or perceived characteristics. Encore Education Corporation is an equal opportunity employer.

*Up for Board approval on July 13, 2020



Hourly Salary Schedule 2020 - 2021 Fiscal Year

Adm	inistrative		Aide
Step	Hourly	Step	Hourly
0	\$ 13.44	0	\$ 13.44
1	\$ 15.36	1	\$ 14.40
2	\$ 16.32	2	\$ 15.36
3	\$ 16.32	3	\$ 16.32
4	\$ 17.28	4	\$ 17.28
5	\$ 18.24	5	\$ 17.28
6	\$ 19.20	6	\$ 18.24
7	\$ 20.16	7	\$ 19.20
8	\$ 21.12	8	\$ 20.16
9	\$ 21.12	9	\$ 21.12
10	\$ 22.08	10	\$ 22.08
11	\$ 23.04	11	\$ 23.04
12	\$ 24.00	12	\$ 23.04
13	\$ 24.96	13	\$ 24.00
14	\$ 25.92	14	\$ 24.96
15	\$ 25.92	15	\$ 25.92

This salary schedule is for hourly paid employees, Part Time and Full Time. Part Time employees are classified as anyone that works less than 30 hours per week.

Employees must follow time sheet regulations as described during their training period and/or in the employee handbook. Timesheet pay, is calculated from the 1^{st} to the 15^{th} paid on the 25^{th} and the 16^{th} to the 30^{th} or 31^{st} (last day of the month) paid on the 10^{th} day of the following month or the immediately preceding business day if the 10^{th} or 25^{th} falls on a weekend or holiday.

40 hour plus employees are eligible for full employee benefits, including holiday pay and sick time accrual, and health benefits not to exceed \$10,000 per year maximum school payout Employees working 30-39 hours a week are eligible for employee benefits, including holiday pay and sick time accrual at a pro-rated amount and health benefits not to exceed \$7,000 per year maximum. Eligible employees will have 30 days from date of hire to enroll in any benefit programs.

This salary schedule will be reviewed, edited and adopted by the School Board every 5 years.

This salary schedule includes a 2.5% COLA after completing a year of Step 15 with your positon.

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*Up for Board approval on July 13, 2020



Executive Salary Schedule 2020 - 2021 Fiscal year

	CEO				COO/CM	0	
Step	Salary	Мо	nthly Wage	Step	Salary	Mc	nthly Wage
1 - 2	\$153,600.00	\$	12,800.00	1 - 2	\$144,000.00	\$	12,000.00
3 - 4	\$163,200.00	\$	13,600.00	3 - 4	\$153,600.00	\$	12,800.00
5 - 6	\$172,800.00	\$	14,400.00	5 - 6	\$ 163,200.00	\$	13,600.00
7 - 8	\$182,400.00	\$	15,200.00	7 - 8	\$ 172,800.00	\$	14,400.00
9 - 10	\$ 187,200.00	\$	15,600.00	9 - 10	\$177,600.00	\$	14,800.00
11 - 12	\$192,000.00	\$	16,000.00	11 - 12	\$ 182,400.00	\$	15,200.00
	Officer				Directo	r	
Step	Salary	Мо	nthly Wage	Step	Salary	Mc	onthly Wage
1 - 2	\$110,400.00	\$	9,200.00	1 - 2	\$100,800.00	\$	8,400.00
3 - 4	\$115,200.00	\$	9,600.00	3 - 4	\$150,600.00	\$	12,550.00
5 - 6	\$120,960.00	\$	10,080.00	5 - 6	\$111,360.00	\$	9,280.00
7 - 8	\$125,760.00	\$	10,480.00	7 - 8	\$116,160.00	\$	9,680.00
9 - 10	\$131,520.00	\$	10,960.00	9 - 10	\$121,920.00	\$	10,160.00
11 - 12	\$ 134,400.00	\$	11,200.00	11 - 12	\$124,800.00	\$	10,400.00

In order to be considered for a step increase, the employee has to work 110 or more days during the regular administration calendar.

Administration is eligible for full employee benefits, including holiday pay, sick time accrual and personal leave days, and employer contribution up to \$15,000 per year for employee benefits.

Employees will have 30 days from the date of hire to enroll in any benefit programs.

Employees must follow time sheet regulations as described during their training period and/or in the employee handbook. Timesheet pay, is calculated from the 1st to the 15th paid on the 25th and the 16th to the 30th or 31st (last day of the month) paid on the 10th day of the following month or the immediately preceding business day if the 10th or 25th falls on a weekend or holiday.

This salary schedule will be reviewed, edited and adopted by the School Board every 5 years. This salary schedule includes a 2.5% COLA after completing a year of Step 12 with your position.

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*Up for Board approval on July 13, 2020

Salary Schedule continued on next page.



Executive Salary Schedule 2020 – 2021 Fiscal year

	Manage	r	Support					
Step	Salary	Monthly Wage	Step		Salary	Мо	nthly Wage	Hourly Rate
1 - 2	\$ 74,880.00	\$ 6,240.00	1 - 2	\$	48,000.00	\$	4,000.00	\$26.67
3 - 4	\$ 78,720.00	\$ 6,560.00	3 - 4	\$	49,920.00	\$	4,160.00	\$27.73
5 - 6	\$ 80,640.00	\$ 6,720.00	5 - 6	\$	51,840.00	\$	4,320.00	\$28.80
7 - 8	\$ 83,520.00	\$ 6,960.00	7 - 8	\$	53,760.00	\$	4,480.00	\$29.87
9 - 10	\$ 86,400.00	\$ 7,200.00	9 - 10	\$	55,680.00	\$	4,640.00	\$30.93
11 - 12	\$ 88,320.00	\$ 7,360.00	11 - 12	\$	57,600.00	\$	4,800.00	\$32.00
	Assistant Ma	nager			Ass	istar	nt	
Step	Assistant Ma	nager Monthly Wage	Step		Ass		nt nthly Wage	Hourly Rate
Step			Step	\$				•
	Salary	Monthly Wage		\$	Salary	Мо	nthly Wage	Rate
1 - 2	Salary \$ 62,400.00	Monthly Wage \$ 5,200.00	1 - 2		Salary 33,600.00	Mo \$	nthly Wage 2,800.00	Rate \$18.67
1 - 2	\$ 62,400.00 \$ 65,280.00	Monthly Wage \$ 5,200.00 \$ 5,440.00	1 - 2 3 - 4	\$	Salary 33,600.00 35,520.00	Mo \$ \$	2,800.00 2,960.00	Rate \$18.67 \$19.73
1 - 2 3 - 4 5 - 6	\$ 62,400.00 \$ 65,280.00 \$ 67,200.00	Monthly Wage \$ 5,200.00 \$ 5,440.00 \$ 5,600.00	1 - 2 3 - 4 5 - 6	\$	Salary 33,600.00 35,520.00 37,440.00	Mo \$ \$ \$	2,800.00 2,960.00 3,120.00	Rate \$18.67 \$19.73 \$20.80

In order to be considered for a step increase, the employee has to work 110 or more days during the regular administration calendar.

Administration is eligible for full employee benefits, including holiday pay, sick time accrual and personal leave days, and employer contribution up to \$15,000 per year for employee benefits.

Employees will have 30 days from the date of hire to enroll in any benefit programs.

Employees must follow time sheet regulations as described during their training period and/or in the employee handbook. Timesheet pay, is calculated from the 1st to the 15th paid on the 25th and the 16th to the 30th or 31st (last day of the month) paid on the 10th day of the following month or the immediately preceding business day if the 10th or 25th falls on a weekend or holiday.

This salary schedule will be reviewed, edited and adopted by the School Board every 5 years. This salary schedule includes a 2.5% COLA after completing a year of Step 12 with your position.

Encore Education Corporation does not and shall not discriminate on the basis of race, color, religion (creed), gender, gender identity or expression, age, national origin (ancestry), ethnic group identification, mental and physical disability, marital or parental status, sex, sexual orientation, or military status, or genetic information in any of its activities or operations. The perception of one or more of such characteristics: or association with a person or group with one or more of these actual or perceived characteristics. Encore Education Corporation is an equal opportunity employer.

*Up for Board approval on July 13, 2020



Day Rate Salary Schedule 2020 - 2021 Fiscal Year

D	aily Subst	itute	Long	bstitute	
Step	Current	Hourly	Step	Current	Hourly
1	\$134.40	\$16.80	1	\$153.60	\$19.20
2	\$139.20	\$17.40	2	\$158.40	\$19.80
3	\$144.00	\$18.00	3	\$163.20	\$20.40
Daily	Certified	Teacher			
Step	Current	Hourly			
1	\$134.40	\$16.80			
2	\$163.20	\$20.40			
3	\$172.80	\$21.60			
4	\$177.60	\$22.20			

TIME SHEET POSITION

Employees must follow time sheet regulations as described during their training period and/or in the employee handbook. Timesheet pay, is calculated from the 1^{st} to the 15^{th} paid on the 25^{th} and the 16^{th} to the 30^{th} or 31^{st} (last day of the month) paid on the 10^{th} day of the following month or the immediately preceding business day if the 10^{th} or 25^{th} falls on a weekend or holiday.

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*Up for Board approval on July 13, 2020

^{**}Long Term Substitutes are defined as working in a classroom up to 30 days consecutively.



Exhibit 7.5

July 13, 2020

Encore Education Corporation

Phone: (760) 949-2036 Fax (760) 956-3338 www.encorehighschool.com

Sites:

www.encorehighschool.com

If you would like to speak during public comment, please email your full name, the item you would like to comment about, and your comment, to board@encoreedcorp.com. These comments will be read aloud during open session at the board meeting. The chance to add public comment through emails will close

after the agenda is approved during the meeting.

Board Members:

Suzanne Cherry, Board President Rob Gabler, Board Vice President Kelly Ahmed, Board Secretary/Treasurer Evelyn Rojas, Board Member Mari Miller, Board Member

INFO:

2020-2021 COVID-19 Planning Proposal



The California Department of Education with the help of the CDC released a Guidebook in June of 2020 to help schools make plans for reopening in the fall. Encore Education Corporation has used this guidebook to build the framework for what reopening will look like in the fall. Encore is going to build a tiered approach to opening as the "best practices" and guidelines are still changing as the world learns more about the virus. These plans are subject to change.

Encore has pulled a lot of this document directly from the "Stronger Together" frameworks manual created by the CDE with the help of the CDC. The sections of the CDE Guidebook that are not addressed in this document that have to do with departmental plans for curriculum and support are being followed and used as basis for professional development departmentally. The purpose for this document is to help provide stakeholders information regarding instructional programs for the fall under COVID and how Encore plans to maintain safety on campus.

This checklist will cover the following main categories:

- 1. Local Conditions to Guide Reopening Decisions
- 2. Plan to Address Positive COVID-19 Cases or Community Surges
- 3. Injury and Illness Prevention Plan
- 4. Campus Access
- 5. Hygiene
- 6. Protective Equipment
- 7. Physical Distancing
- 8. Cleaning / Disinfecting
- 9. Employee Issues
- 10. Communication with Students, Parents, Employees, Public Health Officials, and the Community



Local Conditions to Guide Reopening Decisions

In order for Encore High School to resume operations, local condition metrics must be met including:

- a. Flexibility or lifting of state stay at home order. (The state has lifted or relaxed the stay at home order to allow schools to physically reopen.)
- b. Flexibility or lifting of county stay at home order. (The county has lifted or relaxed the stay at home or shelter in place order to allow schools to physically reopen.
- c. Local Public Health clearance. Local public health officials have made determinations, including but not limited to the following:
 - a. Testing availability Adequate tests and tracking are available for schools to reopen. Employees have access to COVID_19 testing a regular and ongoing intervals.
 - b. Sufficient duration of decline or stability of confirmed cases, hospitalizations, and deaths.
 - c. Sufficient surge capacity exists in local hospitals
- d. Equipment Availability
 - a. Have sufficient protective equipment to comply with California Department of Public Health (CDPH) guidance for students and staff appropriate for each classification or duty, as well as relevant OSHA requirements.
 - b. No touch thermal scan thermometers are in place for symptom screenings
 - c. Consider differing requirements of PPE/EPG for the differing populations of students with disabilities
- e. Cleaning Supply Availability
 - a. Have enough school appropriate cleaning supplies to continuously disinfect the school site in accordance with CDPH guidance.
 - b. Ensure sufficient supplies of hand sanitizers, soap, handwashing stations, tissues, no touch trash cans, and paper towels.



Plan to Address Positive COVID-19 Cases or Community Surges

- 1. Establish a plan to close schools again for physical attendance of students, if necessary, based on public health guidance and in coordination with local public health officials.
 - a. In the event that Encore school is closed again for physical attendance once the school year has started in September:
 - Encore will establish at the beginning of the school year which students do not have access to streaming internet for Zoom classes.
 - 1. Varying levels of internet will be recognized so the students can receive their work appropriately. (example: email access only, full access, accessibility but at odd times, no access)
 - 2. Students identified as having internet issues will be placed on an education plan that supports their needs.
 - 3. Encore will open up limited "phone in" tutoring / class capabilities for students that do not have access to the internet.
 - 4. Encore will establish a limited number of hotspots for students, however, some of the connectivity issues established during the spring closure had more to do with proximity of residence than financial ability for access.
 - 5. Encore will work with local internet providers to get families knowledge about internet access.
 - ii. Encore will continue the class day as normal, but remotely using Zoom.
 - 1. Teachers will teach classes remotely in real-time.



- 2. At least one recording of the lesson will be placed on the teacher Google classroom so students can watch the lesson again or watch it if they missed for any reason.
- 3. Teachers will establish email lists for each class/subject (parents and students). At the beginning of the school day, teachers will send the assignments for that class to all of the students/parents so teachers can give daily access to the classwork.
- 4. Dependent on the student educational plan, various "turn in" methods will occur for student coursework including: online course completion, email, USPS mail, office drop off.
- iii. Encore will offer students/parents the option of traditional grading or "credit/no credit" during the times of closure.
 - 1. Encore will invoke the alternate shut down grading policies.
 - 2. These policies eliminate final exam testing percentages in the grading and makes all final exams count the same as a quiz.
 - 3. Students have until the end of the grading period to complete any assignment for full credit during a quarter.
 - 4. Honors and AP classes must be completed by the end of each quarter fully and only traditional grading will be allowed for Honors and AP. Students wanting "credit/no credit" can only complete regular paced or remediation courses.
- iv. Teaching staff will work from home in the event of full closure.
 - 1. SPED staff will have assigned tutoring times for helping students complete coursework via Zoom.
 - 2. SPED teachers will have weekly meetings with students (parents optional) to help keep the students on target.



- 3. IEP meetings will happen via Zoom.
- 4. Other support will be offered remotely.
- 5. Teaching staff will be required to attend a weekly Zoom meeting with the Dean of Academics AND at least one of the CEO's daily meeting each week.
- 6. Teaching staff will have tutoring every morning from 8 8:30 am.
- v. Classified staff will have a skeleton crew (essential crew) that will work in rotation to make sure the appropriate support is still available for students, staff, and parents.
- vi. Any staff or student that has a medical condition should notify human resources so job duties can be outlined for work from home during the closure to avoid risk factors.
- b. Encore will continue to serve meals to students during times of closure.
 - i. The Student Services Manager will establish two days per week for meals to be delivered to students and families.
 - ii. The route for pickup will be established by the Student Services Manager and advertised via all call, student email, and Constant Contact email
- c. Encore will follow all protocols for reopening as outlined by the CDC.
- 2. In accordance with CDPH guidance, when a student, teacher, or staff member or a member of their household tests positive for COVID-19 and has exposed others at the school implement the following steps:
 - a. Encore's Risk Manager will contact the local public health officials to consult about exposure to determine the level of risk as based on the local public health officer advice.
 - b. Encore's Risk Manager will then consult with Encore's Executive team to determine whether or not a school closure is warranted and the length of time for the school closure based on the risk level within



the specific community as determined by the local public health officer.

- c. After Board adoption of this plan, Encore will not need to seek Board approval for closure, but will notify the Board of the closure procedures, time of closure, and the steps taken for the closure.
- d. In accordance with standard guidance for isolation at home after close contact, the classroom or office where the COVID-19 positive individual was based will typically need to close temporarily as students or staff isolate.
- e. Additional close contacts at school outside of a classroom should also isolate at home.
- f. Encore's Risk Manager will work with the COO to determine which areas of the campus will need to be closed temporarily for cleaning and disinfection based on the COVID-19 positive individual(s) visitation to alternate campus areas.
- g. In the event that only part of the school is shut down or if only some of the staff/students are subjected to "closure", the COO will consult:
 - i. The Dean of Academics for the plan for continuity in education.
 - ii. The school nurse for the continuation of medical services (if applicable)
 - iii. School Counseling for the continuation of social services (if applicable)
 - iv. SPED Director for change of educational settings (If applicable)
 - v. Student Services Manager for change and continuation of meal services.
 - vi. The Risk Manager for disinfection processes for the affected areas.



Injury and Illness Prevention Program (IIPP)

Encore's Risk Manager will the update the IIPP to address unique circumstances during COVID-19 and make updates accessible to employees, students, and parents.

Campus Access

Develop a plan to minimize access to campus, and limit nonessential visitors, facility use permits, and volunteers.

1. Exclude any student, parent, caregiver, visitor, or staff showing symptoms of COVID-19 (reference CDC and CDPH guidelines for COVID-19 symptoms). Staff should discuss with the parent or caregiver and refer to the student's health history form or emergency card to identify whether the student has a history of allergies, which would not be a reason to exclude

a. When campus is not in session:

- i. Anyone entering the campus must come through the A Building.
- ii. Upon entry to the A Building, everyone is required to wash their hands.
- iii. There is a stanchion that does not permit people to pass until they have a health check.
- iv. All entrants must have their temperature taken. A log is kept at the desk where temperatures are taken.
- v. Any person with a fever over 99 degrees is not permitted on campus.
- vi. Any person entering campus is required to wear a mask.
- vii. Any person on campus is required to social distance.
- viii. The reception desk is protected with a clear vinyl barrier.
- ix. Signage outside calls for people not to enter the building if they are displaying any symptoms or have been exposed to anyone with COVID-19.



- x. Visitors waiting for things (like transcripts) will check in at the front desk.
 - 1. The person that the visitor is waiting to see will be notified.
 - 2. The person will be asked to wait in their car and the receptionist will call them on their cell phone when they are ready for their appointment.

b. When campus is in session:

- i. Staff will enter through the A Building and follow the same procedures as when the campus is not in session.
- ii. Students will enter through assigned gate according to grade level. More information will be explained in point 3.
- 2. Monitor staff and students throughout the day for signs of illness.

 Determine any special or unique needs for students with disabilities related to planned district or schoolwide procedures.
 - a. When school resumes, all students and staff will be trained on how to monitor themselves for the virus and how to pay attention to changes in their health. The Risk Manager will orchestrate this training.
 - b. Staff will be trained by the Risk Manager on how to watch for people developing symptoms throughout the day.
 - i. When a staff member sees someone with symptoms during the day, they will send that person to the A Building where they will call home and wait for parents.
 - ii. People that are sent to the office with symptoms will be placed in an outside waiting area whenever possible until their parent comes to pick them up.
 - iii. When outside is not possible, the person will be placed in an area away from people, wear a mask, and the area will be sanitized upon departure.
- 3. Students Entering campus.



a. PARENTS - Passive Screening.

- i. Parents will be instructed to check temperatures of their children prior to leaving for school (check for temperature to ensure temperatures below 100 degrees Fahrenheit)
- ii. Parents will be asked to look for symptoms consistent with Covid-19
- iii. Parents must keep students at home if they have symptoms consistent with COVID-19 or if they have had close contact with a person diagnosed with COVID-19.

b. BUSES - Active Screening.

- Upon entry onto any transportation from Encore, students will have temperatures taken (must be less than 100 degrees Fahrenheit).
- ii. Students will be asked if they have had any COVID-19 symptoms in the last 24 hours and whether or not anyone in their home has had COVID-19 symptoms or a positive test.
- iii. If the students do not pass either of these screenings, they will not be allowed to enter the bus or school that school day.
- iv. Students will be required to wash or sanitize their hands upon entry onto the bus
- v. Students will be required to wear a mask to enter the bus and must keep the bus on during the entire bus trip.
- vi. When available, windows will be opened on the bus to keep ventilation at a maximum.

c. CAMPUS ENTRY – Active Screening.

- i. Students will be given a specific gate to enter based on their grade level. Students riding the bus will have a separate line since they were already screened prior to riding the bus.
- ii. Markers will be placed on the ground to help students maintain social distance of 6 feet while they wait to enter the campus.



- iii. Students will be able to enter the campus starting at 7:50 am each day.
- iv. Temperature screening will take place upon entry.
- v. Students will sanitize their hands upon entry.
- vi. Students will be required to wear face masks.

d. WHILE ON CAMPUS – Supervision and best practices.

- i. Encore will provide supervised, sufficient points of access to avoid large gatherings.
- ii. Encore will place clear screens and privacy board when it is practical.
- iii. Encore will have doors and windows open in classrooms when practical.
- iv. Encore will have limited outdoor spaces available for teachers to take classes outside when weather permits.
- v. Teachers are responsible for having students wash the desks and chairs at the beginning and the end of each class period. The Risk Manager is responsible for making sure that product is available in every classroom.

e. WHEN A PERSON IS SYMPTOMATIC - Guidelines

- i. Staff or any other adult showing symptoms will be immediately sent off campus.
- ii. Students who develop symptoms of illness while at school will be separated from others right away.
 - 1. Encore will put a lunch bench by the A Building gate under the awning where symptomatic students will sit until a parent can come and pick them up.
 - 2. When a student is placed outside, the Risk Manager will be notified and the Risk Manager will be responsible for making sure the student is supervised until pickup.



- 3. If weather does not permit the outside seating arrangement, the student will wait in health office isolation room.
- iii. If more than on student is in an isolation area, ensure physical distancing.
- iv. Any students or staff exhibiting symptoms will be required to wear a face covering and wait in an isolation area until they can be transported home or to a health care facility.
- v. Students will remain in isolation with continued supervision and care until picked up by an authorized adult.
- vi. Students in the health office for triage will be helped, recognizing that not all symptoms are COVID-19 related.
- vii. Parents will be advised by the school nurse that sick students are not to return until they have met the CDC Criteria to discontinue home isolation.
- viii. Staff will be excluded from work if they are exhibiting symptoms.
 - 1. Staff showing symptoms should go to medical care.
 - 2. Encore's Dean of Academics will make sure that there are emergency sub plans in place for all teachers / instructors in the event of teacher/instructor absences.
 - 3. Encore's Risk Manager and Human Resources will develop a procedure for reporting reasons for exclusions.
 - 4. Human Resources will advise sick staff members not to return until they have met CDC criteria to discontinue home isolation.

f. OUTSIDE VISITORS AND GROUPS

i. Access to campus for parents and other visitors will be extremely limited.



- ii. Once Encore's campus reopens for classes, Encore will withhold facilities usage until second semester of the 20/21 school year AND pending CDPH guidance.
- iii. When the facilities usage resumes, the Risk Manager and the COO will establish common facility protocols for all users of the facility.
- iv. The Risk Manager and the COO will establish protocols for accepting deliveries safely.

Hygiene

Plan to address hygiene practices to ensure personal health and safety in school facilities and vehicles.

a. HANDWASHING

- a. Encore will establish frequent places where handwashing / sanitizing stations will be freely available for students and staff to meet handwashing frequency guidance. These sanitation stations will be decided on by the COO and the Risk Manager.
- b. Train staff and students on proper handwashing techniques and PPE/EPG use, including the following:
 - i. Scrub with soap for at least 20 seconds or use hand sanitizer if soap and water are not accessible. Staff and students should use paper towels to dry hands thoroughly.
 - ii. Wash hands when: arriving and leaving home, arriving at and leaving school, after playing outside, after having close contact with other, after using shared surfaces or tools; before and after using restroom' after blowing nose, coughing, and sneezing, and before and after eating and preparing foods.
 - iii. CDC guidance on proper PPE use.
 - iv. The COO, Risk Manager, and Encore's Film Teacher will work together to create a comprehensive training cartoon on:



- 1. handwashing according to the CDC
- 2. Using tissue to wipe the nose and cough and sneeze inside the tissue
- 3. Avoid touching your face and face covering
- 4. Proper use, removal, and washing of cloth face coverings
- 5. During the mask wearing training for students and staff, reasons that people may not wear a mask due to medical reasons will also be trained to everyone.

Protective Equipment

Plan to address protective equipment needs to ensure personal health and safety in school facilities and vehicles.

a. According to CDC guidance:

- a. Face coverings are not recommended for anyone who has trouble breathing or is unconscious, incapacitated, or otherwise unable to remove covering without assistance.
- Encore will make reasonable accommodations such as a face shield for people unable to wear a cloth face covering for medical reasons.
 (Per Cal/OSHA, considerations for face shields should include a cloth drape attached across the bottom and tucked in the shirt.
- c. Cloth face coverings are meant to protect other people in case the wearer is unknowingly infected (many people carry COVID-19 but do not have symptoms). Cloth face coverings are not surgical masks, respirators, or personal protective equipment.

b. Staff Protective Equipment

- a. All staff will wear face coverings.
- b. Encore will provide all staff with a face shield that they can wear instead of a mask that will enable students to see their faces and avoid potential barriers to phonological instruction.



- c. Encore will have face masks available if employees or students do not have clean face coverings.
- d. Encore will provide other protective equipment as appropriate for work assignments. The Risk Manager will be responsible for making sure that this equipment is available.
 - i. Staff working on symptom screening and food service will be provided with masks, face shields, and disposable gloves.
 - ii. Front office employees will have face coverings and disposable gloves.
 - iii. COVID staff working on cleaning and disinfecting will have specific equipment:
 - 1. Surface cleaning will have disposable gloves.
 - 2. Deep cleaning and disinfecting will have disposable gowns, gloves, eye protection, and a reusable respirator mask)
 - 3. Any product that is used that requires additional PPE, will be brought to the attention of the Risk Manager and they will make sure that the PPE is provided.
 - 4. All cleaning products will be stored in a space with restricted access.
 - 5. Cal/OSHA requires that PPE be provided and worn to effectively protect employees from hazards of the cleaning products used and training be provided to staff on the hazards of chemicals. The Risk Manager is responsible for scheduling and executing all training.

e. Student Protective Equipment

- Students will be required to wear a face covering while on campus, on the bus, and any place where physical distancing cannot be maintained.
- ii. Students will be allowed to remove their masks when:



- 1. They are outside and physical distance can be adhered to.
- 2. They are in class and physical distance can be adhered to AND the door and windows are open in the classroom.
- iii. Students that have a medical reason for not wearing a mask will be allowed to work from home for their protection or will be allowed to no wear a mask.
- iv. During the mask wearing training for students and staff, reasons that people may not wear a mask due to medical reasons will also be trained to everyone.
- v. Bus drivers will have access to surplus masks to provide to students who have lost their mask.

Physical Distancing

Plan to meet physical distancing standards in school facilities and vehicles .Clearly define how staff can honor physical distancing recommendations, yet meet student medical, personal, or support needs . Determine how adequate space and facilities will be utilized to maintain health and safety of students and staff, especially when tending to individual student medical or personal needs.

- a. Encore will work with CDC Guidelines to create campus space to be accommodating of physical distancing. There are multiple ways that Encore plans to make this happen that is dependent on the current restrictions put into place.
- b. Encore will work with the CDC Guidelines to maintain safety. Encore will also work to provide the least restrictive environment possible to create a traditional education model as much as possible while staying within CDC Guidelines.
- c. Encore will follow current guidelines regarding busing.
 - a. Parents and students will be advised to recognize the six foot social distance at bus stops.



b. Students and parents should wear face coverings at bus stops.

d. Outside Spaces, Circus, and Athletics

- a. Encore's Risk Manager will determine which class equipment is OK to use because there is an ability to sanitize appropriately. (example: Circus students using the lyra instead of the tissu.)
- b. Encore will purchase additional equipment when plausible to allow students and staff to have the ability to sanitize and wash equipment. (example: Circus Tissu)
- c. Supervision will work to maintain social distancing at outdoor spaces as prescribed by the CDC.

e. Classrooms

- a. Encore will follow the current CDC Guidelines for classroom spaces.
- b. Encore will work to arrange desks to minimize face-to-face contact.
- c. Encore will broadcast to other classrooms and students distance learning at home.
- d. Encore will train students and staff about physical distancing while changing classrooms

f. Food Service

- a. For the 20/21 school year, Encore is separating junior high and high school lunch times. This will reduce the amount of students in the quad by one half.
- b. Encore will paint marks on the ground for students to stand in line to get lunch that will show them appropriate social distancing.
- c. Encore will work with current food service supplier to make all options "grab and go" options with no "buffet style" service available.
- d. If possible, Encore will increase the number of picnic tables and benches available and place them throughout the allowed campus space to provide appropriate distancing.
- e. Students will continue to eat outside when available.



f. The Campus Aides will be responsible for sanitizing the tables and benches between lunches and after lunch. The Student Services Manager will be responsible for assigning the appropriate Campus Aide duties for the purposes of lunch sanitation.

g. Staff

- a. Encore's staff meetings will largely be held remotely using Zoom platform.
- b. Encore will be briefed on how to appropriately social distance. This briefing will be held during inservice with the COO and the Risk Manager.
- c. When in person meetings are happening, staff will need to be socially distanced.
- d. If necessary and depending on current CDC restrictions, staff members may be required to work from home to complete their duties.
- e. When necessary, Encore will add physical barriers to separate workspaces to maintain social distancing.

Cleaning and Disinfecting

Plan to meet cleanliness and disinfecting standards in school facilities and vehicles.

- a. Overall Cleanliness Standards Risk Manager and COO will work with the staff using the CDC Guidelines so Encore will meet the high cleanliness standards prior to reopening and maintain a high level during the school year.
- b. Encore has one to one technology, so all students will have access to their own personal computer.
- c. Any learning aids that are shared will need to be sanitized between uses.
 - a. The Risk Manager will train the teachers on how to do this.



- b. The teachers and instructors will be responsible for making sure that sanitation is ongoing.
- c. The Risk Manager will check in with teachers and instructors to make sure that proper sanitation is ongoing.
- d. Encore's Risk Manager will need to work with the Circus Teachers and the Costume Design Teachers to make sure that there is a written plan with Guidelines in place on how to properly sanitize and use equipment that is difficult to clean or sanitize.
- e. Encore's Risk Manager is responsible for creating and executing training for proper use of materials in accordance with the CDC and the CDPR.
 - a. A safe and correct application of disinfectants using personal protective equipment and ventilation recommended for cleaning.
 - b. How to disinfect surfaces between uses such as
 - i. Desks and tables
 - ii. Chairs
 - iii. Seats on the bus, Highlander
 - iv. Keyboards, phones, headsets, copy machines
 - c. Disinfecting frequently at least daily high touch surfaces such as:
 - i. Door handles
 - ii. Hand rails
 - iii. Drinking fountains
 - iv. Sink handles
 - v. Restroom surfaces
 - vi. Toys, games, art supplies, instructional materials
 - vii. Playground equipment
 - d. When choosing disinfecting products, using those approved for use again COVID-19 from the EPA. Encore's Risk Manager is responsible for ordering.
 - To reduce the risk of asthma related to disinfecting, programs should aim to select disinfectant products on the EPA List N with asthma-safer ingredients.



- ii. Use disinfectants labeled to be effective against emerging viral pathogens
- e. Plan to do thorough cleaning when children are not present.
- f. Close off areas used by sick people and do not use before cleaning and disinfection. To reduce the risk of exposure, wait 24 hours before cleaning and disinfecting.
- f. Make a plan for adequate outdoor air circulation
 - a. Encores' Risk Manager will work with an HVAC third party for a maintenance contract to maintain proper ventilation.
 - b. Each classroom will have a fan installed that can help circulate outdoor air.
 - c. All classrooms that have windows that open are encouraged to open windows whenever possible.
 - d. Classroom doors should be propped open whenever possible to help with fresh air circulation.
 - e. The Risk Manager will take steps to ensure that all water systems are safe to use after prolonged facility shutdown.
 - f. Student belongings need to be kept separate: under their desk, or in a cubby or basket. All belongings need to be taken home daily to be cleaned.

Employee Issues

Engage employees on COVID-19 plans and provide necessary training and accommodations.

- a. Staffing
 - a. Encore's CEO will work to ensure that staffing is appropriate to meet the needs of the school according to CDC guidelines.
 - b. The Risk Manager and the COO will provide staff training and the state-provided training on
 - i. Disinfecting



- ii. Physical distancing
- iii. Symptom screening
- iv. Updates to the IIPP
- v. State and Local health standards
 - 1. Protective equipment
 - 2. Cough and sneeze etiquette
 - 3. Not touching your face
 - 4. Handwashing
 - 5. Confidentiality around health recording and reporting
- vi. Health staff on clinical manifestation
- c. The counseling department will provide training on trauma-informed practices and suicide prevention.
- b. If there are any COVID-19 concerns, staff members should immediately report it to the Risk Manager, Human Resources, of the Staff Liaison.
- c. Reasonable Accommodations
 - a. For staff that are higher risk for sever illness or have other extenuating circumstances regarding their risk on campus should approach human resources about their needs.
 - i. Encore will work to provide work options including telework or negotiated change in classification or duties.
 - ii. If reasonable accommodations are not practical, Encore will work with the employee to develop a flexible leave plan that endeavors to avoid exhausting the employee's earned leave.

<u>Communication with Students, Parents, Employees, Public Health</u> <u>Officials, and the Community</u>

- a. School leaders will engage a variety of stakeholders to formulate and implement plans for COVID-19.
- b. Encore will use a variety of ways to communicate COVID-19 protocols including:



- a. Proper use of PPE/EPG
- b. Cleanliness and Disinfection
- c. Transmission and Prevention
- d. Guidelines when to keep students home
- e. Self-reporting symptoms
- f. Criteria and plan to close schools again for physical attendance of students
- g. The Risk Manager will oversee the transmission of all such messaging. The school nurse will help with the transmission of this messaging.
- c. Encore's EL/504 Coordinator and SPED Director will make sure that communication is targeted for vulnerable members of the school community.
- d. In the event of a positive COVID-19 case:
 - a. Encore's Risk Manager will notify and coordinate with public health officials to document, report, track and trace infections.
 - Encore's Risk Manager will work with the CEO to determine how the staff and families will immediately be notified of any possible cases of COVID-19.
 - i. Encore's CEO will review legal responsibilities and privacy rights for communicating about cases of the virus.
 - c. Encore will provide written and oral guidance via blog, constant contact, and all call to parents, teachers, and staff to remind them the importance of community physical distancing measures while the school is closed.
 - d. Encore's human resources will provide information to parents regarding labor laws, disability insurance, paid family leave, and unemployment insurance.
 - e. The Risk Manager for students and Human Resources for staff will advise sick persons to not return until they have met CDC criteria to discontinue home isolation.



f. The Risk Manager, working with the executive team, will inform those who have had close contact with the person diagnosed with COVID-19 to stay home and self-monitor for symptoms and to follow CDC Guidance if symptoms develop. If a person does not have symptoms follow appropriate CDC guidance for home isolation.



INSTRUCTIONAL PROGRAMS

Encore has made multiple plans for COVID-19 as the new school year starts. With the uncertainty of the virus, Encore is planning multiple ways to make sure that appropriate learning instruction happens regardless of the current needs of the virus.

Encore is going to approach the instruction programs in hopes of providing the least restrictive and most traditional school model possible.

Encore's overall precautions for all models:

- 1. Encore changed the school year schedule to commence on September 14, 2020. This choice is about four weeks later than the regular calendar. This choice was made in hopes of letting the virus run it's course for an additional month prior to Encore's opening.
- 2. Encore changed the bell schedule to start at 8:30 am to allow time for arrival on campus.
- 3. Encore will require face coverings while on campus inside and outside when six feet of distance cannot be maintained.
- 4. Encore will require temperature screenings for the entry onto all buses and campus.



Instruction Scheduling Model Options:

Least Restrictive Model: FAMILY CHOICE

Encore sent out a survey offering families the choice of how their student will attend school in the fall. Family choice will determine how the student will receive academic instruction.

- Traditional Seat Based Program: Students attend school with the CDC recommendations while attending school five days per week for the entire school day.
- **Hybrid Program**: Students attend school 2 3 days per week and then take courses online from home on the other school days.
- **Independent Study Program**: Students come on campus one day per week for three hours.
- **COVID Independent Study Program**: Students attend classes in real time via ZOOM and online study until their family is ready to return to school or the Covid threat subsides.

Most Restrictive Model: CDC REQUIRED COMPLETE SCHOOL CLOSURE

In the event that CDC closes the school to on campus instruction at the beginning of the year or in the event of a surge in cases, families will engage in the following academic programs.

- Traditional Seat Based Programs: Students that were enrolled in the traditional seat based programs prior to the CDC complete campus closure will be placed on the COVID Independent Study Program. This means that students will attend classes in real time via ZOOM and online study until school is ready to reopen.
- **Hybrid Program**: Students will move to the COVID Independent Study Program.
- **Independent Study Program**: Students will continue on their original plan, except the three hours weekly meeting will be replaced with a weekly online Zoom meeting.
- COVID Independent Study Program: will continue as outlined.



Medium Low Restrictive Model: ENCORE CHOOSES THE SCHOOL SCHEDULE

If the CDC limits how many people can come on campus or how often people can come on campus, Encore will impose restrictions based on how the student enrolled under the least restrictive model.

- Traditional Seat Based Program: Students that chose the traditional seat based program will be placed into virtual academic classes where they will study from home in real time during the week. Students will then be scheduled to come on campus 1 3 days per week for their career arts classes based on their conservatory level.
- Hybrid Program: Students that chose the Hybrid program will be placed into virtual academic classes where they will study from home in real time during the week. Students will then be scheduled to come on campus 1 – 3 days per week for their career arts classes based on their conservatory level.
- **Independent Study Program**: Students will continue on their original plan, except the three hours weekly meeting will be replaced with a weekly online Zoom meeting.
- COVID Independent Study Program: Students attend classes in real time via ZOOM and online study until their family is ready to return to school or the Covid threat subsides.



Medium High Restrictive Model: CDC ALLOWS OPENING UNDER VERY RESTRICTIVE GUIDELINES

If the CDC impresses strict limitations on the overall population on campus, Encore might impose restrictions based on grade level and conservatory. Student will be placed on a track based on what the original program chosen by the family was.

- Traditional Seat Based Program:
- Juniors and Seniors will attend class every day on campus as designated.
- All other grade levels will take classes in real time online via Zoom during the week.
- Ninth and Tenth grade will attend class on campus on Mondays and Tuesdays.
- Seventh and Eighth grade students will attend class on campus on Wednesdays and Thursdays.
- Conservatory Students Level 2+ will attend classes on Fridays.
- Hybrid Program:
- Juniors and Seniors will attend class on campus as designated.
- All other grade levels will take classes in real time online via Zoom during the week as designated.
- Ninth and Tenth grade will attend class on campus on Mondays and Tuesdays as designated
- Seventh and Eighth grade students will attend class on campus on Wednesdays and Thursdays as designated
- Conservatory Students Level 2+ will attend classes on Fridays.
- **Independent Study Program:** Students come on campus one day per week for three hours.
- **COVID Independent Study Program:** Students attend classes in real time via ZOOM and online study until their family is ready to return to school or the Covid threat subsides.



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July 13, 2020

Encore Education Corporation

Phone: (760) 949-2036 Fax (760) 956-3338 www.encorehighschool.com

Sites:

www.encorehighschool.com

email your full name, the item you would like to comment about, and your comment, to board@encoreedcorp.com. These comments will be read aloud during open session at the board meeting. The chance to add public comment through emails will close after the agenda is approved during the meeting.

If you would like to speak during public comment, please

Board Members:

Suzanne Cherry, Board President Rob Gabler, Board Vice President Kelly Ahmed, Board Secretary/Treasurer Evelyn Rojas, Board Member Mari Miller, Board Member

INFO:

Resignation of the School Board Member-Paula Gharib

June 9, 2020

Dear Suzanne,

I hope this letter finds you well. I will be resigning from my position on the Encore school board effective today June 9, 2020. It has been my pleasure to serve on this board for 2 years but the time has come for me to move on to other endeavors. Thank you so much for this opportunity. Encore is family and will always be a part of my heart.

Sincerely,

Paula Gharib



July 13, 2020

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Board Members:

Suzanne Cherry, Board President Rob Gabler, Board Vice President Kelly Ahmed, Board Secretary/Treasurer Evelyn Rojas, Board Member Mari Miller, Board Member

INFO:

Removal of the School Board Member- Evelyn Rojas



July 13, 2020

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If you would like to speak during public comment, please

Board Members:

Suzanne Cherry, Board President Rob Gabler, Board Vice President Kelly Ahmed, Board Secretary/Treasurer Evelyn Rojas, Board Member Mari Miller, Board Member

INFO:

Installment of the new School Board Member- Glenn Thackeray



July 13, 2020

Encore Education Corporation

Phone: (760) 949-2036 Fax (760) 956-3338 www.encorehighschool.com

Sites:

www.encorehighschool.com

email your full name, the item you would like to comment about, and your comment, to board@encoreedcorp.com. These comments will be read aloud during open session at the board meeting. The chance to add public comment through emails will close after the agenda is approved during the meeting.

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Board Members:

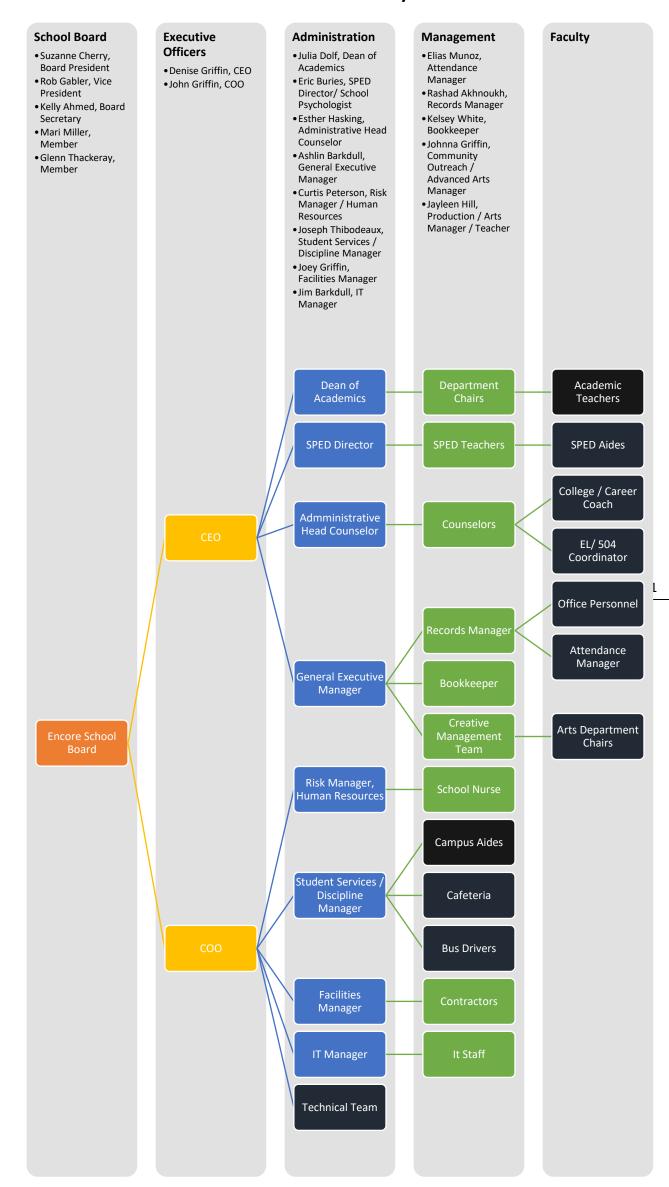
Suzanne Cherry, Board President Rob Gabler, Board Vice President Kelly Ahmed, Board Secretary/Treasurer Evelyn Rojas, Board Member Mari Miller, Board Member

INFO:

Organization Chart for the 20'-21' school year



ORGANIZATIONAL CHART 2020/2021





ORGANIZATIONAL CHART 2020/2021

BASIC JOB DUTIES

Encore School Board – Volunteer Board that oversees all operations of Encore Education Corporation. Meets for a public meeting monthly and serve two year terms.

Executive Officers – Manage and execute all operations of the organization. Report to the Board monthly and throughout the month. Executive Officers' direct report is the School Board.

- Chief Executive Officer (CEO) Writes policy, logistics, reports, finance, plans. Deals with all professional development, training, marketing, enrollment, and coordination of curriculum and arts programs. Creates annual calendars and sets all special events, arts programs, academic contests.
- Chief Operations Officer (COO) Oversees campus operations and discipline. Manages Public Relations, District Communication, Facility Maintenance, and day to day on campus operations. This role has changed this year because it has absorbed the role of Dean of Students as the organization reduced campuses.

Administration – Works directly with the Executive Officers to help operate and manage school operations in a specific department.

- **Dean of Academics** Oversees all professional development, curriculum, academic testing, benchmarks, and academic teachers. Their direct report is the CEO.
- **SPED Director** Oversees all aspects of the SPED Department including SPED teachers, SPED Administrative Assistant, and SPED Aides. They are also responsible for communication between Encore and SELPA. Their direct report is the CEO.
- Administrative Head Counselor Oversees all aspects of master scheduling, CALPADS reporting, counseling, college and career readiness, course approvals, PSAT and SAT testing, ASVAB, a mental health awareness. Their direct report is the CEO.
- General Executive Manager This position works closely with the CEO and the COO to manage all calendars, the classified office staff, accounts payable reporting to the backoffice provider, marketing/enrollment, special events, and the logistics of the arts programs. This position will be transitioning in the 20/21 school year and will be spending a lot of time in training to help train Human Resources. Their direct report is the CEO.
- Risk Manager / Human Resources This position works closely with the COO, CEO, and
 the General Executive Manager. They are responsible for overseeing the health and
 safety plans, completing and overseeing the campus risk assessments, the updates and
 implementation of the IIPP, professional development for CPR/First Aid, and general
 human resources. This position will be transitioning in the 20/21 school year and will be
 spending a lot of time in training to help learn Human Resources. Their direct report is
 the COO.
- **Student Services / Discipline Manager** This position oversees the management of transportation and food services. They also work directly with the COO for student discipline. Their direct report is the COO.
- **Facilities Manager** This position is responsible for the maintenance, remodel, and construction of the campus facility. They work directly with the COO and the COO is their direct report.
- **IT Manager** This position is responsible for the implementation, upkeep, and troubleshooting of technology on the campus for staff and students. Their direct report is the COO.

Management – Works with the Executive and Administrative team in specific areas of the organization operations.



ORGANIZATIONAL CHART 2020/2021

- **Department Chairs** Work directly with the Dean of Academics and the General Executive Manager to help complete personnel reviews, train, and oversee departments. They manage the teachers in their department.
- SPED Teachers Manage their caseload of students and support them in a full inclusion environment. They work together to manage the SPED Aides. Their direct report is the SPED Director.
- **Counselors** Are responsible for meeting with students and managing scheduling, college/career planning, and mental health. They manager the College/ Career Coach and the 504/EL Coordinator. Their direct report is the Administrative Head Counselor.
- Attendance Manager Is responsible for all things attendance. Their direct report is the General Executive Manager.
- Records Manager Is responsible for all things student / staff records. They are also responsible for managing the office personnel for weekly meetings, staff attendance, and lunches/breaks. This will be a transition year for this position because the intake of staff records for this department is new this year. Their direct report is the General Executive Manager.
- **Bookkeeper** Is responsible for cash handling and recording/accounting for cash and money that comes on campus. They report monthly to the school board. In the 20/21 school year, they will also act as the ASB Assistant. Their direct report is the General Executive Manager.
- **Creative Management Team** Is responsible for Encore's special advanced arts programs. The oversee, produce, and implement these programs.
 - Community Outreach / Advanced Arts Manager Is responsible for the creation and implementation of the annual school tours, the international and domestic student travel tours, and the implementation of the advanced career technical education for professional artist development. Their direct report is the General Executive Manager.
 - Production / Arts Manager Is responsible for overseeing the management and implementation of all competition teams, shows, productions, and assessments.
 They also teach a couple classes. Their direct report is the General Executive Manager.
- **School Nurse** Works closely with the Risk Manager to help implement all health and safety measures on campus. They also work directly with students, staff, and parents to triage students. Their direct report is the Risk Manager.



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INFO:

Set up demo and quote of Board on Track



- HOW IT WORKS
- CHARTER SCHOOLS
- RESOURCES
- ABOUT US
- BOOK A DEMO

The Only Board Management Platform Built For Charter School Boards

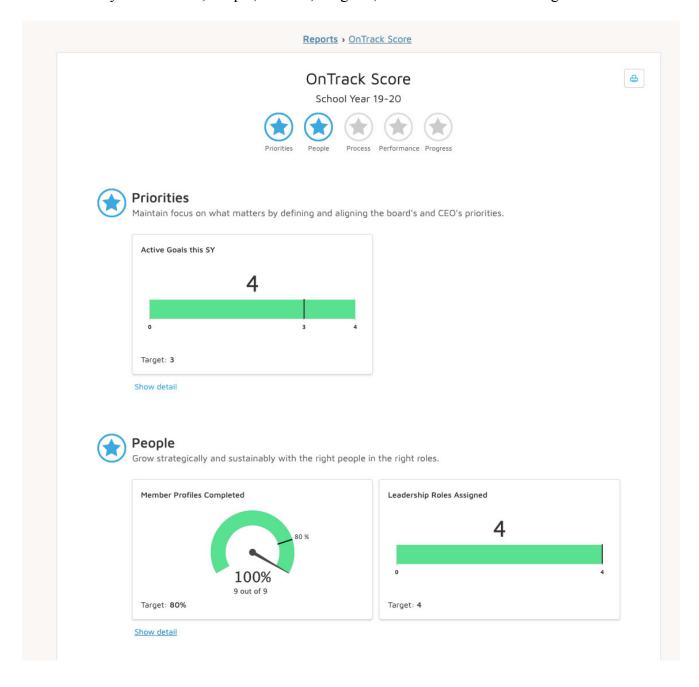
BoardOnTrack is the intuitive, easy-to-use, all-in-one online board management platform for every public charter school board.

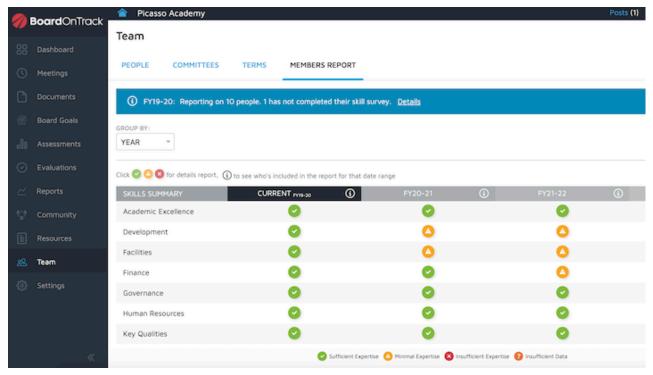
Help your board deliver exceptional results.

And govern for growth at every stage, from pre-doors open charter start-up, and onward through charter management organization.

MEASURE YOUR BOARD'S PERFORMANCE

Is your board on track? Get data-driven confirmation that your board is functioning at the highest level — with your Priorities, People, Process, Progress, and Performance all on target.



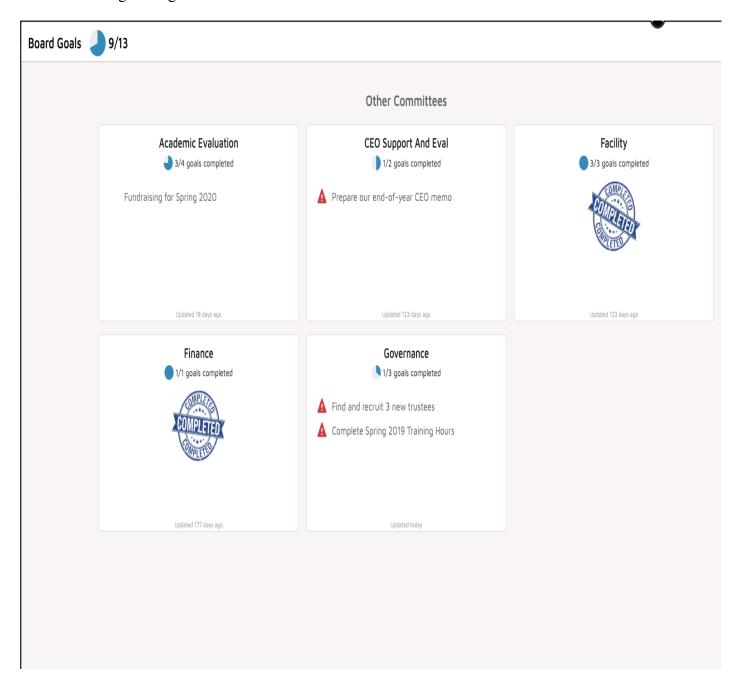


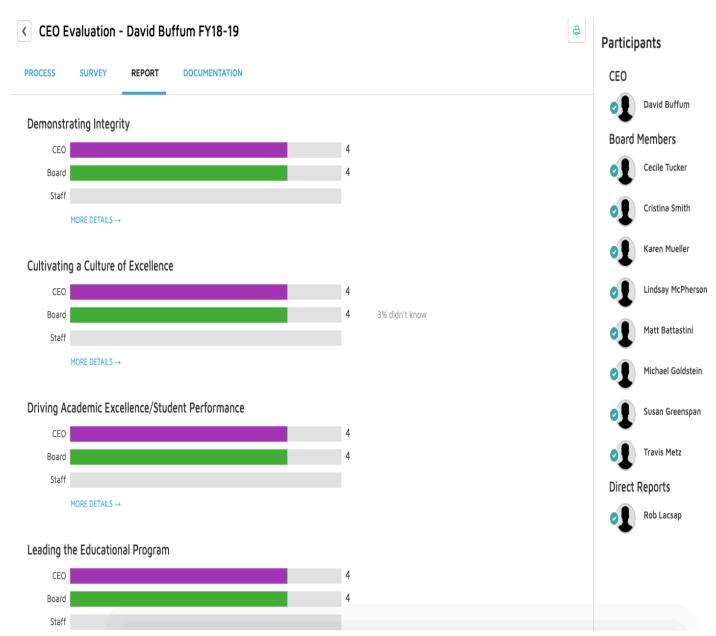
Recruit The Right Trustees

See your board's recruiting needs, tabulated and quantified for you and made visible at a glance in a three-year recruiting roadmap.

Focus On Progress, Not Personalities

Establish each committee's goals, assign tasks to trustees or key players, and track your progress towards meeting those goals.



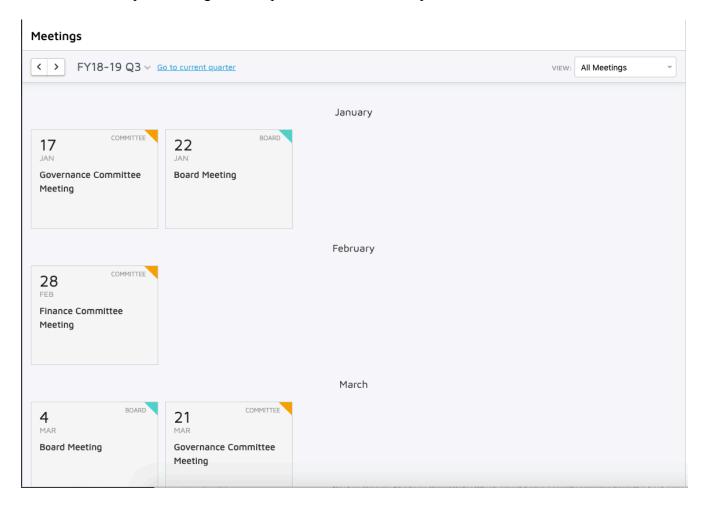


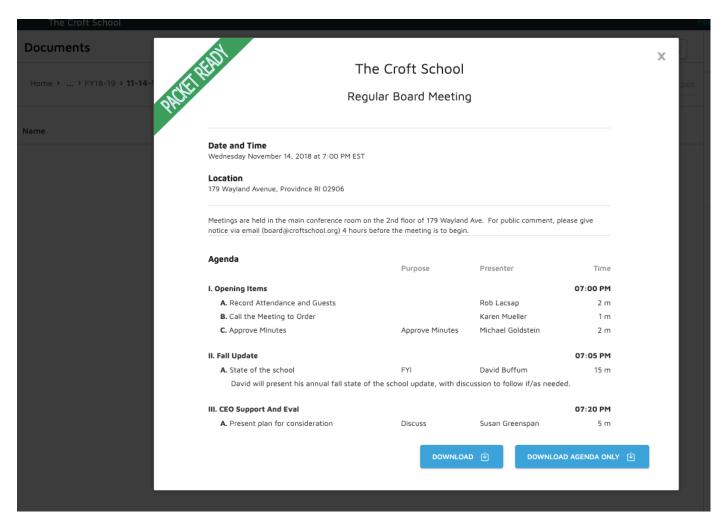
Evaluate Your CEO Effectively

Guided by built-in tools, run an annual CEO support & evaluation process that your board feels confident in, and your CEO looks forward to receiving again and again.

Operate Transparently And Efficiently

With the click of a button, post your agendas and minutes on time, every time, straight to your website. This is open meeting law compliance for the modern public charter school board.





Run Better Board Meetings

BoardOnTrack is a revolutionary group collaboration tool; built for an environment where regulations limit collaboration.

Build agendas easily off of past agendas, saving time and maintaining focus. Take meeting minutes in real time, distribute for approval, and ensure everyone can access them before the next meeting.

Store all of your board's documents, and let the platform organize it all for you. Each team member can only see the documents they have permission to see. Our system keeps you in the know without any clutter.



Exhibit 8.0

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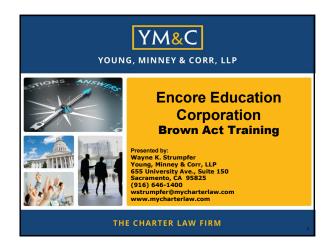
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INFO:

Brown Act Training



Education Code 47604.1



New Law on Charter School Transparency

- Makes express law that charter schools must comply with Public Records Act, Brown Act, Political Reform Act, and Government Code 1090 being applicable to charter schools and entities managing/operating charter schools.
- A Board operating a single charter school shall meet within the boundaries of the <u>county</u> in which the charter school is located.

YM&C

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Education Code 47604.1



- Allows an employee of a charter school to be on the charter school board as long as they abstain from voting on or influencing or attempting to influence another member of the governing body regarding, all matters uniquely affecting that member's employment.
- Still concerned about having employees on the Board....

YM&C

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Governor's Executive Order



A charter school board may hold teleconference meetings without adhering to all of the requirements of the Brown Act. To make it easier for charter schools boards to convene meetings during this challenging time, Executive Order N-29-20 allows the following flexibility in teleconference meetings:

- The agenda does not need to provide notice of each teleconference location nor do agendas need to be posted at each location:
- A quorum of board members need not be located in the Charter School jurisdiction; and
- Governing board members may participate in a teleconference meeting from places that are not publicly accessible.

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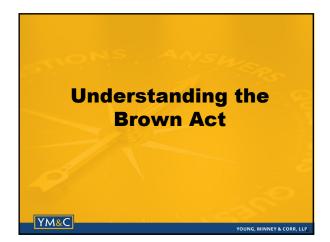
Governor's Executive Order



The charter school board may take advantage of this additional flexibility in teleconference meetings so long as the school complies with the following:

- The public has access via internet and/or telephone to the Board meeting and can provide public comment in some electronic form.
- The charter school uses it sound discretion and makes reasonable efforts to adhere, as closely as possible, to the other provisions of the Brown Act in order to maximize transparency and provide public access.

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Purpose of The Brown Act What Is the Purpose of the Brown Act?

To Foster Broad Public Access



"... The people of this State do not yield their sovereignty to the agencies which serve them. The people, in delegating authority, do not give their public servants the right to decide what is good for the people to know and what is not good for them to know. The people insist on remaining informed so that they may retain control over the instruments they have created."

YM&C

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Roadmap



- Meetings
- Notice & Agendas
- Rights of the Public
- Closed Sessions
- Penalties

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Brown Act Applies to Meetings of the Board • Basic Definition • When any congregation of a majority of the members of the body meet to hear, discuss, deliberate, or take action on any item of Charter School business



Meetings



Board Committees

Nearly all committees must comply with the Brown Act

Exception:

A Committee that is:

- · Advisory (not decision making)
- Composed of only Board members
- Less than a quorum of the Board
- · Must not be a standing committee

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Meetings



- · A Majority of the Board Can Attend:
 - Other Body's Public Meeting
 - Public Conferences of General Interest
 - Purely Social or Ceremonial Gatherings
- So Long as Charter School Business is Not Discussed

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Meetings



- Serial Meetings
 Serial Meetings Are Prohibited
- Majority of Board members
- Engaging in a series of
- communications
- Outside Board meetingThrough direct communications or intermediaries or technology
- · To discuss, deliberate, or take action on any item of business (including relaying comments or position of other Board members)



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Serial Meetings Serial Meetings Examples: Hub or Chain Technology may result in meetings at times you might not expect E-mails Text messages Social media Website postings Online forums Telephone calls Faxes

Meetings



Serial Meetings

• Limit on One-Way Communications

While an employee or official may engage in separate conversations or communications with other members of the Board in order to answer questions or provide information regarding a matter of Charter School business, that person may not communicate to members of the Board the comments or position of any other member or members of the Board.

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Meetings



Teleconference Meetings

Six Additional Requirements:

- 1. Agenda must be posted at all teleconference locations.
- 2. Each teleconference location must be identified in the notice and agenda of the meeting.



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Meetings



Teleconference Meetings

- 3. All votes taken must be by roll call.
- 4. Each teleconference location must be accessible to the public. (ADA-compliance required.)
- Members of the public must be able to hear and must have the right to address the Board directly from each teleconference location.
- 6. A quorum of the Board must participate from within the county in which the Charter School is located.

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Meetings



Executive Compensation

- Approval of CEO/Executive
 Director's compensation must
 occur at a <u>regular</u> (not special)
 meeting

 Govt. Code 54953: Prior to
- Govt. Code 54953: Prior to final action, Board must orally report a summary of the recommendation for final action, including the salary, salary schedule, and fringe benefits, during the open meeting where final action will be taken.
- Final action in open session





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Notice Requirements



Notice and Agendas

General Rule: The agenda shall be <u>posted properly in</u> <u>advance</u> of a meeting and must include a <u>brief description</u> of items to be transacted or discussed. With a few exceptions, if an item is not on the agenda, the Board cannot discuss it.

Contents

- Brief description = usually not more than 20 words
- "Safe Harbor" language for closed sessions
- How to request disability-related accommodation
- · Location for inspection of docs distributed to Board

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Notice Requirements



Notice and Agendas

When?

- Regular meetings 72 hours notice
 Special meetings 24 hours notice
- Emergency meetings 1 hour notice (rare)

Where to Post?

- · Physically at a publicly accessible location within the jurisdiction during the entire posting period
- At all teleconference locations, if any
- On the website homepage (new law took effect for meetings on or after Jan. 1, 2019)

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Notice Requirements



Govt. Code 54954.2(a)(2): "It is in the public interest to ensure that members of the public can easily and quickly find and access meeting agendas of legislative bodies ... on the Internet homepage of those certain local agencies."

- · Applies to meetings on or after Jan. 1, 2019
- · Prominent, direct link to agenda on homepage
- If agency uses an "integrated agenda management platform," current agenda must be at the top.
- Agenda must be (1) retrievable, downloadable, indexable, and electronically searchable; (2) platform independent and machine readable; and (3) available to the public free of charge.

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Notice Requirements



Exceptions

- 1. Upon a determination by a majority vote of the Board that an "emergency situation" exists (54956.5)
- 2. Upon a determination by a 2/3 vote of the Board or a unanimous vote of those present if less than 2/3 of the members are present that:
 - · There is a need to take immediate action; and
 - · The need for action came to the attention of the "agency" (i.e. entire Charter School) after the agenda was posted.

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Rights of the Public Rights to enable access and participation Give oral testimony at meeting Addressing disruptive speakers Limitations on conditions of public attendance Non-discriminatory facilities (reasonable accommodations under ADA) Copies of agendas and other public writings Govt. Code 54954.3(b)(2): Must provide 2x the time for public testimony to persons utilizing a translator to ensure equal opportunity.



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Requirements - Use "Safe Harbor" agenda language (GC 54954.5) - Prior to Closed Session: - Board Must Make a Public Announcement of Reasons for Closed Session Prior to Closed Session - Public Must Have an Opportunity to Comment - After Closed Session: - Board Must Make a Public Report of Action Taken in Closed Session and Vote or Abstention of Every Board Member - Semi-closed meetings are prohibited - Confidentiality is required



Enforcement



Complaints and Challenges

- · Notice of Concern
 - · Often brought by Charter Authorizer

 - Short turnaround to respond
 Seek advice from legal counsel on response
- Notice and Demand for Cure or Cease and Desist
 - Can be brought by DA or member of the public
 - Board must cure/respond within 30 days
 - · Seek advice from legal counsel on response

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